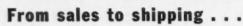
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INDUSTRY

OCTOBER . 1 9 5 8

VOLUME 36 NUMBER 10

In This Issue

	Page
Editorial	5
Bigelow Boilers Serve Industry	6
New England Exhibit of Business Opportunities	10
Recipe for an Essay Contest	12
Don't Take Traffic Costs for Granted	. 14
News Forum	19
How Would You Decide?	35
Accounting Hints	39
Business Tips	41
With Our Advertisers and Their Agencies	45
Business Pattern	47
It's Made In Connecticut	48
Advertising Index	60

Published monthly by the Manufacturers Association of Connecticut, Inc., with executive offices at 928 Farmington Avenue, West Hartford, Connecticut. Entered as second-class matter January 29, 1929, at the post office at Hartford, Connecticut, under the Act of March 3, 1879. As the official magazine of the Manufacturers Association of Connecticut, Inc., it carries authoritative articles and notices concerning the Association activities. In all other respects the Association is not responsible for the contents nor for the opinion of its writers. Subscription rates: one year \$3.00; 30¢ a copy. Subscribers should notify publisher promptly of changes in address. Advertising rates on application.



THIS MONTH'S cover photo shows a certified welder welding a nozzle on the steam drum of a Bigelow boiler manufactured by The Bigelow Company, New Haven.

L. M. BINGHAM, Editor

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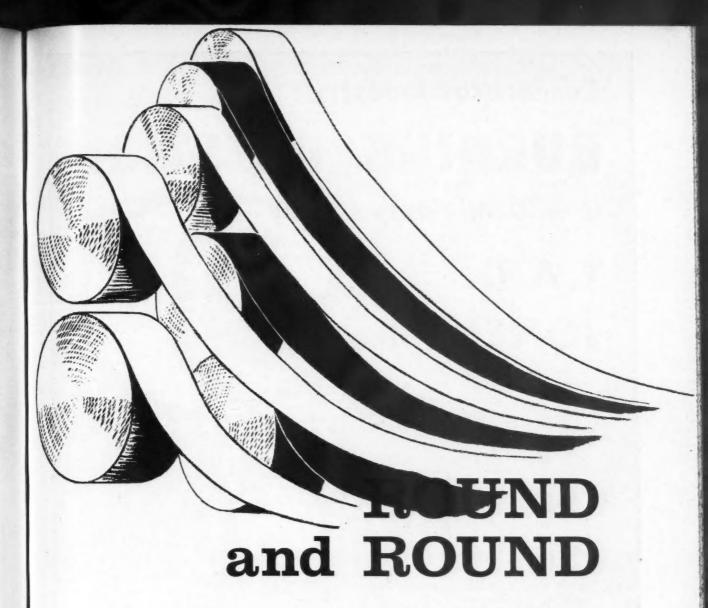
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PRODUCTIVITY, WAGES and PRICES

BY JOHN W. DOUGLAS, President
Republic Foil and Metal Mills Inc., Danbury

♦ THERE are a number of causes for a national recession. First of all, we must recognize that it is just as impossible to maintain a peak economy at all times as it is to maintain a steady automobile speed. There must be slowdowns and adjustments from time to time and this is such a period. However, the duration and intensity of a recession depends to a very considerable degree on productivity, wages and prices.

Productivity in simple terms can be defined as "output per man hour." Productivity rests, in part, upon the skills of workers. It depends even more upon continuing investment in newer, faster, better equipment and upon the ability and foresight of management.

Our standard of living depends upon the growth of productivity. If output per man hour increases faster than wages and salaries, our standard of living increases. On the other hand, if wages outstrip productivity, the excess produces inflation instead of goods.

Our standard of living can be compared with that of other nations by comparing the annual output per capita; or stated another way, the per capita product. This measurement indicates how well off the people of various countries are regardless of population.

Listed below are United Nations figures giving annual per capita production for five countries in U. S. dollars.

United States	\$1870.
Canada	1310.
France	740.
Germany	510.
Japan	190.

Since Russia does not release figures, it is estimated that its per capita productivity is approximately onethird that of the United States despite a much longer work week.

The variations previously listed can be traced, for the most part, to the great difference between the tools and power available in various countries. Of course the source of this capital equipment in the United States is investment dollars risked in order to make profits.

The United States only enjoys its present high level of productivity as a result of a long period of economic growth. During the past fifty years, the output per man hour has averaged a 2.3% increase annually, although variations have occurred from time to time. For example, during 1947-1953, the years of post war conversion, the annual percentage increase was above this figure. Since then it has dropped below the average. It actually declined during the peak of the depression years of the early thirties. Notwithstanding, the average advance has been a steady one, and if maintained, our gross national product will exceed 725 billion dollars in 1975 as compared with 415 billion dollars in 1956, measured in terms of dollars of equal purchasing power.

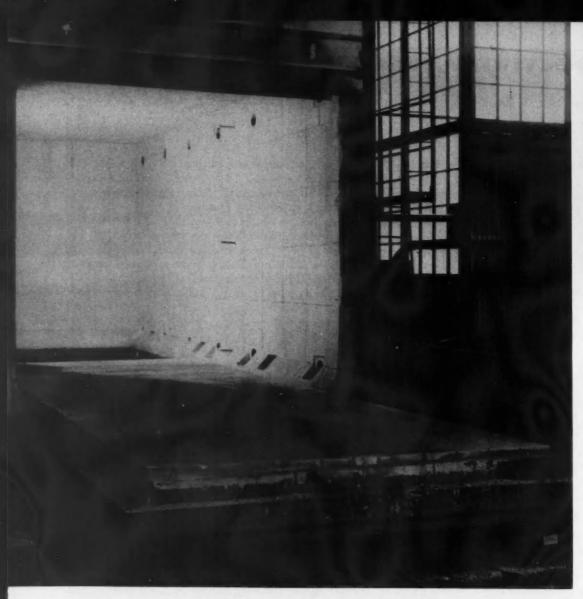
Unfortunately, however, while the output per man hour has been growing, the rate of annual wage increases has been increasing at a far greater rate since World War II. For example, between 1947 and 1956, average hourly compensation in non-farm industry increased 61.4% or 5.5% per year while productivity in non-farm industry has gained only 26.1% or 2.6% per year. In consequence of this imbalance, the cost of living resulting from increased prices was inflated by 21.7% during this period. While this presents a hardship on all of us, it places an unusually unfair and heavy penalty on those with fixed incomes, pensions, etc.

The basic cause of the wage-price spiral can be traced to the great industrial unions which wield enormous monopolistic powers over our entire economy and insist on wage increases which are out of line with productivity increases. Unless the unions curb their demands voluntarily or their power is curtailed by law, our national economy and our ultimate strength as a nation will be irreparably damaged.

Our company has spent approximately a million dollars since 1950 to increase productivity and this year will invest approximately \$200,000 in capital additions. As a result, our investment in plant machinery and equipment has risen from \$4,584 per employee at the end of 1950 to \$10,524 per employee on December 31st of last year, a percentage increase of 130%. Even so, our productivity has been unable to stay level with payroll increases.

As long as we can do so, we will keep pace with our industry relative to wages, salaries and indirect benefits. However, continuation of the present pattern of annual wage spirals will inevitably result in reduced profits, reduced sums available for capital expenditure, reduced incentive for investment and, ultimately, reduced jobs and future opportunities.

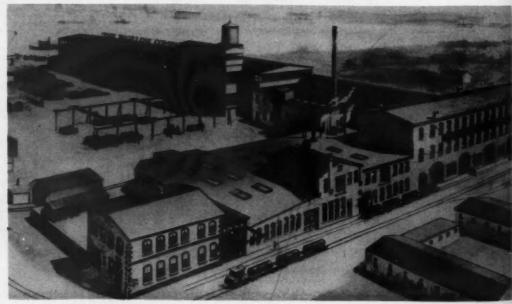
Mr. Douglas, author of this month's guest editorial, is a director of the Association. The editorial, previously published in full in his own company's employee magazine, is being published in brief form in CI as a good example of employee communications on an important economic subject.





BIGE

This is a 10' 6" square by 25' longe stress relieving furnace with automatic temperature control.



Bird's eye view of the plant of The Bigelow Company in New Haven.



One of two sulphur recovery reaction furnances manufactured by The Bigelow Company for installation at the Tidewater Associated Oil Company Refinery in Delaware City, Delaware. It is said to be the largest oil refinery in the world built at one time. The furnace is 10' 6" in diameter, 65' long, weighing 164,000 pounds.

RE INDUSTRY

IT is no exaggeration to say that since Colonial days Connecticut, third smallest of all the states, has been the fulcrum on which much of this nation's productive power has been raised above all the rest of the world.

There is scarcely an American industry that has not been shaped by the marvelous machines and methods devised by skillful, imaginative, determined and resourceful Connecticut men.

The men are a countless legion, and Eli Whitney is their prototype. Truly the father of American industry, Whitney's method for making interchangable gun parts was the beginning of mass production—basis of our industrial stature.

There is no need to enumerate the others, and the myriad machines, methods and material they gave and their successors continue to give. More interesting, it seems, is an examination of one of the firms founded by Connecticut's industrial pioneers, and the men who have been its stewards.

Bigelow's Breadth of Service

The example is The Bigelow Company of New Haven which this year is marking its 125th year in business. Bigelow's beginning in 1833 was contemporaneous with such "firsts" in American industry as Elisha Roor's turret lathe, Milo Peck's drop hammer and Dennison Olmsted's first practical anthracite furnace.

Bigelow witnessed and was part of America's industrial renaissance. It was among the original 47 subscribers to telephone service. It is New Haven's oldest manufacturing Company in point of continuous solvency. And after a century and a quarter it continues to be a vigorous, forward-looking component of the American industrial picture.

In reality, Bigelow, which of course does not mass-produce its famous industrial and institutional boilers, is an integral part of the Free World's economy. Its boilers power mines in South Africa, oil wells and pipelines in Mexico, sugar mills in the West Indies and the cocoanut shredding plant of Peter Paul, Inc. in the faraway Philippines.

Their boilers are also to be found in California wineries and distilleries, in such widely separated Universities as Yale and Leland Stanford, in factories, foundries and electric power plants and in Madison Square Garden.

Early History

But this is only part of the Bigelow story which ought to be told from the beginning which, interestingly, was in a by-product of "Sachem" James Hillhouse's fabled Farmington Canal. That by-product was waterpower which moved the factory wheels before Bigelow boilers took over the task.

It was the availability of waterpower from the Farmington Canal that encouraged Cyprian Willcox, a Yankee transplanted from Georgia, to establish his gray iron foundry and machine shop on the west side of Whitney Avenue, near Grove Street, New Haven, in 1833. One of the earlier products was malleable iron for which there was a growing demand.

This, then, was Bigelow's beginning, although it was nearly three decades before the name of Hobart B. Bigelow, destined to become governor of Connecticut, appeared in its title.

As Willcox concentrated on the production of gray iron he took associates who either were his partners or the lessees of his machine shop. His son, Henry, was one of them, but he went to Urbana, Ohio, in 1852 to



General view of the main bay of the boiler plant.



Two type B Bigelow Boilers leaving the plant for the Peter Paul installation at Naugatuck. The delivery of the large units required police escort.

open his own foundry and machine

The following year, he leased his machine shop to John A. C. Williams and Stephen B. Whiting, but within a short time the entire plant—foundry and machine shop—passed into the hands of Henry Ives and Addison Smith. Ives was a wealthy manufacturer of carriage and other hardware; Smith a contractor who operated Ives' plant in the Mt. Carmel section of Hamden.

Willcox resumed control of the business in 1859 and for a while conducted it in partnership with C. O. Gay. When the latter died, Hobart Bigelow, who had been a foreman for the Ives and Smith and the Willcox and Gay companies bought the machine department, and a new business card was added to those of New Haven's growing number of firms.

Hobart Bigelow launched his venture in 1860 amid rumblings of the soon to come Civil War and in the face of dire predictions that not only would the war be followed by a long period of depression, but that the nation itself would collapse.

But Bigelow, satisfied with his belief that the Union would survive and knowing survival lay in great measure in the Union's ability to produce the materiel needed to prosecute its cause, shrugged off the dire predictions, and plunged into the task before him.

Events vindicated Bigelow's judgment. He became a successful bidder for contracts to furnish not only machines and machine parts but some of basic munitions of war. Parts of Ericson's famous Monitor were fabricated at 8 Whitney Avenue, and so were parts of the rifles carried by Abraham Lincoln's troops.

In Tune With Changing Times

And so the modern Bigelow Company was born—not as a manufacturer of boilers, but as an instrument of diversified production that its owner could quickly convert to current needs. This has been a characteristic of Connecticut industry since the beginning as was so abundantly clear in the efficient change-over from war to peacetime production after World War I and II.

Bigelow has kept this ability through the years, in serving both the consumer and the war needs of the Nation. And that it has helped fight humanity's war against the scourge of disease is also a fact in which the company takes much quiet pride, since some manufacturers produce the miracle drug, penicillin, in Bigelow pressure vessels.

The Barnum Family Service Record

Starr H. Barnum, Board Chairman, has rounded out a full half century with Bigelow which began in 1908 when he matriculated from Yale's Sheffield Scientific School to the Bige-low Company and became within a year an apprentice boiler maker. In 1939 he succeeded his father, the later George Starr Barnum as the company's fifth president. The elder Barnum joined the company in 1871. This unbroken 87 years of Barnum identity with Bigelow seems unlikely to be broken in the foreseeable future.

When Starr Barnum became board chairman at the company's annual meeting in March, and Executive Vice President Paul M. Fleming was elevated to the presidency, Starr H. Barnum III, a Lehigh University

alumnus who had been secretary, became vice president also, one of the posts his father held in his steady climb from apprentice boiler maker.

Boilers—A Post Civil War Specialty

It was in the post-Civil War period that Bigelow moved toward its present specialty when it signed contracts with Ohio capitalists for the manufacture of the James Leffel Patent Turbine Water Wheel. This became a long-term and profitable venture which was supplemented by the manufacture of machinery for use in the recently opened gold mines of the west.

Then as the fabulous oil fields of Pennsylvania opened, and the demand for steam powered drilling equipment grew, the company again "diversified" these portable power plants, and found itself literally overwhelmed with busi-

As the demand for boilers of all kinds and sizes grew, (stationary as well as marine), Bigelow was forced to look for larger quarters in which to build them. In 1869, Yale University offered the company its present site at Grapevine Point, on which there were numerous buildings that had been used as barracks for Civil War troops.

Bigelow quickly adapted some of these buildings to its needs and made the transfer without loss of important production time. With larger quarters and improved facilities it forged rapidly ahead in its new field. Then in early 1872 a disastrous fire wiped out much of the fruits of 39 years of labor.

But though it came at a time when there was a great and growing demand for small, portable steam boilers and engines, Bigelow withdrew from that field when it had restored its plant facilities.

Hobart Bigelow's son, Frank, joined the company in 1881 and in 1883 the company was incorporated by special legislative act as The Bigelow Company, its present day title. The officers were H. B. Bigelow, president; Henry Elson, vice president; George S. Barnum, treasurer, and Frank L. Bigelow, secretary.

There was a rising demand for sugar mill equipment and the company concentrated on this field, opening a New York office with Walter P. Bigelow, brother of Frank who had been assistant treasurer, in charge. Its equipment went into the cane-growing areas of the Carribbean, Louisiana and wherever else men made sugar and its byproducts—rum and molasses.

After the death of Hobart Bigelow in 1891 his son, Frank, became president. George Barnum was now secretary-treasurer and Walter Bigelow was assistant treasurer. A decision was reached to abandon completely the company's general machinery business and devote the entire plant to the construction of boilers and related items.

Bigelow's boilers were now shipped to many distant points in the world—to the oil fields of Mexico and the mines of South Africa. And competitive companies without proper equipment called upon Bigelow to make boilers for them—such as high pressure butt strap drums.

The Water Tube Boiler

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But the company's perceptive officers for some time had been watching a growing trend that favored the water tube type of boiler. By 1905 they had decided to manufacture such a boiler provided a proper design could be developed. Such a boiler was found at Grantham, England, the product of the Richard Hornsby Company. Bigelow promptly obtained the American rights to it and its component superheater.

The company was reorganized with Frank Bigelow as president, his brother, Walter, as vice president and George Barnum as secretary-treasurer. The entire plant was then modernized. New boilers and engine, with direct connected generator were installed as were travelling cranes and electric hoists for greater efficiency in handling the new product.

The Bigelow-Hornsby boiler was an instant success, and noteworthy installations followed one another as the company's sales increased.

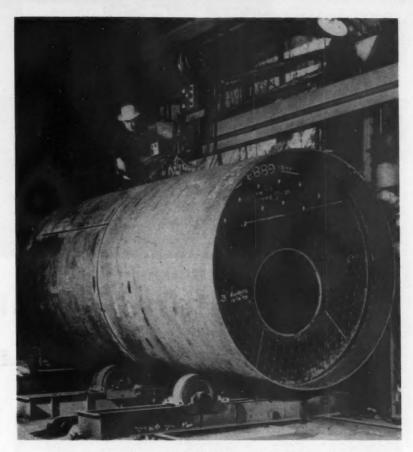
Walter Bigelow died in 1908, the year Starr Barnum began his apprenticeship as a boiler maker. Nine years later, and shortly after the United States entered World War I, Frank Bigelow died suddenly and George Barnum succeeded to the presidency. The company had been deep in the

The company had been deep in the task of supplying boilers for the nation's emergency fleet and was providing much of the equipment needed at the Muscle Shoals nitrate plant.

Pierreport Bigelow, son of Frank Bigelow, who had started in 1910 and became assistant treasurer in 1913, died in 1920. Three years later the company was again reorganized with the Bigelow heirs relinquishing their interest.

Today, Bigelow is the oldest and largest manufacturers of steam boilers in New England, and its boilers are found throughout the Free World.

And some of them, might be found behind the bamboo curtain of Red China, for Bigelow boilers went to power Chinese industry, lighting plants and other installations before Communism took control of that strife-torn land.



Boiler drum being welded by Lincoln automatic welding machine.

Skills and Integrity Keynote Success

Much of the company's stature derives from the skills of the men who both make and direct the making of its product. Because those in management have come up the apprenticeship ladder team work is inevitable. Its spirit is so strong that when Starr Barnum this year rounded out his 50th year with the company all employees saluted him with a commemorative scroll which hangs, framed, on a prominent wall of his office. He also proudly wears a gold watch given him on this occasion.

But a large part of the company's stature stems from the promise Hobart Bigelow made on his first business card when he stated that orders given for his work would be "executed promptly." Integrity is a prime ingredient in Bigelow boilers.

Boilers for War

Just as the company went to war in 1917 it did so again in new and broader fields during World War II. This time it helped produce Uncle Sam's vast submarine fleet as a sub-contractor to Electric Boat Co. It also helped power the ocean going dry-docks to which battle battered ships of the Pacific fleet were taken for repairs. It turned out hundreds of boilers for various uses at the far-flung American bases in the Pacific. And, among other things, it devised with typical Yankee skill, a method of producing 20 millimeter Storage Tanks out of 120000 tensile steel plate.

Improvement: Standard Practice at Bigelow

New improved designs of boilers are constantly under consideration and being developed in the engineering department to keep pace with the development of the art of steam generation. Not only 2 and 3 drum bent tube boilers of modern design with original and unique features are made by the Company, but also fire tube types with new features of design and construction.

Technological development in the art of fusion welding brought about a major change in the method of boiler making, and, as a result, riveted construction has become practically obsolete. Pneumatic air guns and bull

(Continued on page 42)

Among the exhibitors were 61 private manufacturers and approximately 40 government units representing Army, Navy and Air Force purchasing activities.



New England Exhibit of Business Opportunities



Governor Abraham A. Ribicoff cut the ribbon to officially open the exhibit. Among the onlookers are Governor Edmund S. Muskie of Maine, and in the rear, Vice Admiral E. W. Clexton, Chief of Naval Materiel, Washington, D. C., and Brig. Gen. Jean E. Engler.

THE successful staging of the mammoth New England Exhibit of Business Opportunities, held at the Broad Street Armory, Hartford, on July 9, 10 and 11 represented the culmination of several months of planning and cooperative work efforts of many agencies. Through this exhibit, sponsored by the Connecticut Development Commission, with the assistance of the Interdepartmental Committee on Labor Surplus Areas of the U.S. Department of Defense and the co-sponsorship of the Manufacturers Association of Connecticut and the Connecticut and Hartford Chambers of Commerce, two laudable objectives were sought.

First, it was designed to aid in carrying out the expressed policy of the Department of Defense to encourage the increased utilization of available manufacturing facilities, especially of small business, in substantial surplus labor areas and thus strengthen the economy and national security of the parting

The second objective sought by the sponsor and co-sponsors was to give both small and large manufacturers in New England an opportunity for face-to-face discussion with government procurement officials and civilian contractors who "farm out" assemblies and small parts—all in the hope of stimulating increased business activity in Connecticut and New England.

Patterned after a number of successful exhibits held in other regions



Guests attending a Kick-Off Luncheon prior to the opening of the New England Exhibit of Business Opportunities, listen to Brig. Gen. Jean E. Engler, director of procurement, Office of the Deputy COFS for Logistics, U. S. Army, Washington, D. C.

of the country with the close cooperation of the Department of Defense-Army, Navy and Air Force-and other federal agencies, the exhibit was launched by a Kick-Off Luncheon preceding the ribbon-cutting ceremonies signalling its official opening. The luncheon was attended by nearly four hundred persons interested in visiting the exhibit, including Governor Ribicoff, Governor Johnson of Vermont, Governor Dwinell of New Hampshire, and Governor Muskie of Maine, numerous officials of the Army, Navy and Air Force, and other government agencies, by key officials from the sponsoring, co-sponsoring and 40 cooperating agencies, and manufacturers seeking new business.

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The show consisted of 101 exhibitors, 61 representing private industry, with the other 41 exhibits being shown by the Army, Navy, Air Force and Governmental agencies.

During the three-day exhibit a total of approximately 1600 private industries were known to be represented out of some 6,500 visitors who signed registration cards. Since no attempt was made to register visitors during the ribbon-cutting ceremonies and during the evening of July 9 when the exhibit was open to the public, it is estimated that 300 to 400 additional companies may have been represented beyond the actual count of 1600—by far the largest number attending any previous regional opportunity exhibit ever held.

Although the extent of the value of this exhibit, or for that matter any other of its type, will never be fully known, interviews with military and civilian exhibitors, suppliers and prospective suppliers brought forth some interesting comments, a few of which follow:

"Very good attendance and interest; participation and exhibit area one of the best."

(Continued on page 46)



Army members of the exhibit committee in front of the U. S. Army Ordnance exhibit, left to right, C. F. Cinquegrana, army member, Military Inter-Departmental Committee on Labor Surplus Area Programs, Office of the Deputy COFS for Logistics, Washington, D. C., Col. Maurice L. Driscoll, CO, Springfield Army Ordnance Dist., Springfield, Mass.; and Maj. Albert Floor, Springfield Ordnance District.



Shown in front of the Pratt & Whitney Aircraft Exhibit are (left to right) Governor Joseph B. Johnson of Vermont; Governor Edmund S. Muskie of Maine; Governor Abraham A. Ribicoff of Connecticut; and Governor Lane Dwinell of New Hampshire.

Recipe for an

Essay Contest

By JAMES F. ROCHE, Director of Public Relations The Stanley Works, New Britain, Connecticut

Ed Note: Having had firsthand experience in arranging two successful essay contests for The Stanley Works, New Britain, the author of this article is well qualified to outline a safe course of procedure for conducting an essay contest. For those company or association executives who are considering the essay contest as a means of promoting better understanding of our economic system, Mr. Roche's article may well qualify for them as the "prize reading of the year."



Prof. John G. Crawford, high school librarian, discusses essay material with Judith Neuhart against background of Stanley Works' shelf in the school library. Firms from many parts of the country contributed material to the shelf.

■ FOR many years American industry has taken an active part in the development and administration of our educational system. This has been done by granting scholarships, particularly to the sons of employees, by outright financial gifts to schools and colleges and by the sharing of executive talents with local schools through staffing local boards and committees.

Some companies have added to these, ideas of their own, generally in the form of projects pertinent to their particular industries. When such projects have been planned to strengthen the sponsor's status locally, and at the same time, interest or benefit the youth of the community, they have generally found ready acceptance.

It was with such objectives in view that The Stanley Works, in the Fall of 1956 announced, in cooperation with the New Britain Board of Education, an essay contest for members of the senior class of the local high school on the subject, "The Role of Industry in the Development of America."

Value of Essay Contest

Having observed the functioning of this contest for two years and analyzed its worth—the weaknesses to be eliminated and the strengths to be expanded—it is safe to report that the essay contest is a practical and valuable project as a factor in community relations, as an encouragement to young people whose interest and good will industry should nurture, and as a means of winning for the sponsor very valuable public relations dividends outside the community.

I cite this last because of a very generous article in the nationally-circulated Public Relations News and the publication of our winning essay in the magazine Industrial News Review, which is distributed to some 11,000 editors nationally.

Public Relations News called this type of contest "a highly commendable public relations activity" when the assigned topic is "provocative and inspiring and research for writing the essay truly contributes to the knowledge of the candidate." Of The Stanley Works' handling, it said, "It has not only undertaken a well-conceived and ably executed essay activity, it has developed publicity in depth." Very fine, indeed.

Preliminary Approach Important

I think much of the success of our project traces to our approach. We were careful to take no action that was presumptuous, avoided all action that might be considered going "over the head" of anyone. We formed clear ideas of what we wanted to accomplish be-

fore approval or assistance was sought. While the project as visualized could be of value to us as an industry seeking the good will of our community, we needed first to consider whether it would benefit that community, and if so, how, to the maximum degree.

Here was the background. New Britain is an industrial community, almost completely. With the exception of its merchants, professional people and municipal employees, all breadwinners earn their living in the fac-

tories.

In New Britain the percentage of foreign-born in the final quarter of the nineteenth century was very high. The flood of immigrants then and during the first ten or twenty years of the twentieth century met the factories' demand for help. Most of the jobs required little skill and in most instances no knowledge of the language.

But conditions have changed in New Britain, as elsewhere. Today the sons and grandsons of the immigrants have lost most of their awareness of background; they are Americans, born to it, equipped by schooling to compete with descendents of the Mayflower band. They are now doctors, lawyers, merchants, as well as employees of the factories.

With this change of status we thought that there was likely to be a softening of enthusiasm among the young towards industry; and that is un-

healthy.

With a view to encouraging in young people an appreciation of industry and its significance in America, through a close study of its background and its functioning and the contribution which their forefathers had made to this nation, we decided to create a lure that would be interesting and at the same time rewarding. The most logical we agreed, was the essay contest.

Planning Consideration

The idea of a topic was given much thought. We wanted a subject that dealt with industry and America. But since this was a New Britain group, should we limit the subject to a study of New Britain industry? We dropped that idea as too restrictive.

We decided to make the entire field of American industry our workground. If a student chose to discuss local industry—and some did— there would be no objection. When the contest was eventually launched we were delighted to find the essayists venturing bravely into utilities, the sciences, new research, steel and automotive industries, the Du Pont empire, and any number of topics that required careful and thorough study.

(Continued on page 36)

Essay Contest Recipe In A Nutshell

 Select an essay topic that is pertinent to the company's interest, both in industry and in the community.

Proceed only if you can count on the wholehearted support of the school officials and faculty members whose assistance will be needed.

 Be certain that the contest will serve a real purpose in the overall educational effort of the community.

 Consider it a contribution to the community, not merely a means of obtaining publicity for the company.

Formulate a project that will interest the students both as a challenge to their talents and for its material rewards.

Assign company personnel to help administer the project; the school officials will resent your "handing them a job".

Emphasize in publicity the spirit of the community as indicated by the willingness of its officials to cooperate.

8. A contribution to the school, such as the research shelf contributed by The Stanley Works, will indicate your interest.

 Let the school staff, who have duties in addition to the contest, determine its schedule, to avoid their being overburdened and thus uncooperative.

 Bring in others in the community, possibly as judges, to broaden the local participation in the project.



Winners of Stanley Works essay contest hear the good news in the office of High School Principal Vincent Sala. Left to right, Miss Judith Symolon, third prize; Judith Neuhart, first prize; William C. Sheehan, fourth prize; Judith G. Johnson, second prize, Neil Atkins, of faculty committee; Principal Vincent Sala; James F. Roche, director of public relations, The Stanley Works.





Don't Take Traffic Costs

For Granted

By SERGE P. NEPRASH

Ed Note: Serge P. Neprash, author of this article is Coordinator of Traffic for the Armstrong Rubber Company, West Haven, Connecticut, where he supervises all transportation costs for four production plants and a West Coast Sales Division. Mr. Neprash, a Registered I.C.C. Practitioner, also teaches Industrial and Motor Freight Traffic courses at New Haven College.

■ THIS article is, for the most part, directed at those companies that have traffic departments and traffic managers, who are doing what appears to be an adequate, if somewhat pedestrian, job. Where do these companies begin in adopting a dynamic, critical approach to the rising transportation cost problem? Let us deal first with the internal factors involved, since they can be dealt with more quickly and more directly with optimum results. Then we can discuss the external factors, those involving contract and common carriers.

Control of Purchase Terms Involving Freight

A major aspect of the matter of proper payment of freight has to do with control of purchase terms involving freight, such as "minimum freight allowed," "freight equalized with nearest competitor," "f.o.b., cars," "f.o.b., warehouse," etc. with endless variations. It is expensive to assume that the accounts payable department, merely because it becomes the repository of the purchase order copy, vendor's invoice and receiving report, can be the final authority on the amount of charges or allowances due or charged by the vendor. In some instances, invoices devoid of freight factors are automatically passed for payment when, in fact, significant freight allowances should have been granted. In encountering a complicated reconciliation between purchase order f.o.b. terms and invoice freight charges or allowances, are you prone to equivocate by stating, "Let's see what they did on the last invoice?" If so, don't. Instead, use the services of your traffic department. Its personnel should be equipped to get to the root of situations like these and come up with the valid answer.

This article is reprinted from the August issue of the NAA Bulletin by permission of the author and publisher, the National Association of Accountants.

When faced with reconciliation problems such as mentioned above, my company, The Armstrong Rubber Company, has found that, through use of the carriers delivery check (also known as the consignee's memo) as the control instrument, our problems were minimized. The first year the system was used, \$15,000 in freight debits were recovered at one plant alone. It works like this:

The receiving department attaches the delivery check to the receiving report and relays the two to accounts payable.

 Since the delivery check is an exact copy of the freight bill, it shows the actual shipping point (not vendor's home or billing office). The shipping point is matched to the f.o.b. point specified in the purchase order.

3. If the points agree, the documents are filed and cleared when the invoice from the vendor comes in. If the shipping point does not agree with the purchase order point, the documents are taken to the traffic department for computing the freight charge or allowance.

 When the vendor's invoice arrives, the freight charged must be as pre-figured by the traffic department or a freight debit is sent to the vendor.

5. Any freight charges on vendor's invoices, not reconcilable by the above, are sent to the traffic department for its approval. For an accurate review the traffic department must have the freight bill, the purchase order copy, as well as the invoice.

Audit of Freight Bills Before Payment; Old Bills

In any discussion of freight charged by carriers, it is important to emphasize that the audit of freight bills before



SERGE P. NEPRASH

payment should be done as intensively as possible. At Armstrong, we cannot afford to underplay this responsibility for, over a year's time, we average an eighty-cent reduction on each of the many thousands of freight bills we audit. Another more diversified rubber company averages a dollar reduction per freight bill. Let's face it-you check, verify, audit and extend every purchase invoice you receive from a vendor. Is it consistent to slough off a \$500 or \$1,000 freight bill in a routine manner just because it is rendered by a regulated carrier? The answer is obviously "No," yet many, many companies do just that. Keeping in mind that (1) the country-wide freight rate structure is complex; (2) a carrier rate clerk rates many hundreds of commodities under pressure, at night mostly; (3) carriers have a high rate of rateclerk turnover, implying inexperience; and (4) no carrier can possibly know an individual company's rate structure as well as the company itself shouldall these factors clearly indicate that a company can effect real savings by catching the inevitable carrier overcharges before payment.

At this point, we should dispose of the oft-repeated refrain, "All carriers are regulated and their rates are the same, so why worry about close scrutiny of freight bills." This statement is true insofar as it refers to class (or highest) rates, which move only about 10 per cent to 12 per cent of our country's tonnage. As tonnage and regularity of movement build up, a company gets into exception (or lower) ratings. Then, as the tonnage build-up accelerates, commodity (or lowest) rates should be obtained. Thus, if your freight bills are simple to audit and at

a high rate level, somebody is taking the easy way out. The lower rates, if obtained, do, it is true, complicate your audit job for the more exception and commodity rates you get, the more tariff publications must be kept on file to properly apply a rate and the more apt the carrier's rate clerk is to apply, in error, the simpler (i.e., higher) rate.

This leads us into the matter of reaudit or outside audit of old freight bills. Your old freight bills for a statutory period of two years after billing date have a commercial value, as almost anyone who has used a reliable outside auditing agency can attest. Old freight rate "sharks" don't "fade away"; they end up with audit specialist agencies, which use every angle imaginable to squeeze the last drop of claim potential from a freight bill. These overcharge claims, when paid by carriers, are usually split 50-50 between the principal, which is you, and the audit company. This is a perfectly legitimate enterprise and should be taken advantage of, particularly since the industry using these facilities has nothing to lose, as the splitting of the claim is the only charge. Not only does the audit company ferret out the carriers' errors but it will furnish tariff references and legal "pegs" so that you will not make the same mistakes in the future. You get back the bills that are not used in entering claims.

Consolidation Program; Shippers' Association; Own Equipment

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There is nothing more remunerative in a traffic department's activity than an effective consolidation program. This is particularly true of companies with predominant shipping or buying patterns on a less-than-carload basis. Consolidation, which is the pooling of several small shipments into a carload or truckload, takes immediate advantage of a transportation rule-of-thumb which states that the volume rate (full carload or truckload) is approximately one-half of the less-than-truckload or less-than-carload rate. Not only does pooling of smaller shipments into consolidation produce lower transportation charges but, also, significant improvement of service can be effected as the combined shipment moves forward on a truckload or carload basis rather than the usually slower less-thancarload or less-than-truckload service.

Carrier rules provide that volume shipments can be stopped off at points intermediate to destination to complete loading or to partly unload. Assuming your stop-off or consolidated truckload, for instance, covers an outbound shipment of finished products (although consolidation is equally as effective on

the purchasing of raw materials) and you have a cluster of small orders at one of the destinations, do not overlook the possibility of using a cartage agent for local distribution. His facilities for prompt deliveries at low local rate cost still provide ample opportunity for service at lower overall rates than direct less-than-truckload rates. Emphatically, on a normal shipping pattern, it is not extreme to expect that an efficient consolidation program can reduce overall transportation costs at least five per cent.

Many companies are turning to the new device of joining a shippers association as a means of holding the line on rising freight costs. Companies which cannot effect consolidations of their own can now pool their freight with other cooperating companies to effect the volume economies not heretofore available to them. Set up under an exemption of the Interstate Commerce Act, these associations, operating on a non-profit basis since they return to their members any and all savings effected, provide for their members many of the same services that freight forwarders perform. In the absence of available associations, some companies have taken it upon themselves to start joint-loading operations of this nature. Opportunities for cost reduction in this realm are so pronounced and it is a device so relatively unexplored, that it is the opinion of the writer that, within five years, these associations will control major blocks of tonnage in our nation's flow of commerce.

In any situation in which your major markets coincide geographically with your major sources of supply or raw materials, you have a natural possibility for owning or leasing your own private trucks. A guaranteed return haul is the key to such an operation and savings of 35 per cent to 40 per cent below common-carrier charges are a regular occurrence under return-haul circumstances. With the advent of truck-leasing companies, the headaches of maintenance, taxes, licenses, and registrations are minimized. However, it must be remembered that, in inaugurating a private truck operation, the company involved must (1) answer the primary business test of the U.S. courts which stipulates that any such private operation must be in the furtherance of the company's business and (2) the driver must remain under the absolute control of the company, preferably on the payroll as a regular employee. Any deviation from these two points exposes you to charges of invasion of the field of contract or common carriage without an Interstate Commerce Commission or State Public Utilities Commission certificate.

Naturally, there are many other

factors involved in this area of internal traffic cost control but, since it is not our intention to be all-inclusive in this article, we will touch just briefly on some of these additional factors. They are:

- 1. Development of natural cooperation between traffic and other company departments, particularly purchasing. The latter is singled out because practically every component part of the purchase order has its transportation overtones, i.e., routing section, f.o.b. points related to freight allowances and charges, optimum weights of purchases related to freight rates, inbound consolidation potential and sources of supply related to cheapest freight charges.
- 2. Weighing by receiving department of inbound raw materials, particularly high value products.
- Insistence on vendors supplying materials in unit-load packages of 2000 to 4000 pounds each for ease and economy in unloading and internal handling.
- 4. Establishing procedures for use of over, short and damage reports to be filled out by the receiving department immediately upon receipt of damaged or partly lost shipments. This document becomes very useful to purchasing, accounts payable and traffic departments, since it is their signal for action in re-ordering material, holding up or changing vendors' invoices and initiating carrier inspection and/or claim payment.
- 5. Cutting down the number of carriers picking up outbound shipments. This device can increase the amount of freight shipped each day without incurring any additional cost in the shipping department.
- 6. Organizing the traffic department so that your traffic executive will have the time to implement a research and planning program necessary for significant transportation savings.

External Factors

Preliminary to expanding on the external factors involved in effecting transportation savings, it should be noted that it is in this area, i.e., relation of the industry to the carrier, that the cumulative experience of the traffic executive comes to the fore. Since the faculty for properly timing rate reduction applications, gauging the proper rate levels, ability to negotiate, and knowledge of carrier and Interstate Commerce Commission rate processes should all be part of the makeup of the trained traffic man, management should take a good, long look at the man they have in this key spot to see if he fills the bill, at least in these several respects.

Minimum Weights; Carrier and Commercial Competition

Since, in our examination of the external factors involved in transportation cost reduction, we are dealing with the company and its relation to the various modes of transportation, a logical place to start would be to suggest that you review the weights at which you are receiving your carload or truckload rates. It would be appropriate to ask yourself the question, "Are we actually loading all we can into a car or truck and can we achieve lower charges through reduced rates by loading more than heretofore required by the carrier tariffs?" For instance, if your commodity, either finished product, inbound raw materials or components, moves at a rate of \$1.25 per 100 pounds at a tariff required minimum weight of 24,000 pounds, or \$300 for the haul, and if circumstances permit you to load 30,000 pounds regularly, there exists a good possibility that your carriers will consider lowering the rate to, let us say, \$1.10 concurrent with establishing a new mini-mum at 30,000 pounds. In this way, you will not only lower your unit transport costs, but the carriers will boost their load revenue to \$330.

On the foregoing example, carrier competition enters the picture—and whole volumes can be written about the effect of competition on ratemaking. In other words, if you were moving your material via truck at the 24,000 pound minimum and found that the 30,000 pound level was proving satisfactory but your trucker was balking at the proposed rate reduction, you can bet the rails will be interested! Since the highway mode seldom wants to lose tonnage to the rail mode, mere mention of your thinking of using the rails will yield results for your company. A word of caution here-the trucker's average size is much smaller than the average railroad, and the trucker tends to rely on key shippers, of which you may be one. Keep in mind that you will be much better off with a healthy, financially sound trucker, service-wise, claim paymentwise, etc. Hence, rate reduction requests should be tempered to this objective. Reliance on large shippers goes for the railroads, too, but not to the same degree.

A natural concomitant to carrier competition is commercial competition, since it, too, is a major factor in rate-making. As all common carrier rates are required by law to be published in tariff form, you should not only have the proper tariffs in order to check rates charged you by your own carriers, but you should get to know the rates charged your competitors. In the absence of overriding cost factors, regulatory bodies have held that, with similar tonnage and regularity of movement, competing industries should receive similar rate levels on like commodities. Suffice it to say-know what rates your competitors are paying, for it is almost a certainty they know what you are paying. For instance, synthetic rubber was being shipped to New England via rail-water-rail from Texas at special 100,000 pound carload rates. The best level from Louisiana via the same mode was 70,000 pounds. Application to remove the discrimination resulted in an equalization at the 100,000 pound level and lower rates from Louisiana. As an example of competitive scrutiny, any freight reduction on tires from Armstrong Rubber in Connecticut is watched, and matched, by U. S. Rubber in Massachusetts, and vice versa, because, as competitors, neither can afford to have the other gain a competitive cost advantage to any of the tire markets.

Use of Contract Carriers; Storage in Transit

Carriers differ to the extent that, whereas common carriers are forced by law to do business with anyone who calls for their service within the scope of their operating rights, contract carriers pick and choose to the extent that they can enter into bi-lateral contracts with any company the business of which fits into their operating scheme. The writer recalls, during his early days with Armstrong, reviewing a list of major raw materials used by his company. He noticed that several of these materials were shipped from Akron, Ohio, and knowing of several contract carriers hauling between Ohio and New England, he met with them, established a reasonable level of rates and thereby reduced his company's frieght costs on these several commodities by 25 per cent. There exists a Contract Carriers Conference in the American Trucking Association in Washington, D. C. which, for a reasonable charge, will conduct research in uncovering the contract carrier who, conceivably, can perform a service for you at lower rates than can, or will, a common carrier.

One of the most neglected devices in the realm of traffic is the use of storage-in-transit. Although scattered use in relationship to trucks is known, storage-in-transit is primarily used in conjunction with carload routings. Its rules state that, in shipping out of storage, only the remainder of the through rate from origin point to destination shall be charged, provided the storage point is directly intermediate in the origin-destination route. Storage under storage-in-transit is permissible for up to a year before reshipment. As

an example of how the rates work, if a company in New York contemplated distribution in the South, yet lacked warehouse space at the point of production, it could store at Richmond, Virginia and pay "freight in" at a dollar per hundred weight. Assuming later shipment to Charlotte, North Carolina, at a New York City-to-Charlotte rate of \$1.25, the remainder of the freight is charged at twenty-five cents per hundred weight under the storage-intransit arrangement, plus a storage-intransit charge by the railroad of ten cents per hundred pounds. Without storage-in-transit and still assuming storage at Richmond, the shipper would have to pay the local Richmond-Charlotte rate of seventy-five cents per hundred weight. Thus, the savings would be the difference between the through rate, plus storage-in-transit charge of \$1.35 per hundred weight, and the combination of the two local rates of \$1.75, or a clear saving of forty cents per hundred weight.

Storage-in-transit becomes useful for raw material storage, particularly when local space becomes tight around the production facility. An example of this use by the Armstrong Rubber Company at West Haven, Connecticut, indicates the potential. Tire cord fabric bought from Ohio carries the same rate to West Haven as to Bridgeport, Connecticut, the storage point. At reshipping time, the remainder of the through rate is zero, and we pay only the storage-in-transit charge of nine cents per hundred weight, plus saving most of the local Bridgeport-West Haven rate of twenty-five cents per

hundred weight.

Fabricating or processing in transit are variations of storage-in-transit which should be explored if you are in that type of situation. A conference with your local railroad officials regarding storage-in-transit, or variations thereof, could easily straighten out questions and details on this so-called railroad "privilege."

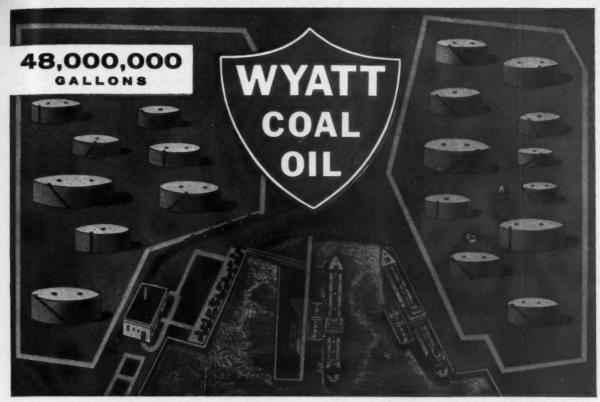
Other Opportunities for **Traffic Economies**

Even if the writer were qualified to do so, we could not possibly cover here all of the avenues for the control of transportation costs which are available through working with the various carriers. However, some additional areas are:

1. Using the qualified carrier sales representatives as a valuable adjunct to your traffic department in such activities as tracing, expediting, rate surveys and cost consultations on specific operating problems.

2. Applying for commodity (or lower) rates predicated on tonnages

(Continued on page 33)



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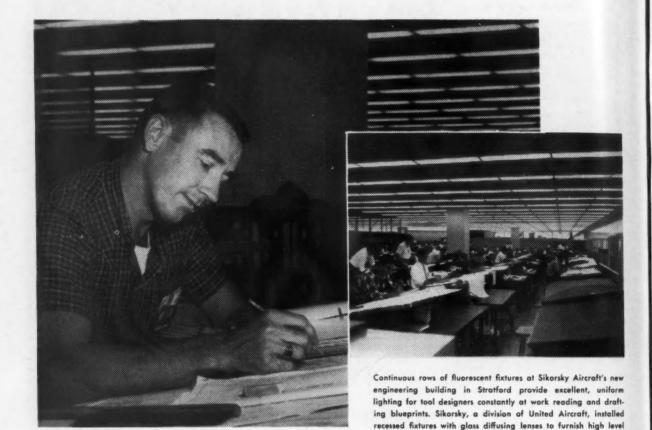
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News Forum

This department includes a digest of news and comment about Connecticut industry of interest to management and others desiring to follow industrial news and trends.

♦ THE MAC staff was host to 12 visiting teachers from the University of Connecticut Workshop on Economic Education, Thursday, August 12. As in previous Workshops that have been held each summer for some eight years at the University of Connecticut, one day is set aside for field trips where teachers may have a choice of visiting a farm, a bank, an insurance company, an industry, an employers association and labor union office.

Starting at 10:00 A.M., the visiting teachers, under the leadership of Herbert G. Tag, associate professor of Education, University of Connecticut, were first given a broad outline of the Association's background and services. The pertinent highlights of each department were then outlined by staff members heading those departments. Following a brief question and answer period after each talk, and a final discussion period, all teachers were given a kit containing the Association's principle publications. They were also entertained at luncheon following their visit.

Teachers who visited the Association were: Hugh McLauglin, Poquonnock Bridge School, Groton, Grade 6; Thomas Mulconry, Pleasant Valley School, Groton, Deputy Principal and Grade 6; Robert J. Barry, Darien High School, Social Studies; Leslie J. Anderson, The Gilbert School, Winsted, Chemistry; Carl Harrison, E. C. Good-

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ecext win, Technical School, New Britain, Social Sciences; George W. Johnson, Windham High School, Shorthand and Business Practice; Clarence R. Calder, Jr., State Teachers College, Fitchburg, Mass., Industrial Arts and Woodworking; John D. Tiernan, Horace Day School, New Haven, Social Studies and English; Blanche Dorsi, Edgar Stiles School, West Haven, Grade 5; Carmen Sagnella, Hamden Jr. High School, Social Studies and English; Lillian Mayer, W. S. Johnson School, Bridgeport, Grade 5.

♦ PREVIOUSLY furnished only with flange mounting, U. S. Carlin Models 150F and 150SF-2 are now being offered with pedestal mounting as well. The "150" line, a development of The Carlin Company, Wethersfield, is said to be engineered particularly for effic-



Members of the field trip group of the Economic Education Workshop who visited MAC headquarters, left to right, front row, Thomas R. Mulconry, Lillian Mayer, Blanche Dorsi, Carmella V. Sagnella; back row, Carl C. Harrison, John D. Tiernan, Robert J. Barry, George W. Johnson, Hugh F. McLaughlin, Jr., Leslie J. Anderson, Clarence R. Calder, Jr., Dr. Herbert G. Tag, associate professor, School of Education, University of Connecticut, accompanied the group, but is not included in this photograph.

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ient firing in small boilers and furnaces.

The new pedestal mount has two burner leveling screws in the base and the burner itself may be adjusted over a 3" range from 8" to 11".

♦ BRUCE L. MINS, formerly chief engineer of The Barden Corporation, Danbury, has been elected vice president—engineering, it has been announced by J. Robert Tomlinson, president.

Mr. Mins has been with Barden since 1943 except for two years service with the Navy from 1944 to 1946. In 1950 he became experimental engineer and in 1952 was named as manager of the Barden research and development laboratory. He was appointed assistant chief engineer in 1955 and in 1956 became chief engineer.

Mr. Mins, a mechanical engineer, is a member of the American Ordnance Association and secretary of its sub-committee on Torque and Vibration, Instrument Precision Ball Bearing Committee.

• ERNEST R. SPENCER, SR. of East Hampton, one of the founders of the Connecticut Foundry Co., Rocky Hill, died recently at his home after a short illness.

Mr. Spencer was president of the company from 1944 to 1950, at which time he retired. He is survived by his wife and a son.

♦ A NEW PRODUCT, designed to cool off overheated gasoline engines, has been introduced by the Chemical Division of the Supersite Corporation, Derby. Kool-It, a liquid heat transfer chemical concentrate, has the property of speeding up and increasing the ability of water to dissipate heat. According to the manufacturer, even bumper-to-bumper driving in hot weather will not cause motors to boil over when Kool-It has been used in radiators.

Summer cooling is provided by permitting faster circulation of water, taking heat away from the engine. One quart takes care of the average car's entire cooling system.

By-product benefits include the prevention of engine and transmission oil breakdown caused by continuous overheating, say Supersite chemists. Water jacket rust and corrosion are prevented by Kool-It which mixes easily with all types of anti-freeze.

♦ IN ANSWER to new engine development, a new ultra high temperature nut series has been announced by Boots Aircraft Nut Corporation, Norwalk.

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The newest Boots product is the "Life Lok" with revoluntionary new stress-relieved locking feature. "Life Lok" is said to be designed to achieve the ultimate in light weight, low silhouette configuration for fixed and floating anchor nuts and gang channel applications.

♦ THE UNIQUE CONSTRUCTION of a modern Finishing Building now nearing completion as part of the \$5,700,000 Stamford plant and office expansion of Pitney-Bowes, Inc., makes the building storm and flood proof.

The construction is unique because of its below-water levels, necessitating unusual waterproofing practices. The basement is ten feet below ground water level, and the entire area is susceptible to water damage from high tides and storms or hurricanes or combinations of high tides and heavy winds off Long Island Sound.

With these basic obstacles, the Pitney-Bowes Finishing Building is rising as a symbol of modern engineering ingenuity and the latest water-proofing techniques as practiced by Brisk Waterproofing Company of New York.

The Finishing building, which will house facilities for painting, plating, polishing, heat-treating and powdered metal work, has an 8-foot flood wall above the first floor. Cement water-proofing was done on all the basement work. Drains in the basement floors lead to equipment which purifies all industrial wastes before they are discharged from the plant.

The entire Finishing building "floats" on 4-foot concrete floating mats, 4 feet thick, reinforced with 2½-inch steel. To prepare the site, well-points were sunk all round. A pumping system sucked out the water, then the concrete slab was poured. The walls above grade are of facebrick backed by cinder blocks and are also waterproofed.

♦ A NEW LEAD TESTER, combining the ability to check the lead of straight or tapered threads; internal or external threads; and taper of threads or cylinders, has been announced by Pratt & Whitney Company, Inc., West Hartford. It is known as the Model A Electro-Mechanical Universal Lead Tester.

Designed for use in inspection rooms and gage laboratories, this high-precision gaging machine can check internal threads ranging from 1½ to 16 inches diameter, and external threads ranging from 0 to 16 inches, on work as heavy as 500 pounds.

It was designed to meet the demand for checking the lead and taper of API gages, which were often too large or too heavy for the conventional methods of checking work between centers or mounted on V blocks. Because of its universal features and extra capacity, the Model A Lead Tester is said to be ideal for checking all types of lead on thread gages and precision products.

♦ AMERICAN COMPANIES have materially expanded their contributions over the years and have come to regard donations as one of the costs of doing business, the National Industrial Conference Board reported in its latest study in company giving which took several years to complete.

In its study NICB found that industry has sharply increased its aid to education in the past decade. Cooperating companies indicate they are deeply concerned about the plight of higher education and are convinced that they have a stake in the successful solution of the financial problems now confronting colleges and universities.

Of the 180 companies cooperating in the study, 163 furnished information on their earnings, which revealed



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Does CMS offer you the opportunity to keep your surgical-medical coverage if you change jobs?

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Does CMS allow you to continue your contract, regardless of how frequently you may have had to use your benefits?

Does CMS offer the wife and children an opportunity to continue CMS coverage in the event of a member's death?

How many CMS Preferred Contract members enjoy these advantages?

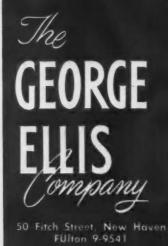
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Whether your job is
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solve your particular
problem and give
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JAckson 2-2176



First Hamilton Standard vapor cycle refrigeration package for the Boeing 707 is inspected prior to shipment by Robert Smith, HS engineering coordinator (left) and Paul Bronson, Boeing quality control. This is one of two units of 10 ton capacity which will be on each of TWA's 707 fleet to provide air conditioned comfort for the passengers and crew of this latest jet transport.

that their 1955 contributions averaged 0.7 per cent of net income before taxes. The 180 companies gave \$38.3 million in 1955. This was spread over a wide variety of agencies. Of every donation dollar, 40.1 cents went to social welfare, 31.3 cents to educational institutions, 10.6 cents to medicine and health, 3.2 cents to civic and cultural causes, 2.1 cents to groups devoted to "The American Way," 0.5 cents to religious causes, and 0.3 cents to international gifts. A miscellaneous category accounted for 4.6 cents, while unidentified funds made up the balance of 7.3 cents.

♦ LUX CLOCK MANUFACTUR-ING CO., INC., Waterbury, has issued Bulletin No. 164 on the 5810-6010 series Range Timers. The 5810, a combination fully automatic range timer and 1-hour electric minute minder, and the 6010, a combination electric clock and 4-hour minute minder, are field proven for dependability, accuracy and simplicity of use.

Specifications are given including optional features; a diagram of panel opening details is also shown. Copies are available from the company.

♦ ALMOST a million portable typewriters will be purchased in the United States this year, according to Frank E. Beane, president of Underwood Corporation. The statement was made as the company introduced its colorful new line of competitively priced portables.

The company's fifth new product introduction in the past seven months, the Underwood 1959 Golden-Touch portable typewriters feature sleek chassis styling and a dozen performance features which the company is

New Products . . . plus

Manufacturers seeking increased sales and strengthened earnings are invited to discuss their diversification, marketing and financial problems with us.

Wirth Management Company

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confident will lure the nation's huge teen-age market, long considered the prime outlet for portable machines.

♦ AN ELECTRONIC DEVICE that enables a man on the ground to lead a flying helicopter around on a 50-foot leash has been developed by Sikorsky Aircraft Division of United Aircraft Corporation.

The equipment, which takes over complete control of the ship from the pilot, is know as a tether. The helicopter responds to tension and motion on a cable (or tether) hanging down from the side of the cabin. When the ground operator holding the line walks left or right, forward or backward, the helicopter follows along obediently. If he pulls down on the tether, the ship descends to a gentle landing.

Many military and civilian uses are anticipated for the tether. The U. S. Army Aviation Board at Fort Rucker has completed an evaluation of the device on the Army H-34 helicopter. The U. S. Marines plan to conduct an evaluation of the tether on their HUS.

Inasmuch as the pilots' visibility of the loading point of a helicopter is somewhat restricted, the tether is expected to be an invaluable aid in hooking up loads to be carried externally in the ship's cargo sling. The device will also facilitate construction operations such as placing utility poles in pre-dug holes, lowering the huge sections of high tension towers into exact position, laying temporary bridges, loading and unloading trucks, and numerous other flying crane projects.

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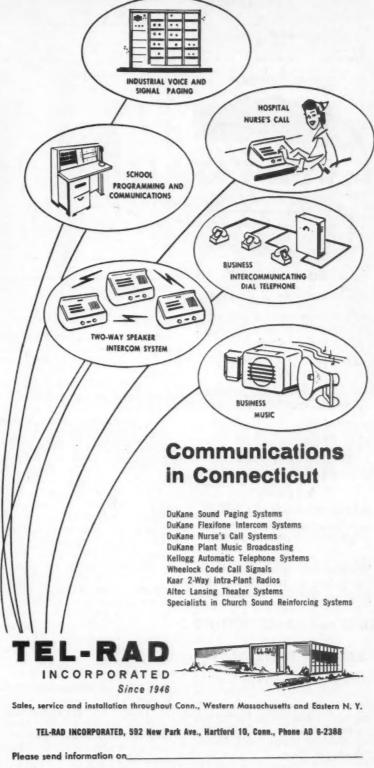
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♦ NOW AVAILABLE from Electric Regulator Corporation, Norwalk, is a new catalog sheet on its Series 2.050 Regohm-controlled precision power supplies. As described in the sheet, these new power supplies plus or minus 0.1% regulation and power ranges up to 500 watts.

In addition to complete specifications, the Series 2.050 catalog sheet also provides a schematic diagram, typical performance curves, and ordering information. Copies are available from the company.

♦ EMBARKING on a program to overcome the effects of the current recession on its business, Associated Spring Corporation, Bristol, has developed a "Springback Formula." This device is intended to be a reminder to all employees of the principles of good management that lead to successful operation.

In describing the program to the operating divisions, located in metal-working centers throughout the United States and Canada, Carlyle F. Barnes, president, affirmed the belief of the



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Springback Formula

 $A_{T} \left(\sum C_{E} + C_{R}^{\dagger} + G_{TAV} + \sum F + J + U + C_{T}^{\dagger} + \sum I_{E} + F_{T} \right) \longrightarrow S_{O}$ $A_{T} = ACTION TODAY!$ triggers plus plus THE SUM OF THE SUM OF THE SUM OF C_E = CUSTOMER E = INDIVIDUAL F = FACTS SATISFACTION Get the full picture EFFORT **ENTHUSIASM** F = FOLLOW THROUGH Better Delivery Performs = JUDGMENT Better Service - Plus Keen and Accurate C' = COST REDUCTION = UNDERSTANDING **Every Dollar Counts** Complete Programs People Why! Continuous Effort GTAV GEAR TO which yields ATTAINED VOLUME C"=COMMUNICATION So = SUCCESSFUL

Management principles to help overcome the effects of the current business recession are expressed in mathematical terms in the Springback Formula developed by Associated Spring Corporation, Bristol. Copies are being put in the hands of key employees in all operating divisions of the corporation.

Clear

Get arrow Repeat?

corporation's management in the bright long-term prospects of the economy, and the sound condition of the com-

Today's Methods and

Procedures determine Tomorrow's Performance

"Our Springback Formula starts with the recognition that a customer is all important to us," Mr. Barnes said. "Without him we can do nothing. We must work constantly at keeping costs down in order to be competitive. We must gear our operations to the volume we can get today-not what we hope it will be in six months or a year. In making decisions we must be sure to deal only with facts. Our judgment must be keen and accurate. We must develop complete understanding of what we are doing and of our programs. We must be sure that all of our people understand our aims and what we do. Communication-clear and definite—is another important element in the program. The implementing of all this takes a lot of effort on the part of every individual, and that effort requires follow-through. Finally, the key to success of the program is continued action."

 KARL H. EPPLE has been appointed director of engineering and Edward W. McLaren has been named director of manufacturing for the Heli-Coil Corporation, Danbury, manufacturer of Heli-Coil wire thread inserts and thread repair kits.

Mr. Epple, a graduate of Massachusetts Institute of Technology, started with the company in 1953. He then served as an officer of the United States Air Force, assigned to Wright Field, Ohio, as research engineer, and returned to Heli-Coil in 1956 as a development engineer. Prior to his present appointment, Mr. Epple served as design manager and was responsible for developments on variations of the basic Heli-Coil screw thread insert.

OPERATION

Mr. McLaren is a graduate of Rensselaer Polytechnic Institute and Rutgers University and holds degrees in both mechanical and electrical engineering. During World War II he served as an officer in the Army Signal Corps. Since joining the company in 1952, Mr. McLaren has served as project engineer, engineering laboratory manager, and plant engineer.

A NEW PUBLICATION by the Chamber of Commerce of the United States entitled "Sources of State Information-State Industrial Directories," lists the names and addresses of private and public agencies which furnish information about their States.

Under each state is listed also industrial directories and directories of manufacturers published by state agencies or private organizations. Sources of regional directories covering the Central Atlantic, North Atlantic and Southern States and New England are also

Copies of the publication are available at 35¢ each for single copies, 25¢ each for two to 10 copies and 15¢ for 11 or more copies from the Chamber of Commerce of the United States, 1615 H. Street, N. W., Washington 6, D. C.

♦ AS PART of a broad expansion program, Pratt, Read and Company,

Inc., Ivoryton, 160-year-old manufacturer of piano keys and actions has announced that a portion of its production would be moved to a new plant in South Carolina before the end

of the year.

The company's headquarters and keyboard division will remain in Ivoryton. According to Peter H. Comstock, president, the transfer of the piano action segment would affect 190 employees, but that new jobs would be found for many of them. He said a major new sales and advertising program will start with the move, designed to increase business and employment of the keyboard plant.

Employment has already been stepped up in the keyboard division, with preference in rehiring being given to those displaced by the action division

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♦ THE OFFICIAL opening of a new addition to the Cookshire plant of Wallace Silversmiths (Canada) Ltd. took place recently. Products of the General Plastics Ltd., Division of the company are now manufactured there.

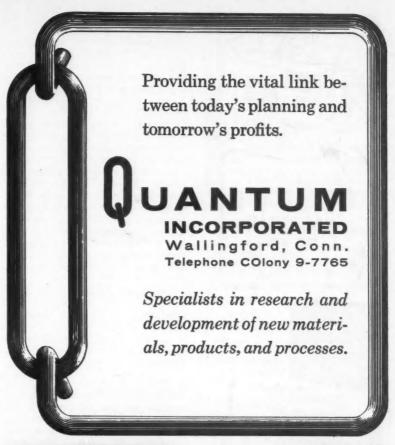
On the occasion of the opening, local government, civic and industry representatives were present to assist in the dedication of the 25,000 square foot addition to the existing plant where silverware has been manufactured for many years. The new plastics division became a wholly owned subsidiary of Wallace Silversmiths (Canada) Ltd. in August, 1957.

♦ UNDERWOOD CORPORATION has announced changes in its manufacturing plans which include the closing of its Bridgeport plant.

The company stated that changes being made are in keeping with its over-all modernization program. The Bridgeport plant has had excess capacity for the products being made in that city, which resulted in excessive costs. Through integration and consolidation of certain operations in other established plants, substantial improvement in operating cost is expected. Approximately 500 employees are affected in the Bridgeport closing.

The company has other factories in Hartford and New Hartford, Conn., as well as in Burlington, N. J. and in foreign countries. In July Underwood announced the acquisition of Canoga Corporation, Van Nuys, California, which gives the company new facilities in southern California and in Florida.

♦ HOWARD S. THRASHER has joined the Rolling Mill Division of The Miller Company, Meriden. He was formerly general sales manager of The Seymour Manufacturing Company and of the Phosphor Bronze Corporation.





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1360

THE HOWARD COMPANY

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Mr. Thrasher will contribute his many years' experience in the sale, development and use of Phosphor Bronze and Nickel Silver in the handling of special marketing situations for the sales department of the Meriden firm's Rolling Mill Division.

♦ PATENTED Flexi-Pak Energy Cartridges, in which pre-assembled stacks of belleville spring washers are held together by a flexible elastic covering, are now available from the Divisions of Associated Spring Corporation, Bristol. This new form of the patented energy cartridge is designed for applications where pins or rivets cannot be used to hold the washers together because the washer walls are too narrow, or where retaining rings or cores cannot be used because there is not sufficient vertical or radial clearance.

Two types of covering are being offered: a molded covering, which is cured around the washers while they are under a slight load, and a dipped or sprayed coating, which is applied to the stacks while they are held firmly together but relaxed.

♦ THE IMPORTANCE of furthering international trade relations in the machine and tool industries was emphasized by the appointment of John D. Dewhurst, president of Arrow Tool Company of Wethersfield, as a member of the U. S. Trade Mission to Yugoslavia and as official American representative at the industrial fairs at Belgrade and Zagreb. Mr. Dewhurst is a trustee of the National Tool & Die Manufacturers Association, and chairman of its apprenticeship committee.

Other members of the five-man trade mission sponsored by the U. S. Department of Commerce included: Fred Wittner, head of Fred Wittner Advertising, New York, advertising and public relations agency; Robert C. Gordon, advertising sales manager for Time magazine; Harold E. Allen and Walter C. Clyde, Jr. of the Bureau of Foreign Commerce in the Department of Commerce.

The businessmen participated inconferences and tours with government and industrial officials through Yugoslavia. The mission spent time at the 2nd International Fair of Technology and Technical Achievements in Belgrade and at the International Autumn Industrial Fair in Zagreb, where the United States had pavilions.

• RECENTLY developed and marketed by The G. E. Wheeler Company, New Haven, is a new mobile dust pan for industrial and commercial use. Featuring an oversize collector bin with a special floor-hugging lip, the mobile dust pan is said to completely



The unique lip of this mobile dust pan extends the full 21" bin width and literally hugs the floor when in use, permitting more sweepings to be captured with every pass of the broom.

eliminate slow and inefficient shoveland-broom methods of sweeping larger floors. The collector bin measures 21" in width, 9" in height and 16" in depth to hold the extra sweepings that mean the absolute minimum of timewasting "dumping" trips to main waste receptacles.

The collector bin, while constructed of rugged heavy gage sheet metal, is light in weight and mounted on a rubber-tired smooth-rolling wheel truck which provides ease of mobility, even when completely loaded.

♦ A NEW 20-page Consumer Net Price Selector covering the Capewell line of hand and power hack saws, hole saws, band saws, hammers and ground flat tool steel has been announced by The Capewell Manufacturing Co., Hartford.

Individual and quantity prices are clearly indicated along with catalog numbers, which are identified in the new catalog No. 58. Copies are available upon request from the company.

♦ A NEW FILTER, called the Aqua-Pure, designed for use on home water systems has been announced by The Cuno Engineering Corporation, Meriden, manufacturers of commercial and industrial filters for more than 30 years.

Exhaustively tested for the past two years in many known water problem areas, the Aqua-Pure is said to have proved effective in removing dirt, rust, sand, algae and other contaminants in suspension.

Of three-piece construction—head, housing, cartridge—the filter can be connected to any new or existing household water system and is applicable for

use with well or city water. Designed primarily for home water systems, it is also used on the water systems of hospitals and restaurants, and for cleaning process water in photography.

The company states that the filtering efficiency of the unit is in the unique construction of the disposable cellulose cartridge. As the water to be filtered passes through the cartridge, dirt and other particles penetrate to varying depths and thus do not choke the filter by accumulating on the surface.

· AN ADDITION to Kahn and Co.'s broad line of adsorption dryers and pneumatic system equipment is a filter for compressed air or gases. Seven models are available for flow rates of 100 to 2500 scfm.

The filters, which are installed between compressor and dryer, are said to effectively remove both oil vapor and entrainment. The filter is designed so that the entering gas releases its content of oil and water droplets and foreign particles by centrifugal force. The oil vapor is removed by passage of the gas through an adsorption bed of activated alumina.

The activated alumina is contained in a removable metal basket which enables it to be easily taken out for reactivation. Frequency of reactivation depends upon the amount of oil vapor in the compressed air or gas being filtered.

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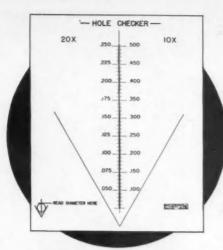
· A NEW LINE of motor compressors up to 15 HP units, for use with refrigerant 22 has been announced by The Brunner Company, subsidiary of Dunham-Bush, Inc., Hartford.

The units are suction gas cooled insuring greater durability and longer life to the vital motor windings. Bolted construction permits easy take-down for servicing, and simple, speedy removal of valve plates for inspection.

♦ A LINE of resins which meet the requirements of most casting, encapsulating and potting applications has been developed by the Adhesives Department of Raybestos-Manhattan, Inc., Bridgeport.

Four of the resins are epoxies or modified epoxies and are considered standard compounds: Ray-BOND R-86006, R-86007, R-86008 and R-86010. These can be varied and modified to provide a wide range of physical and electrical properties in the cured state and a wide latitude in handling properties before curing.

Basically the compounds are used to confine the flow of current in electrical and electronic circuits to a prescribed path and to protect and immobilize electrical and electronic parts.



NEW

HOLE CHECKER For Comparators

Speeds and Simplifies Readings

Saves Cost of Plug Gauges

With this unique HOLE CHECKER you can instantly read the exact diameter of a hole projected on a comparator screen. No fussing with a scale. The hole is positioned in the

vee lines, and the diameter read directly at top of hole, on the specially calibrated scale. Capacity and prices are given in the chart below.

Size of chart	Direct reading scale increments	Magnification	Hole range	Plastic	COST Plastic	Glass
8" x 10" .002		10 X 20 X	.050 to .500 .025 to	clear .010 thick	frosted one side .022 thick	ground one side
			.250	\$20.00	\$24.00	\$28.00

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Reduce your recruiting expenses 50% or more.

We maintain a constant search for special talent and secure qualified executive and technical personnel for our clients.



H. M. Richardson, treasurer of DeBell & Richardson, Inc., Hazardville, congratulates Helene Henry, left, and Bruce Prior, right, at the Futures Unlimited Banquet, Hartford, for receiving the first place National Award in plastics and the Eastern States Exposition Award.

♦ DEBELL & RICHARDSON, INC., plastics consulting engineers of Hazardville, have been honored by Junior Achievement. In their first year of sponsorship in Junior Achievement, DeBell & Richardson's Junior Achievement company, "Novelties in Plastics," took most of the awards in the region. Junior Achievement of Enfield-Somers is a new affiliate, as of the past year, of Junior Achievement of Hartford, Inc., and is one of 40 Junior Achievement companies in the Eastern Connecticut region.

Competing in the National Junior Achievement Industry Award competition, "Novelties in Plastics" placed first in the entire United States in the Plastics Section. This first place honor is one of eleven given nationally with over 4,000 companies competing.

"Novelties in Plastics" manufactured embedded key tags using a licensed process. The company's president, Bruce Prior, was recipient of a Horace Moses Junior Achievement Scholarship to Massachusetts Institute of Technology, as well as a local scholarship presented by the Achievers' Association of Enfield-Somers. Helene Henry, the company's vice president, was recipient of a \$900 full year tuition scholarship to Boston University.

• THE SALE of Waterbury Farrel Foundry & Machine Co., of Waterbury, to Textron, Inc., recently, has given rise to a misunderstanding that the concern involved is Farrel-Birmingham Co., Inc., of Ansonia. Franklin Farrel, 3d, president of Farrel-Birmingham, has stated that there is no corporation relationship between the

two companies, nor has there been since 1880.

Farrel-Birmingham is an independent manufacturer of heavy machinery and will continue to serve the many industries that it has in the past.

♦ AN IRON-ZINC phosphate process for rust proofing steel, zinc base diecastings, zinc and cadmium plate is fully described in Technical Data Sheet No. 27, a four-page usage and instruction sheet prepared by MacDermid Incorporated, Waterbury.

Called Phosphotex, the process promotes the adhesion and durability of paint finishes, provides a mechanical bond for paint, protection against rust around dents, nicks and accidental scratches. Phosphotex treatment is designed to convert a steel surface into a non-metallic phosphate coating of extremely fine grain size. Products processed in Phosphotex may be painted or finished with oil, wax or other type finishes.

♦ THE CLY-DEL MANUFACTUR-ING COMPANY, Waterbury, manufacturer of eyelets, drawn shells, and metal stampings, has published a new two-color 12-page brochure. It gives a complete, factual insight into the methods, engineering, quality control standards, and production facilities of the company.

The company, which moved into its new, modern 60,000 square foot building recently, produces on contract component parts for guided missiles, aircraft, research, transportation, marine, timing, air-conditioning, refrigeration, electronic, electrical and general manufacturing concerns.

How 4 Frasse tubes



PUT "LEO" TO SLEEP

This newly developed "Cap-Chur" gun fires a dart-like, self injecting syringe with precise accuracy...has an effective range of 50 yards. The syringe travels at 1200 feet per minute—injects its immobilizing solution 5 seconds after firing... puts an animal to sleep in approximately 90 seconds.

Four types of tubing are used in this modern "blow gun". The barrel is a seam-less steel tube...the compression chamber is a welded steel tube...the syringe is an aluminum tube...and the needle is

a stainless steel tube. Yet, despite this mixed requirement, all four types are furnished by Frasse—with never a delivery delay or rejection since production began.

So, if you use tubing in your product—want trouble-free quality in a hurry... it will pay to make Frasse your source for tubing. Complete Frasse tubing stocks enable you to select the type and size best suited to your needs...and Frasse tubing specialists are always available to assist you with any problem involving a tubular product.

FRASSE ...

Courtesy: Crosman Arms Co., Inc.

Peter A.



Seamless and Welded Mechanical Tubing
Pressure and Hydraulic Tubes
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Stainless Tubing, Seamless and Welded
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LYNDHURST, N. J. . ROCHESTER, N. Y.

Photographs reproduced in the brochure give an insight into all departments of the company and depict a reasonable cross-section of current Cly-Del production. Copies are available from the company.

♦ THE INCLUSION of private primary schools and private secondary schools in its Educational Contribution Plan has been announced by the Warner Fund of The Warner Brothers Company, Bridgeport.

"We have been informed by the American Alumni Council that we are the first industry in the United States to initiate a plan for aiding private primary schools," Arthur W. Warner, fund president, said, "and there are only two other companies contributing to secondary schools." The plan donates to qualifying educational facilities an amount equal to that given by active employees of the company and by members of the Board of Directors.

Mr. Warner stated that the Warner Fund, believing that American business has a stake in the maintenance, support and improvement of private educational facilities, started matching employee contributions to colleges in 1956. "To the best of our knowledge, this was the first time a relatively small company has established such a forward-looking program," he said. Eighteen colleges have received contributions since the plan's inception, with 40 per cent going to New England Institutions.

♦ EIGHT PROMOTIONS in its sales staff have been announced by Plax Corporation, Bloomfield, producer of blow-molded plastic containers and oriented polystyrene film and sheet.

William R. Bolton has been named general sales manager, containers, and A. K. Thorn, general sales manager,

film and sheet.

E. S. March replaces Mr. Thorn as district sales manager, Chicago, and will be assisted by Ludwell E. Gains, Jr. Gilbert B. Luce succeeds Mr. Bolton as district sales manager, New York, with John J. Barile named assistant district manager.

Heading two newly-established district offices are Russell E. Ames, Philadelphia, and John W. McLaughlin,

Cincinnati.

♦ A TWELVE-PAGE, color illustrated brochure entitled "How to Increase the Prestige of Your Mail," has been published by Pitney-Bowes, Inc., the postage meter and business machines maker.

The booklet points to the postage factor as an important but often over-looked influence in building business prestige through the mail, in ordinary correspondence as well as in advertising mail.

Exhibits of metered mail, case studies, and a table of relative effectiveness of the "pulling power" of various forms of postage are shown, together with data showing that postage meters have been made practical for the small office with light daily mail as well as the larger companies. A chart shows that one out of every three users of the company's small desk-model meter, for example, spends an average of as little as a dollar a day for postage.

↑ THE CAPEWELL MANUFAC-TURING CO., Hartford, has announced the opening of new and expanded office and warehouse facilities at 3050 North Cicero Avenue, Chicago. Complete stocks of Capewell products including hand hack saws, power hack saws, hole saws, band saws, hammers and ground flat steel will be available.

The operation of the new facilities will be under the supervision of Bruce S. Williams, who assumes the post of district manager in the Chicago-Detroit territory. Mr. Williams has been a sales

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on giant earthmoving machines or on delicate guidance systems for missiles, they must meet the most exacting technical specifications.

Cleanliness is essential... dirt is the nemesis of precision bearings. A tiny particle of dust or contaminant in a bearing can cause malfunctioning and lead to an early breakdown. Extreme care is taken in the manufacturing and packaging of Fafnir precision ball bearings to guard against dirt or contaminants in the finished products.

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engineer since 1956. Prior to joining Capewell he was vice president of the Russell Mfg. Co. in Middletown.

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♦ JOSEPH J. BARRETT has been promoted to superintendent of hot mills by Carpenter Steel of New England, Inc., Bridgeport.

Mr. Barrett joined The Carpenter Steel Co. at its office and main plant in Reading, Pa., in 1950 shortly after graduation from Lehigh University. He became general foreman in the hot mills in 1951 and general foreman of the company's largest hot rolling mill in 1954. Since December 1957 he has been assistant superintendent of hot rolling at the Bridgeport plant.

♦ VINCENT F. SCHNEBLE, vice president of the Globe Instrument Co. of Southbridge, Mass., and former works manager of The Underwood Corp., Hartford, died recently at Hartford Hospital.

Born in Dayton, Ohio, Mr. Schneble came to Hartford in 1935 as a production manager of the Underwood Accounting Machines and was later made production manager of the entire factory. In 1950 he was promoted to works manager and was made a consultant to the manufacturing department in 1956.

During World War II he was largely responsible for the efficient production of the carbines and small arms components which the Underwood Corporation made.

A resident of North Coventry, Mr. Schneble was active in civic affairs, once serving on the Town of Coventry Board of Finance.

He is survived by his wife, two sons, a foster son, three grandchildren and a great-grandson.

♦ STAINLESS STEEL condenser tubes fabricated by welding from types 316 and 304 stainless steel strip are now available from Chase Brass & Copper Co. These tubes are produced to Specifications ASTM A-249 or ASTM A-269.

Stainless steel has higher temperature and corrosion resistance and resists steam impingement to a far greater degree than conventional condenser tube alloys. Types 304 and 316 both have excellent life in high acid waters and contaminated harbor waters. Type 316 is preferred with high chloride concentrations.

Additional information concerning Chase welded stainless steel condenser tubes for specific applications can be obtained from J. J. Vreeland, special consultant, Heat Exchanger and Condenser Tubes, Chase Brass & Copper Co., Waterbury 20.





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THE NEWTON COMPANY 55 ELM STREET • MANCHESTER, CONN. ♦ A NEW 16mm motion picture viewer with motor-driven film advance mechanism has been announced by the Kalart Company, Plainville. It is primarily intended for use as a sales and training tool.

The major advantages of the viewer are said to be its compact design, picture quality and convenience of setup and operation which permit its use in showing full-length 16mm silent motion pictures to small groups in situations where it is impractical or inconvenient to darken a room and handle a regular 16mm projector and screen. It is also adaptable for previewing any 16mm film in preparation for large audience showings.

The viewer has a three-position control which permits automatic film advance at 24-26 frames per second, single frame viewing without the need for hand adjustment to bring the frame into position, and manual operation. The Kalart motorized Editor-Viewer has a reel capacity of 400 feet and weighs just under 12 pounds complete in its carrying case.

♦ LUKE A. OWENS, an employee of New Departure Division, General Motors Corporation, Bristol, for the past 37 years, has recently retired from his position in the advertising section of New Departure's Sales Department.

As a New Departure employee, Mr. Owens has, besides fulfilling his position in advertising, handled other assignments including editorial work on the company's publication, The New Departure News, daily news broadcasts over a plant amplifying system during World War II and many appearances as master of ceremonies at banquets and other special events.

♦ THE DEVELOPMENT of a machine to face, separate, sort and cancel mail has been anounced by The American Machine and Foundry Co., Greenwich.

The machine was declared successful recently, and Post Office Department representatives were present when it was given final tests. The first machine

has been sent to Washington, where it will be installed in a main post office.

The machine takes several men to operate it, and will save hundreds of man hours. As mail is taken from collection boxes, it will be dumped into a hopper. The machine then faces up the mail, separates letters from parcels and larger letters from regular-sized ones.

♦ PATRICK J. MORAN and William Dacey were appointed recently as plant manager and assistant plant manager of the New Milford Tube Mills, according to an announcement from Scovill Manufacturing Co.

Mr. Moran, who has been superintendent of the Tube Mill in Waterbury since 1945, joined Scovill in 1922. He has worked in various phases of brass and copper tube production.

Mr. Dacey, assistant superintendent of the Tube Mill since 1955, has been with Scovill since 1941.

♦ WALLACE SILVERSMITHS, INC. has acquired the assets of the Tuttle Silver Co., Inc. of North Attleboro, Mass., it has been disclosed.

The Massachussets company has manufactured reproductions of family heirlooms for 70 years. Also included in the purchase is a subsidiary, the Smith and Smith Co., which produces a variety of entertainment items in silver, as well as sterling silver cigarette boxes.

Products of the Tuttle Silver Co. and its subsidiary will henceforth be manufactured in Wallingford, but will retain its name as the work of the Tuttle Division of Wallace Silversmiths, Inc.

♦ JAMES BAILEY, developer of the plastic bottle, and consulting engineer for Plax Corporation, Bloomfield, is one of three American inventors who will receive Edward Longstreth Medals from the Franklin Institute, Philadelphia for their widely diversified achievements.



The medal citation, which will be awarded to Mr. Bailey on October 15, reads: "For the many advances in the art of processing plastics based on his personal technical contributions and his effective leadership in research and development, and particularly of the development under his direction of methods for the successful commercial manufacture of unbreakable plastic bortles."

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The Longstreth Medal, founded in 1890 by Edward Longstreth, is awarded by the Institute, Philadelphia's 134 year-old scientific-educational organization, for inventions of high order and for particularly meritorious improvements and developments in machines and mechanical processes.

Mr. Bailey joined the staff of the Hartford Empire Company, now a division of Emhart Manufacturing Company, Hartford, in 1937. When he retired in 1953 he became a consultant to Plax.

Don't Take Traffic Costs For Granted

(Continued from page 16)

actually moving, tonnage building up, or prospective tonnage predicted on future shipments or shifting of sources of supply on major raw materials.

3. Weighing of special equipment, such as hopper cars or trucks or tank cars or trucks, after unloading, as a check on receiving procedures, and printed tare weights on the equipment.

4. Obtaining of free transportation of pallets or platforms when loaded, since palletization provides incentive for faster loading or unloading, giving carriers better turn-around efficiency on their equipment.

In conclusion, the writer feels strongly that traffic activities are such that any transportation economies effected are immediate transfers from cost to profit in the company's ledgers. In other words, a transportation saving of \$10,000 in a 5 per cent earning situation, is equivalent to \$200,000 in sales. Thus it behooves management to ask itself whether its transportation experts are assuming their proper dynamic, imaginative place in the company organization which, in its many varied departmental breakdowns, finds itself more and more in need of qualified advice along the traffic and transportation line. No more can the traffic manager remain content to bury his head in a tariff or timetable all day and "stay out of people's way." In properly performing his duties, he has, in an evolutionary way, come to be depended on for crucial managerial decisions in the fields of distribution, warehousing, packaging, materials handling and plant location.





How DSC AccuRolled * STRIP Helps Stampers and Roll-Formers Step-up Production and Cut Unit Costs

when gauge, temper, finish are "of the essence"

STEEL FAMILY "COUSINS," YES; "TWINS," NEVER — CR Sheet Steel and Steel Strip are versatile products. Each possesses its own fine properties and best uses. But sheet steel that's slit into strip widths, no matter how narrow, is still sheet steel, never STRIP. The point is simply that STRIP isn't produced on slitters. Nor does ex post facto gauge checking, by X-ray devices or otherwise, convert sheet into strip, or for that matter, brush away any excessive gauge

FINDING THE BARN DOOR AJAR, HORSE GONE - Unfortunately, warehouses can do nothing about out-of-gauge material, even when detected, except cull or reject it. Aftergauging is much like using a Geiger counter to discover the barn door ajar after the horse is gone!





Pictured here are two components of the Industrial Nucleonics AccuRay® system which electronically controls the thickness of DSC AccuRolled* STRIP as it is being rolled . . . comes right the first time . . . requires no after-gauging of any kind in or preparatory to slitting or fabricating.

*AccuRolled is a DSC Trade-mark

JOBS AND JOBS — Sheet steel is the ideal material for a lot of jobs. But in stamping and roll-forming there are jobs and jobs . . . and jobs that are the least bit fussy in gauge or temper and/or finish usually work best and most economically with STRIP. Granted, sheet may cost a little less per pound on your invoice but the question is what it will show where you count your profit . . . per unit on your final cost

HOW DSC STRIP STRETCHES YOUR STEEL DOLLAR

- All DSC STRIP is special purpose steel - fresh-rolled, special-rolled, AccuRolled to your order from the hot bands up . . . right to your job's gauge, temper and finish. This combination of level gauge, even temper and job-suited finish helps you run your job faster, non-stop; no jamming; protects your dies; minimizes pre-finishing operations; cuts rework expense; strip-made components save assembly time. RESULTS - higher yield per pound, per man-or-machine hour; greater productivity from your existing equipment; lower overall or unit manufacturing costs; improved functional and/or appearance value of your product.

IN-STEP DELIVERIES, SOURCE SECURITY — Deliveries integrated with your production schedules help keep your inventory in bounds, keep your operations flowing. No lay-away plans are necessary with continuity of supply backed by the largest stock of stripmaking hot bands in the East . . . whether steel is plentiful or scarce.

For immediate action on DSC AccuRolled STRIP SERVICE, please call your nearest DSC Customer "Rep" soon ... today?

Customer Satisfaction Is Our Business



The PROOF of DSC STEEL is in its PERFORMANCE on YOUR job

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EASTERN DISTRICT CUSTOMER "REP" OFFICES Hamden, Conn., 2061 State St., Phone STate 7-5781 New York 19, N.Y., 250 W. 57th St., Phone COlumbus 5-4870 Worcester 8, Mass., 507 Main St., Phone PLeasant 5-8686

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How Would You Decide?

By Fredrick H. Waterhouse Counsel

Is going to a supervisor's home and threatening to "Beat hell out of him" sufficient cause for discharge?

Here's What Happened?

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The employee in question was in a five man group in this particular mill. The senior employee and group leader was also a member of the bargaining unit and, being on the second shift, had full responsibility of supervision as there is no foreman on duty on that shift. On a certain day the employee did not report for work or call in, which caused the group leader to complain to the superintendent of the unsatisfactory work and attitude of this particular employee. As the employee again failed to report or call in the following day, the superintendent asked the group leader to have the employee report at the superintendent's office whenever he did come in. The following work day when the employee arrived he went to the superintendent's office and was told of the numerous specific acts which caused the group leader to complain of his work and attitude. The superintendent also told the employee that he must straighten out if he was to hold his job. The employee resented the reprimand and said he would get even with the "Stool Pidgeons" and that he would beat them up but not in the mill. Later that same day the employee appeared at the group leader's home and invited him outside with his hands up ready to fight stating that he was "Going to beat hell out of you." The group leader refused to go outside and thereupon the employee threatened to get him at the mill that night. Immediately after the employee left, the group leader went to the mill and complained to the superintendent about what had just happened. As a result of this the employee was discharged. The union claimed that the discharge was because the group leader threatened to resign unless the employee was discharged and also claimed that since the conduct took place outside the plant it was not subject to discipline.

Is threatening bodily harm to a supervisor but not on company property sufficient cause for discharge?

The arbitrator recognized that the company normally has no right to control the private lives of its employees, but pointed out that the test is not the boundary lines of the plant but the relation to employment. Since it was a part of the group leader's job to report on the performance of those in his group, the threats by the employee were, therefore, solely because the group leader had fulfilled his responsibility to his employer. Under such circumstances, it was immaterial where the act had taken place. The arbitrator ruled that the employer was not only entitled, but was even obligated to take vigorous action to protect his employees from being intimidated because they tended to their job and that the discharge was justified.

Can the company unilaterally change its practice and confine grievance meetings to non-working days or to one hour of one work day per week?

Here's What Happened!

Although the agreement provided time limits for handling grievances in terms of working days, there was no provision stating that grievance meetings must, or must not, be held during working hours. For a number of years the company has been paying members of the grievance committee for time spent in handling grievances. From time to time the company threatened to discontinue the practice if the cost became too burdensome. Eventually the cost did become burdensome and the company formally proposed to discontinue the practice by a provision in the latest agreement. The union rejected this proposal and the agreement was renewed retaining the provisions which outlined the method of determining pay for time lost in handling grievances. Subsequently the company inaugurated the procedure of meeting for the purpose of handling grievances either on Saturday which was a non-working day or on mutually agreeable non-working hours. It also offered to hold such meetings during the last hour of the day shift provided it was not obliged to pay members of the grievance committee for time lost from work by them. The union claimed that

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since the practice of paying the grievance committee and of meeting during working hours had been in effect ever since the union had had bargaining rights, the company was bound to continue the practice, and furthermore the contract provisions outlining the method of determining pay for time lost in handling grievances, indicated an intention of the parties that grievances would be discussed during working hours.

In the absence of a contract clause, can the company confine grievance meetings to non-working hours?

The Arbitration Board decided that since there was no clause obligating the company to hold all grievance meetings within working hours, the union could not insist on such a policy without qualification. The Board pointed out that the contract assumes that such meetings will at times be held within working hours for it must assume that grievance committee members and stewards will occasionally lose time from work since it provides how they will be paid for such loss. In holding that the obligation of the company to meet during working hours for handling grievances was not absolute, the Board recommended reasonableness and cooperation between the parties. It suggested they arrange that such meetings occupy a portion of the latter part of the working day and continue after hours to the extent which is both reasonable and practical.

How long may a machine be considered in process of change or development before establishing piece rates?

Here's What Happened!

Two machines were materially modified with automatic controls and installed on the floor of the plant and started operating. The same group of operators, who were on a group incentive basis, ran both the modified and the unmodified machines. The unmodified machines were operated on an incentive basis, but the modified machines carried a day rate. From time to time changes and adjustments were made and these modifications were continuing although two years had passed since the machines were put on the floor and started operating. The union claimed that items were being produced on these machines and sold interchangeably with those produced on the other machines and that if piece work rates had been established for the modified machines the group incentive pay would have been increased. Under these conditions, the union claimed, it amounted to a reduction in piece work rates which the contract prohibited. The company claimed it was under no obligation to establish piece work rates since the modifications were of a major nature and substantially altered the job content, and furthermore the work on these machines is experimental or developmental and it is paying in conformity with the contract requirements covering experimental or developmental work.

Does substantial production by a machine in an experimental or developmental stage take it out of that classification?

The arbitrator commented on a number of the major changes already made in the machines and declared there had been almost universal agreement among wage incentive practitioners for the last three decades, that wage incentives should not be applied until a machine has been standardized. The method of the machine's performance must be sufficiently established so that its elements can be defined. Unless that is done, unstable results are likely to occur. Since the operation of these machines had not yet reached that stage, piece work rates could not properly be set and the delay, considering the number of changes and modifications, was not unreasonable.

Recipe For An Essay Contest

(Continued from page 13)

We considered ways of tying the interests of school, company and community, to strengthen our basic goal—the education of the students in the history of industry. One idea that scored well was an exhibit of tools which showed the evolution of Stanley's manufacturing processes. The students showed real interest and our local paper ran a story with photographs. We found the school offering us a more vital role in its activity. I was invited to be speaker on Honors Day, an experience I recommend to anyone who would appreciate his community.

Faculty Cooperation—A Must

The faculty members who worked with us considered the training in research, preparation of bibliography, and arrangement of material, the greatest benefits gained by the students. The faculty people, incidentally, were invaluable. I would hesitate to recommend a contest like ours in any community that cannot count on a cooperative faculty group. If the teachers see that the project helps train their students on a high level of academic effort, they are anxious to help.

We realized that if our contest was to be a real community project we should bring to it the support of persons having interests distinct from our own. We therefore secured Prof. Walter B. Fulghum, head of the English department of the Connecticut State Teachers' College, New Britain, and Arthur E. McEvoy, managing editor emeritus of the New Britain Herald and conductor of its twice-weekly column, "The Observer," as contest judges. We had made a fortunate selection which added immeasurably to the prestige of the project in the community.

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As company representative, Henry V. Pelton, Vice President, who had served several years as a member of the Board of Education, agreed to act as chairman. In the second year of the project, we chose Hoyt C. Pease, also a Vice President, and Chairman of the New Britain Community Fund.

The success of the project, we realized, lay in the degree of interest it would create as an adjunct of the regular studies. It was essential, therefore, that we be assured of the cooperation of the faculty members designated by Principal Vincent Sala to help direct the project. In this we were extremely fortunate.

The faculty committee, representing the English and social studies departments, and the librarian, Dr. John Crawford, prepared a schedule, which called for an announcement of the plan to the school body at Assembly, then a meeting of all who planned to enter the contest. At this meeting a teacher explained the plan in detail, and a schedule was worked out, involving choice of subjects, planned reading, submission of preliminary and final outlines and the paper itself.

Collecting Source Material

The matter of source material was an immediate problem. While a good high school library will carry some books dealing with basic industry, and the Public Library certain others, neither is likely to have the variety sufficient to satisfy an avid student on the search for prize-winning material. To supplement available material and also announce the project to industry, The Stanley Works offered to seek out additional material.

While there are doubtless many ways of determining such sources, we wrote a letter to some 500 leading companies inviting them to contribute whatever material they desired, such as company histories, recent annual reports and pamphlets. We also wrote several trade organizations with good results.

In addition, we purchased a dozen or more books which the librarian, Dr. Crawford, indicated were of value in establishing the basic history of American industry. While these books had worth, the most valuable works were those prepared by individual companies, factual, well-written and dramatic in content and presentation.

We wanted to make the efforts of our young contestants worth while and decided to award a first prize of \$500, and three others of \$300, \$200 and \$100 respectively. These were accepted with enthusiasm.

In the matter of the selection of winning essays, the faculty committee suggested the replacement of all personal identification on the essays with numbers.

We have received splendid press cooperation. The New Britain Herald editorially hailed the project as a contribution to the city's educational program, and gave generously of news space when we reported developments such as our nation-wide appeal to industry and the appointment of our judges. On decision day, a Herald photographer lined up the four winners in Principal Sala's office and that evening ran a four-column picture on its front page. Later the Hartford Courant ran a splendid feature piece in its Sunday magazine.

Pitfalls

There are pitfalls in a project like this, but they can be avoided; common

(Concluded on page 60)



NEVER IN 21 YEARS...

Has Connecticut Blue Cross Cancelled a Membership Due To Age Or Health Status

The problem of providing hospital coverage for the aged population has recently developed into front page news, but it is a problem that has been a vital part of Connecticut Blue Cross' community approach to health care since the Plan started in 1937.

The problem, of course, should be of concern to everyone in every community – just as it has been an important concern to Blue Cross for more than 20 years.

From the time non-profit Blue Cross first started, it has always allowed members to continue their coverage for as long as they wished, regardless of age, regardless of health status. Never in its 21-year history has Connecticut Blue Cross ever cancelled a membership due to age or health.

This valuable option and Blue Cross' community approach to the problem in general has enabled approximately 100,000 Connecticut people over age 65 to obtain protection against the cost of general hospital care.

No Age Limit

There is no age limit with Blue Cross coverage. Today, for example, Connecticut Blue Cross has 12 members who are over 100 years of age. And in the category between 80 and 90 years of age, Blue Cross has more than 6,500 members.

This community approach - where

all pay and share alike and are able to keep their membership when retiring – has benefited the entire community, as well as our community hospitals.

Through Blue Cross the aged population is able to help itself to health care, without charity or subsidy from tax dollars.

This is an achievement of genuine service to Connecticut people, and it is a community job that Blue Cross has been doing for more than 20 years. Its progress has reached a point where today more than half of the State's aged population is enrolled in Blue Cross.

Growth Can Be Greater

This accomplishment has been made possible through the participation in Blue Cross by the more than 9,500 Connecticut firms which are enrolled as Blue Cross groups. This participation gives Blue Cross the broad foundation and cross section of population, resulting in an average risk, which enables the Plan to extend coverage to virtually all persons.

The growth can be even greater and a total solution to the problem reached when the balance of Connecticut industry recognizes the importance of its participation in Blue Cross. For when all Connecticut firms – large and small – participate in Blue Cross, it will mean that every employee who retires may have coverage for later years.



Protects the Individual - the Group - the Community

Accounting Hints

Contributed by The Hartford Chapter National Association of Cost Accountants

"Mechanizing" The General Ledger

By BALLES T. NEZAMES, Assistant to the Treasurer The Kaman Aircraft Corporation

· COMPANIES who now have Electrical Accounting Machines or Electronic Data Processing Equipment will find that mechanizing the General Ledger will present them with a twofold benefit. It will decrease the clerical manhours required at closing time and will also decrease the time lapse between closing of the books and submitting finished statements and reports to Management. The closer to the "period" the more valuable the statements and reports become to Management.

This company had started a program of utilizing punched card equipment in 1953, thus when it was decided to mechanize the General Ledger, a majority of the bookkeeping functions were already in the system and the necessary equipment was on hand. The functions which had been mechanized were: (1) Payroll, (2) Voucher Register, and (3) Inventory.

The equipment necessary for this program was: (1) 604 IBM Electronic Calculator, (2) 082 IBM Sorter, (3) 402 IBM Tab, (4) 077 IBM Collater, (5) 514 IBM Reproducing Punch, and (6) Plus the normal Key Punch equip-

Postings to the General Ledger were made manually from Journal Vouchers. Thus, we were in the fortunate position of not having to change our normal posting center. The Journal Vouchers were prepared and submitted to the TAB Department for punching and processing. Companies that post directly to the General Ledger from books of original entry can easily convert by setting up a Journal Voucher system. The TAB Department would punch and process all Journal Voucher Entries and would then submit the following reports (reports would not be submitted at the same time; I am not now showing intermediate steps required between reports): (1) Detail activity of each journal with a total for debits and credits. Listing is in Journal Voucher sequence. This listing enables a check to be made to insure that all Journal Vouchers have been punched.

(2) Month's net totals for each account. Listing in account number sequence. This listing enables one to determine the overhead rates. The rates are given to "TAB" who utilize the 604 calculator to calculate and spread the overhead charges to the various jobs in process. (3) Overhead Statements. Listing of overhead accounts is in sequence and with subtotals as desired. Overhead Statements are typed using this listing as the work sheet for the typist. (4) Total charges for the month to jobs in process. This listing is in job order sequence. It lists the total charges for the month to each job by major classification (direct labor, raw material, subcontract material, overheads, etc.) This listing gives the total month's costs incurred on each job. (5) Sales and Cost of Sales. Listing is in account order sequence (sequence may be altered to conform to desired reporting format). Sales and Cost of Sales of each job is listed on this listing and used as a worksheet for the typist. (6) Balance Sheet Summary. Listing is in desired balance sheet format. This listing is also utilized by the typist to type up the Balance Sheet. (7) General Ledger Detail Run for the Month. Listing is in account sequence. All charges for the month plus journal voucher reference are listed for each account. (8) General Ledger. Listing is in account sequence, and replaces the manually posted General Ledger. The year to date for each account is shown for each

By completely mechanizing the General Ledger, Management has available information when desired and in the format desired. By putting the following information on a punched card for each item of cost-Account Number, Department Number, Source reference (also identifies the month) and Amount.

The following reports may be obtained simply by running the same cards through a sorter and relisting: Total charges to each department; total charges to each account; total charges to each overhead division; and total charges from each source. More reports are available to Management in a shorter period of time.

Under the mechanized system, books close on month-end and finished financial statements are submitted to Management eight (8) working days later. Under the "manual" system, statements were submitted approximately thirteen (13) working days after books closed. Also, by having all accounting data on punched cards, many by-products may be readily obtained, an example being the fixed asset ledger. In a punched card system each fixed asset, for which you now have a ledger card or page, can be set up, depreciated each month, and all transactions listed and up-dated entirely by machine.

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Tel.-Tuxedo 8-2132 ROCK WELLS-GRAVEL WELLS-PUMPING EQUIPMENT SPECIALISTS IN LARGER WATER SUPPLIES

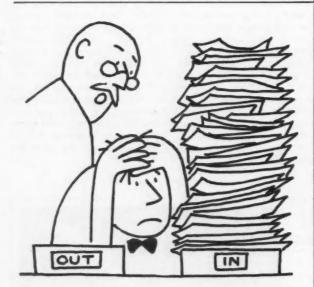


Dave Cleary did a good day's work, no idle shirker he—
The boss allowed he'd seldom seen such sheer efficiency.

Besides, our hero saved his cash and promptly paid each bill;
Until his wife stepped on some ice and took a nasty spill.



Then bills poured in for doctor, surgeon, semi-private room—
And ate his lifetime savings up and plunged him into gloom.
Poor David worried all day long and in his desperate state
He couldn't think about his work while thinking of his mate,



The boss saw Dave's unhappy state and said, on learning why, "The Travelers Major Medical—that's what I'd better buy. The Travelers can't stop illness but they can prevent the pain Of paying all those crushing bills that multiply the strain."



Now Dave and all the other men are free from money cares; Travelers pays the heavy bills in answer to their prayers. Group Major Medical with Travelers—what a perfect plan! Time's a-wasting—telephone your trusty Travelers man.



THE TRAVELERS

INSURANCE COMPANIES, HARTFORD 15, CONNECTICUT

Business Tips

A. D. Joseph Emerzian, Supervisor Motion and Time Study Laboratory School of Business Administration, University of Connecticut

Some Principles for the Organization of Cost Reduction

• COST reduction, because of the very nature of our system of business enterprise is a matter of concern to all managers. Our recent experience with a decline in business activity has created a renewed interest in cost reduction. Many firms, which either had no organized cost reduction programs or discontinued programs during the past decade of business prosperity, are now entering into cost reduction in a vigorous and intensive manner. Since the creation of a comprehensive cost reduction program requires careful planning to ensure continuing success. this article will discuss a few of the principles fundamental to the establishment of a sound program.

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The program must have the interest of top management. This interest must be reaffirmed constantly by action and deed. Top management should not only receive and comment on cost reduction reports, but it should periodically attend meetings when progress reports are given or problems are discussed. Actual inspection of work improvements is another way of demonstrating interest. In short, top management must constantly identify itself with the cost reduction program in as many ways as possible in order to offer concrete evidence of its genuine interest.

The program must be permanent. A sound cost reduction program should be continued during both good and poor business conditions. Cost reduction ideas are not a function of the business cycle. To overlook, defer or discard cost reduction ideas during periods of prosperity is sheer economic waste. Furthermore, it is exceedingly difficult to rejuvenate a program which has been allowed to disintegrate.

The program must involve the entire organization. Every member of an organization is capable of suggesting cost reduction ideas, therefore, a sound comprehensive program must provide media for idea expression from all groups. Merit exists, however, for creating, within the framework of a comprehensive cost reduction program, two sub-programs to accommodate management oriented ideas and employee oriented ideas. The latter find expression in the employee suggestion

system which is integrated organizationally with the comprehensive cost reduction program. The employee program differs from the management program in that it is created and administered by management and involves a schedule of awards. On the other hand, management programs are devised by those who are responsible for putting them to work. It must be their program. It must be the product of the thinking of those involved in getting the results.

The program must involve committee action. In most cases any idea that reduces cost and improves the competitive position of a company is enthusiastically received by members of management. In some cases, however, a person exposed to a cost reduction idea may suspect that its installation may be inimical to his personal interest. It is reasonable to assume that, in this situation, a person might not be willing to accept the merits of the action under consideration. Since cost reduction frequently involves change and change at times affects the status of people, controls must be inserted into the program's organization to reduce the effect of self interest. One recommended way to reduce the effect of self interest is to have committees pass on the merits of cost saving ideas. Placing the responsibility for idea acceptance or rejection upon several persons reduces the ability of any one person to sabotage sound ideas.

Committees are also effective in giving full consideration to the many dimensions of ideas. Having the experience and mental ability of several persons focused upon a cost reduction idea results in a decision which commands a high level of confidence.

The program must provide staff assistance. Although cost reduction ideas are developed and explored in committees, preliminary acceptance is primarily conceptual. Before an idea is finally accepted, an estimate of its probable worth to the company must be made. This requires time for investigation, experimentation and cost analysis. Since the cost reduction committees primarily consist of line personnel who have full-time jobs, staff

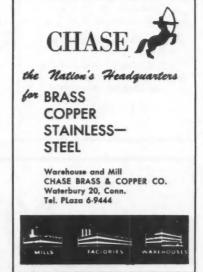
MORRISSEY & CHENEY

Insurance

GERARD MORRISSEY
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INDUSTRIAL AND COMMERCIAL
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Engineering & Chemical Service

Water Purification

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ROBERT W. PAGE

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25 Huntington Ave., Boston

. A Smith Associate .

Est. 1915

assistants, preferably industrial engineers, should be assigned to perform the fact finding activities for these committees.

The program must provide coordination. Depending upon the magnitude of the program, one or more persons should spend full-time on cost reduction coordination and stimulation. When the program achieves the full participation of the organization, many cost reduction projects and activities are in progress. Like other organizational activities, these require supervision. Briefly the duties of these coordinators might be to aid in planning the program; to coordinate the activities; to consult with committees and individuals; to expedite projects; to assist in cost reduction training and to promote publicity for the program.

The program must have goals. The cost reduction program should have a specific dollar goal established at the beginning of each year. This goal should be the summation of the goals of each committee or unit of the entire cost reduction organization. Each committee or unit should set its own goal subject to review by the coordinator. This is to ensure that the goals properly reflect the cost saving potential in the area in which the committee or unit is working. These goals are important to the program because they provide a

means of measuring performance, promoting teamwork within groups and stimulating friendly rivalry between groups.

In summary, a sound cost reduction program should reflect the following attributes: Top management interest, permanence, total organizational involvement, committee action, staff assistance, full-time coordination and specific goals. The inclusion of these attributes should tend to enhance the vitality of the program and ensure a continued high level of success.

Bigelow Boilers Serve Industry

(Continued from page 9)

riveters have been replaced by welding torches, semi-automatic and automatic welding equipment. This progression brought into the boiler factory apparatus usually thought of only in connection with the practice of medicine, the x-ray marchine. Bigelow's is a 250000 volt x-ray apparatus which searches out flaws or "faults" in the welding process which might result in an inferior if not a dangerous product. Boilers, after being welded and x-rayed, are stress relieved in a furnace which is 10 ft. sq. 25 ft. long, up to temperatures of 1200°F.

Just as Connecticut's industrial pioneers contributed so much to the shape and direction of American industry, Bigelow has contributed to its efficient operation and effective growth.

The list of its notable installations encompasses the world. The list in Connecticut is also distinguished. It includes Yale's central power station and the Sterling Hall of Medicine, the Scovill tube mill at New Milford, the Stanley Works, International Silver, Armstrong Rubber Company, Sargent & Company, United Aircraft, Bridgeport Brass, Pitney Bowes, Southern New England Telephone Company's new plant at New Haven, the Ingraham Company and the Torrington Company, as well as various state institutions.

Bigelow's Future

What does the nuclear age hold for Bigelow? The time for its active participation is not quite at hand. Steam boilers will be fired by oil gas or coal for some time to come. But just as Hobart Bigelow met the challenge of diversification nearly a century ago, it may be assumed his present-day stewards will meet the challenge of the atom.

"This company," Starr Barnum says quietly, "has pioneered many of the improvements of our industry and constantly seeks new methods for making a better, more efficient product."

DOWD WYLLIE& OLSONinc

PRODUCERS OF FINE PRINTING PLATES SINCE 1913

Tel. JA²-8254 Tel. JA 2-8255 106 ANN STREET • HARTFORD, CONN. pace your industry in product quality and value.... follow the **trend** to...

Brows Copper · Aluminum
mill products
bearing this trademark

If you are planning a new product, let Scovill Technical Service help you select the proper alloy, temper, finish, etc., to bring out the BEST in it...

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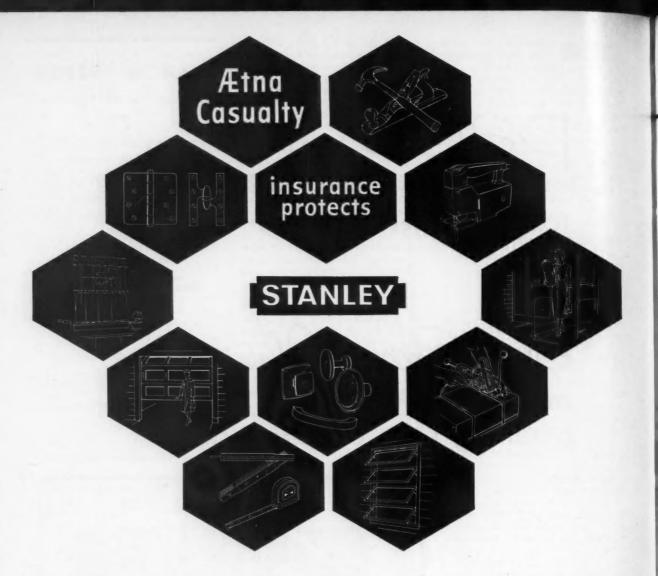
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SCOVILL MANUFACTURING COMPANY MILL PRODUCTS DIVISION 99 MILL ST., WATERBURY 20, CONN. PHONE PLAZA 4-1171



made bottor to bring out the BEST in your products



. . . and thousands of other leading businesses, large and small

From mitre boxes to magic doors, Stanley products are numbered in the thousands; their many factories, warehouses, and offices stretch from coast to coast. As you would expect, their insurance requirements are as intricate as they are extensive.

Ætna Casualty has the resources, the broad underwriting experience, and the countrywide facilities to more than fulfill these requirements. Stanley benefits in many ways from Ætna's "precision-built" insurance program. For example, Stanley's underwriting plan is designed to reflect, in lower costs, the results of Ætna's highly effective loss control services. Ætna Casualty's methods and facilities for handling claims also make a very real contribution to good employee relations.

The same benefits are enjoyed by thousands of other Ætna-insured companies. They are some of the reasons why every year more leading firms are turning to Ætna Casualty for the finest protection.



ÆTNA CASUALTY AND SURETY COMPANY

Affiliated with Ætna Life Insurance Company . Standard Fire Insurance Company . Hartford 15, Conn



SEE YOUR ÆTNA CASUALTY AGENT OR YOUR BROKER FOR THE BEST IN BUSINESS INSURANCE COUNSEL

With Our Advertisers And Their Agencies

Copeland Company Expands: Warns Against Worthless

♦ APPRECIATING the growing demand for a bituminous concrete sealer that resists disintegration due to oil and gasoline spillage, water, air oxidation and raveling, COPELAND COM-PANY, INC. of North Haven, the Jennite distributor, has recently added to its storage capacity some 25,000 gallons, also to its application equipment which makes possible the sealing of some 150,000 square feet of pavement in any one day.

Jennite, first introduced as a bituminous concrete paved surface sealer about twenty years ago, has not only established a performance record of at least doubling the useful life of any such surface but also has contributed in no small way to the increased use of bituminous concrete as a pavement surface. Today practically all specifica-tions covering "Engineered" pavements include a standard application of Jennite or an approved equal with a per-

Although two or three reliable companies are said to have imitated the specifications of Jennite, the Copeland Company warns that there are several imitations on the market that are totally worthless, and that persons considering the purchase of a reliable sealer other than Jennite should check its specifications with U.S. government specification PR 00035 which may be obtained through the U.S. Printing Office, Washington 25, D.C.

Manpower, Inc. Offers **Cost Saving Booklet**

formance record.

AN analysis of the various areas of office operation and suggestions for making improvements are outlined in a new booklet entitled "100 Ways to Improve Efficiency-Save Money in Your Office." The booklet, compiled by Manpower, Inc., international temporary help service, considers the various office expenses which the operation of a business entails and points out proper planning procedures which will effect improvements.

Discussion is given to the proper planning of office work, budgets, physical office, storage, forms, selection and promotion of employees, training employees and supervisors, office equipment, mail department, telephone service, filing, record retention and other office methods.

"Today, most business firms are seeking an answer to the question How can we reduce office and administrative costs?'," Elmer L. Winter, Manpower president, says in the introduction to the booklet.

With the pressure on profits as a result of uncertain volume and increased overhead, it is of utmost importance that management take a good hard look at the many items that go into the office costs incurred in the operation of a business.'

Manpower, Inc., does work for offices, factories, stores and warehouses during their peak seasons, vacations and work overload periods with its own bonded employees. Its 150 offices are located coast to coast and overseas, with Connecticut offices located at New Haven, Bridgeport, Hartford and Waterbury. The booklet may be obtained free of charge from Manpower, Inc., 810 N. Plankinton Ave., Milwau-

Promotions Announced by Graham & Associates

HUGH H. GRAHAM & ASSOC-

IATES, New Britain sales promotion and marketing organization, has recently announced personnel changes in which E. Morgan Kelley, Senior Vice President, has assumed additional duties in the new post of Creative Service Director, with Robert A. Hand, Assistant Art Director, taking over Mr. Kelley's former duties as Art Director. This change was made to relieve Mr. Kelley of responsibility for the administration of the art department, permitting him to spend more time working directly with client service account executives and clients in conceiving advertising and sales promotion cam-

Mr. Kelley is one of the founders of Graham & Associates, which has been counseling and serving New England companies since August, 1946.

Mr. Hand is well qualified to perform the duties of Art Director of Graham & Associates, having been affiliated with the agency's art department for more than ten years, serving as Assistant Art Director for much of that time.

Graceman Advertising, Inc. Wins Gold Awards

♦ ADVERTISING campaigns submitted by Graceman Advertising, Inc. of Hartford at the international meet-

TO SPEED YOUR PRODUCTION

NOW! BIG SHOP facilities with SMALL SHOP service and quality

New SIP HYDROPTIC No. 6 JIG BORING MACHINE

WORKING TABLE 43" x 33" **OPTICAL** DIVIDING TABLE 311/2" diameter



COMPLETE SERVICE LIGHT and HEAVY MACHINING MODERN EQUIPMENT . SKILLED MACHINISTS

> 24" and 36" BULLARDS 4 No. 5 J & L TURRET LATHES No. 348 LUCAS BORING MILL RADII CUTTER, 0" to 21/2" copecity Write for our Equipment List

The HOLLAND MACHINE COMPANY, inc. 40 CHERRY ST. . EAST HARTFORD 8, CONN

COMPLETE O.D. and I.D. PRECISION GRINDING FACILITIES HIGHLY SKILLED PERSONNEL ACCURATE INSPECTION CONTROL

GRINDER S

Equipment List available upon request Ask about our free consulting service

UNAS

GRINDING COMPANY, inc.



ing of the Affiliated Advertising Agencies Network (AAAN) held in Baltimore in August won international gold awards for advertising created for Society for Savings, Hartford; William Prym, Inc., Dayville; Cashin's Dairy Products, Inc., Waterbury; The Miller Company, Meriden; and Rose Hill Memorial Park, Rocky Hill. Edward M. Graceman, president of the agency which represents the AAAN in Connecticut, was named chairman of the publicity committee at the international conference.

Agency representatives from as far away as Australia, Japan and Hawaii attended the first international meeting of the Network whose members placed more than 163 million dollars worth of advertising for their clients during 1957.

New England Exhibit of Business Opportunities

(Continued from page 11)

"Excellent; great interest shown by businessmen; more prospective suppliers developed here than in any other similar show we have ever participated in."

"Finest of its type we have experienced."

"Remarkable, did not realize that Department of Defense procured so many items which our company can make."

The featured speaker at the Kick-Off Luncheon was Brigadier General Jean E. Engler, Director of Procurement, Office of the Deputy Chief of Staff for Logistics, Department of the Army.

After explaining the desire of Department of Defense to assist in bringing full employment to the New England area through giving priority to small business firms and other firms in labor surplus areas, General Engler, with the aid of charts, explained how some \$5 billion in the Army procurement program for 1957 was split up and how small business firms were given an opportunity to bid on some \$828 million worth of this business. He also explained how the Army's more than \$5 billion of planned procurement for fiscal 1959, beginning July 1, 1958 was broken down into categories. He laid great stress on the desire of the Department of Defense purchasing offices to assist every qualified applicant to get all the facts necessary in order to submit bids for items which it is qualified to produce.

Sidney A. Edwards, managing director, Connecticut Development Commission, acting as MC, introduced the head table guests and Governor Ribicoff. The Governor welcomed the guests and introduced Brigadier General Jean Engler.

ALLEN RUSSELL & ALLEN

31 Lewis St. Hartford, Conn.

Insurance

Over 50 Years of Service to Connecticut Manufacturers

Designers and Manufacturers

of Tools, Dies, Jigs, Fixtures and Gages

Jig Boring and Jig Grinding Precision Form Grinding Planing, Boring, Turning Cincinnati, Lucas and Bullard Machines

We build Special Machinery and Parts Welded Fabrications We will do your Stampings and

Spot Welding
Progressive — Swedging
Broaching — Drawing

Short Runs — Long Runs

THE

SWAN TOOL & MACHINE CO.

30 Bartholomew Avenue HARTFORD 6, CONNECTICUT

also in stock: THE COMPLETE LODDING LINEOF STANDARDIZED JIG and FIXTURE COMPONENTS

From Warehouse to Executive Office

DOLGE

Westport, Conn.

premises consult your

Dolge service man.

For free sanitary

survey of your



Wetzel Tool Sales Co. of East Hartford has called on Barney's since 1931 for everything it needs, from steel shelving to executive office furniture. This relationship is not unique. Many companies have used Barney's for over 25 years. That's a good indication of Barney's ability to serve you. Why not look into it now?



OFFICE FURNITURE—SHOP EQUIPMENT 450 Front St. Phone JAckson 2-6221 Established 1930

Business Pattern

A comprehensive summary of the ups and downs of industrial activity in Connecticut for the thirty day period ending on the 15th day of the second previous month.

Business Improves in July

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♦ FOR the first time in a year the Connecticut Index of Industrial Activity recorded a gain. The July index moved upward to 8.0% below trend, a rise of one and six-tenths percentage points.

Marked improvement in two of the components was responsible for the advance in the index. Average weekly hours worked in manufacturing moved up for the second straight month; and electric power sales, after seasonal adjustment, were the best so far this year. Manufacturing employment, however, was adversely affected by larger than normal vacation layoffs; and construction employment was not quite as high as normally expected for this season of the year.

The U.S. Index remained unchanged in July at an estimated 11% below trend. This index has recovered five percentage points from the recession low reached in April.

Employment

Non-farm employment in Connecticut dropped more than 15,000 in July, all in the manufacturing industries. The 854,000 workers employed during the month was the lowest total in three years.

Manufacturing employment fell off to 364,000 in July as a result of heavy vacation shutdowns. Non-manufacturing employment continued as the strong point in the employment picture. In July, this group held at a high level of slightly over 490,000 workers.

At the present time, non-manufacturing employment represents 57% of total non-farm employment in Conn. whereas last year it accounted for 53% and five years ago 48%.

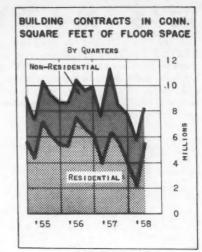
Unemployment

During the last week of July, total claims for unemployment benefits filed with the State Labor Department reached the highest point for the year. The 78,000 claimants included over 12,000 workers who filed because of factory vacation layoffs. Without these vacation claims, the total would be at the level of last January.

Initial claims declined slightly in the last week of July to 6,600, including 1,700 vacation claims. A year ago initial claims were 5,700.

New England Employment

Manufacturing employment, as might be expected, suffered heavily, losing nearly 150,000 workers, or 10% of the manufacturing work force, during the one year period. Durable goods industries were the hardest hit as two-thirds of the manufacturing losses were in that category. Connecticut, the most highly industrialized state in New



England, reflected the greatest percentage decrease. Massachusetts, with a reduction of 64,000 workers since June 1957, experienced the largest actual drop in employment.

Non-manufacturing employment in June 1958 showed a moderate change from last year. The loss of nearly 10,000 workers amounted to less than ½ of 1 percent. Again, Massachusetts had the largest numerical decrease, 12,000, during the year. Connecticut on the other hand, recorded an increase of 8,000 non-manufacturing workers which partially offset the losses experienced in several of the other states.

Construction

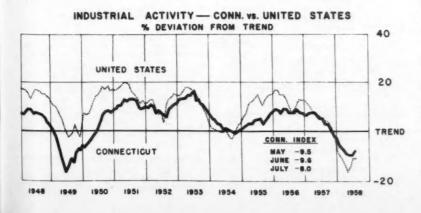
In the first quarter, residential contract awards fell sharply, while non-residential held almost level with last year. The second quarter of this year did not show as much improvement as the same period of last year. Although residential contracts nearly matched last year, non-residential awards were down substantially.

Throughout the first six months of this year total construction, measured in square feet of floor space, dropped over 25% when compared with the same period of 1957. Individually, residential construction fell 24% and non-residential 28%.

Business Firms

New corporation formations in Connecticut this year have held at a high level. Through June, new incorporations were nearly 10% ahead of the corresponding period of last year.

Business failures, however, have followed a normal trend for a recession period by increasing noticeably. In the first half of this year there were 25% more failures than a year ago.



IT'S MADE IN CONNECTICUT

EDITOR'S NOTE: This department, giving a partial list of peace-time products manufactured in Connecticut, seeks to facilitate contacts between prospective purchasers in domestic or foreign markets and producers. It includes only those listings purchased by Connecticut manufacturers. Interested buyers may secure further information by writing this department. Listing rates (12-time insertions only): \$6.00 for single listing. When several listings are ordered for insertion at the same time following multiple rates apply: \$10 for two and \$2.00 each beginning with the third.

		(and the statement)
Accounting Forms Baker-Goodyear Co The Branford	Aluminum Castings Eastern Malleable Iron Company The Naugatuck	Bakelite Moldings Watertown Mfg Co The Watertown
Underwood Corporation Bridgeport	Newton-New Haven Co 688 Third Avenue West Haven	Abbott Ball Co The (steel bearing and burnishing)
Adding Machines Underwood Corporation Bridgeport	Aluminum Die Castings Mt Vernon Die Casting Corporation Stamford Stewart Die Casting Div. Stewart-Warner Corp. Bridgeport	Hartford Steel Ball Co The (steel bearing and burnishing, brass, bronze, monel, stainless aluminum) Hartford Kilian Steel Ball Corp The Hartford
Adhesives Polymer Industries Inc Springdale Raybestos Division Raybestos-Manhattan Inc Bridgeport	Bridgeport Brass Company Bridgeport Aluminum Forgings	Ploneer Steel Ball Company Inc (steel for bearings, burnishing, graining; also brass, bronze and stainless) Superior Steel Ball Co Inc (steel bearings I
Advertising Mats Lockwood Sons Inc Wm H Hartford	Bridgeport Brass Company Bridgeport Consolidated Industries Inc West Cheshire Scovill Manufacturing Company Waterbury 91	burnishing material) New Britain Banbury Mixers Farrel-Birmingham Company Inc Ansonia
Advertising Plates Lockwood Sons Inc Wm H Hartford	Lapides Metals Corp New Haven Aluminum Sand Castings	Abbott Ball Co The (burnlshing and tumbling) Hartford
Advertising Specialties II C Cook Co The 32 Beaver St Ansonia	Bridgeport Deoxidized Bronze Corp Bridgeport Aluminum—Sheet and Rod	Esbec Barrel Finishing Corp (burnishing a tumbling) Hartford-Steel Ball Co The (tumbling) Hartford
Bridgeport Brass Company Bridgeport	Scovill Manufacturing Company Waterbury Aluminum—Sheets & Coils	Rolock Inc Baskets—Wire Fairfield
Air Compressors Spencer Turbine Co The Hartford	United Smelting & Aluminum Co Inc New Haven Ammunition	Batteries Electrical Div Olin Mathieson Chemical Corp (flashlight, radio, hearing aid and others)
Air-Conditioning Dunham-Bush Inc West Hartford Norwalk Airconditioning Corp South Norwalk	Arms and Ammunition Div Olin Mathieson Chemical Corp New Haven	Sperry Products Inc Danbury
Wiremold Co The (Retractable) Hartford	Aluminum Finishing Co. Comco Inc Div of Enthone Inc Leed Co The H A Bridgeport New Haven Ilamden	Barden Corporation The (ball) Fafnir Bearing Co (ball) New Britain
Air Heaters—Direct Fired Peabody Engineering Corporation Stamford	Anodizing Equipment Comco Inc Div of Enthone Inc New Haven Asbestos	Marlin-Rockwell Corporation Plainville New Departure Div of General Motors (ball) Bristol
Air Impellers The Torrington Manufacturing Co Torrington	Auburn Manufacturing Company The (gas- kets, packings, wicks) Middletown	Norma-Hoffman Bearings Corp (ball and Stamford Stamford
Sikorsky Aircraft Division United Aircraft Corporation (helicopters) Bridgeport	Asarcon Bronze Derby Castings Company, The Seymour Knapp Foundry Company Inc (bushing & bearing stock) Guilford	Bridgeport Thermostat Div Robertshaw— Fulton Controls Co Milford Bellows—Metallic
Chandler Evans Div Pratt & Whitney Co Inc (Piston and Jet Engine Accessories—Carbu- retors, Fuel Controls, Afterburner Regula- tors, Pumps, Servomechanisms and Protek	Assemblies—Small Barnes Co The Wallace Div Associated Spring Corp Greist Manufacturing Co The Stanley Humason Inc J H Sessions & Son Bristol Bristol Forestville Bristol	Bridgeport Thermostat Div Robertshaw— Fulton Controls Co Beils Bevin Brothers Mfg Co N N Hill Brass Co The East Hampton East Hampton
Plugs) West Hartford Consolidated Controls Corp Bethel Fenn Mfg Co The (Hardened and Ground Gears assemblies) Newington Gabb Special Products Inc (filler caps—pres- sure fuel servicing systems) Windsor Locks	Audio-Visual Equipment Victor Animatograph Corp a div of Kalart (16mm sound and silent projectors; 35mm filmstrip and sound slide film projectors) Plainville	Belt Fasteners Saling Manufacturing Company (patented self- aligning) Unionville Belting
(propellors and other aircraft equipment) Windsor Locks	Plainville Automatic Buffing & Polishing Machines Harper Buffing Machine Company The East Hampton	Hartford Belting Co Hartford Russell Mfg Co (High Speed Endless, Lami- nated Rubber, Roll Stock all types) Middletown
Gabb Special Products Inc Windsor Locks	Wiremold Company The Hartford	Bends—Pipe or Tube National Pipe Bending Co The 160 River St New Haven
Aircraft Engines Lycoming Division Avco Manufacturing Corp Stratford Pratt & Whitney Aircraft Div United Aircraft	Automatic Control Instruments Bristol Co The (temperature, pressure, flow, humidity, time) Waterbury	Bicycle Coaster Brakes New Departure Div General Motors Corp
Corp (aircraft) East Harttord Aircraft Fasteners	Metropolitan Body Company Bridgeport Automotive Parts	Bicycle Sundries New Departure Div General Motors Corp
Bland Burner Co The Thread Products Div Hartford Scovill Manufacturing Company (PANELOC Aircraft Fasteners) Waterbury	Bridgeport Thermostat Div Robertshaw- Fulton Controls Co (automobile thermo- stats) Milford Eis Manufacturing Co (Hydraulic and Me-	Bristol Blacking Salts for Metals Enthone Inc New Haven
Gorn Electric Company Inc Stamford	chanical) Middletown	Mitchell-Bradford Chemical Co Milford Black Oxide Finishing Black Oxide Inc New Britain
Aircraft—Repair & Overhaul Airport Department Pratt & Whitney Aircraft Division Rentschler Field East Hartford	Inc (Brake Lining, Lined Brake Shoes, Clutch Facings, Automatic Transmission Parts, Fan Belts, Radiator Hose and Miscel- laneous Rubber)	Black Oxide Treatment Bennett Metal Treating Co The
Aircraft Test Equipment United Manufacturing Co Division of The	Automotive & Service Station Equipment Scovill Manufacturing Company (Canned Oil Dispensers) Waterbury 91	1045 New Britain Ave Elmwood Blades Canewell Manufacturing Company Metal Saw
W I, Maxson Corp Hamden Alumilite Aluminum Sheets	Eis Manufacturing Company Middletown Bag Sealing Machines	Capewell Manufacturing Company Metal Saw Division (hack saw and band saw) Hartford Blocks
Leed Co The H A Hamden	Derby Sealers Inc Derby	Howard Company (cupola fire clay) New Haven

Bage—Paper
Continental Can Co Paper Container Div
Kensington

Colonial Blower Spencer Turbine

Plainville Hartford (Advt.)

Aluminum Bronze Castings
Knapp Foundry Company Inc Guilford

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LYCE

Blower Systems
Colonial Blower Company
Ripley Co Plainville Middletown Blower Wheels Torrington Manufacturing Company The Torrington Blueprints and Photostats Hartford Boilers New Haven Bigelow Co The Clark Brothers Bolt Co Milldale Boring Tools
Atrax Company The (solid carbide) Newington Box Board Box Board

New Britain
Continental Can Co., Boxboard and
Folding Carton Division
Federal Paper Board Co Inc
Montville, New Haven & Versailles
Lydall & Foulds Paper Co The
New Haven Board & Carton Co
New Haven
Montville Robertson Paper Box Co Montville Boxes Bird & Son Inc (corrugated, solid fibre, cleated New Britain Connecticut Container Corporation New Haven Continental Can Co., Fibre Drum and Corrugated Box Division Portland Merriam Mfg Co (steel cash, bond, security, fitted tool and tackle boxes) Middletown Mfg Co (metal) Middletown Warner Bros Cu The (Acetate, Paper, Acetate and Paper Combinations, Counter Display, Setup) Boxes and Crates Setup)

Boxes and Crates
City Lumber Co of Bridgeport Inc
Bridgeport Leshine Carton Co Boxes-Metal
Merriam Mfg Co (Bond and Security, Cash and
Utility, Personal Files and Drawer Safes) Scovill Manufacturing Company (aluminum, brass, bronze, copper-cosmetic, drug, hair pin, ointment, pill, powder, rouge, vanity) Waterbury Boxes—Paper—Folding
Atlantic Carton Corp
Bridgeport Paper Box Co
Carpenter-Hayes Paper Box Co Inc Bridgeport Continental Can Co., Boxboard and Folding Carton Division Montville Sandy Hook Folding Cartons Incorporated (paper, folding) Versailles Il J Mills Inc Bristol
National Folding Box Co Div Federal Paper
Board Co Inc (paper folding)
New Haven and Versailles
New Haven Board & Carton Co The
New Haven New Haven Montville Bridgeport Robertson Paper Box Co Warner Bros Co The Boxes—Paper—Setup Bridgeport Paper Box Co Heminway Corporation The H J Mills Inc Strouse Adler Company The Warner Bros Co The Bridgeport Waterbury Bristol New Haven Bridgeport Brake Cables
Eis Manufacturing Co Middletown Brake Linings

taybestos Division of Raybestos-Manhattan
Inc (Automotive and Industrial) Bridgeport
ususell Mfg Co (all types, Fused Fabric,
Durak, Wireback, Extruded) Middletown

Brake Service Parts
Eis Manufacturing Co Middletown Brass & Bronze

American Brass Co The (sheet, wire, rods, tubes)

Bridgeport Rolling Mills Company (coil, sheet, Bridgeport strip)
Brid Jeport Brass Company (sheet, rod, wire and tubing)
Bridgeport tubing)
Bristol Brass Corp The (sheet, wire, rods)
Bristol Bristol Brass & Copper Co Waterbury
Miller Company The (phosphor bronze and brass
in sheets, strips, rolls) Meriden
Plume & Atwood Mfg Co The (sheet, wire,
rod) Thomaston
Scovill Manufacturing Company Waterbury 91
Seymour Mfg Co The (strip, sheet & wire)
Seymour Mfg Co The (sheets and rolls)
Waterbury
Western Brass Mills Division of Olin Industries
Inc (sheet, strip) New Haven Brass & Bronze Ingot Metal
Mitchell Smelting & Refining Co Inc
Plume & Atwood Mfg Co The
Whipple and Choate Company The
Bridgeport Brass, Bronze, Aluminum Castings Derby Castings Company, The Victors Brass Foundry Inc

American Brass Company The Plume & Atwood Mfg Co The (to order) Waterbury Waterbury Rrass Rostand Mfg Co The (Ecclesiastical Brass Wares) Milford Scovill Manufacturing Company (to order) Waterbury 91 Western Brass Mills Div Olin Mathieson Chemical Corp New Haven

Brass Mill Products
American Brass Company The
Bridgeport Brass Co
Chase Brass & Copper Co
Plume & Atwood Mfg Co The
Scovill Manufacturing Company
Western Brass Mills Div Olin Mathieson Chemical Corp Breathing Equipment Cycle-Flo Company The

Milford Brick-Building
Donnelly Brick Co The New Britain

Bricks-Fire Howard Company New Haven
Mullite Works Refractories Div H K Porter
Co Inc Shelton

Co Inc

Bright Wire Goods
Sargent & Company (Screw Eyes, Screw Hooks,
Cup Hooks, Hooks and Eyes,
C H Hooks)
New Haven Broaching Hartford Special Machinery Co The

Hartford Bronze & Aluminum Castings
Knapp Foundry Company Inc (rough or machined)
Guilford

Bridgeport Deoxidized Bronze Corp
Bridgeport

Fuller Brush Co The Hartford Buckles B Schwanda & Sons
Hawie Mig Co The
North & Judd Manufacturing Co
Patent Button Co The
Risdon Manufacturing Co John
Rissell Div
Naugatuck

Buffing & Polishing Compositions
Apothecaries Hall Company Division
The Hubbard Hall Chemical Company
Lea Mfg Co Waterbury
Waterbury

Building Materials
City Lumber Co of Bridgeport Inc

Plume & Atwood Mfg Co The (kerosene oil lighting)

Burners
Thomaston

Bridgeport

Burners—Automatic Peabody Engineering Corporation Stamford

Burners—Coal and Oil Peabody Engineering Corporation (Combined)

Burners—Gas Peabody Engineering Corporation (Blast Fur-Stamford Burners—Gas and Oil
Peabody Engineering Corporation (Combined)
Stamford

Burners-Refinery
Peabody Engineering Corporation (For Gas and
Stamford

Burnishing
Abbott Ball Co The (Burnishing Barrells and Burnishing Media)
Burnishing Media)
Hartford
Ploneer Steel Ball Company Inc (balls, cones, other metallic shapes)
Unionville

Burs
Atrax Company The (carbide)
Pratt & Whitney Co Inc

Newington
West Hartford

Busways
Distribution Assemblies Department General
Electric Co Plainville

Buttons B Schwanda & Sons Staffordville
Frank Parizek Manufacturing Co The Putnam
Patent Button Co The Waterbury
Scovill Manufacturing Company (Uniform and
Tack Fasteners) Waterbury 91
Waterbury Companies Inc (Uniform and Fancy
Dress) Waterbury Cabinet Work Hartford Builders Finish Co Hartford Cable—Asbestos Insulated Rockbestos Products Corp N Cable-Interlocked Armor General Electric Company Bridgeport General Electric Company B Bridgenort Cable—Service Entrance
General Electric Company Bridgeport Cages
Andrew B Hendryx Co The (bird and animal)
New Haven Cams American Cam Company Inc Hartford Special Machinery Co The Rowbottom Machine Company Inc

Hartford Hartford Waterbury

Cams, 2 Dimensional Mallory Industries, Inc. W Parker-Hartford Corporation West Hartford Hartford

Cams, 3 Dimensional
Mallory Industries, Inc. West Hartford
Parker-Hartford Corporation Hartford

F B Skiff Inc Canvas Products Hartford Capacitors
Electro Motive Mfg Co Inc The (mica & trim-Willimantic

Carbide Drawing Dies
State Products Co (eyelet special shape dies)
Oakville

Carbide Shape Dies
Thomaston Tool & Die Co (any form)
Thomaston

Atrax Company The (solid)
Precision Tool & Die Co Newington Waterbury

Carbon Pile Type Resistors
Engineered Metals Manchester

Standard Card Clothing Co The (for textile Stafford Springs

Wassell Organization Inc Westport

Carpenter's Tools
Sargent & Company (Planes, Squares, Plumb
Bobs, Bench Screws, Clamps and Saw Vices)
New Haven

Carpet Cushion

B F Goodrich Sponge Products Division Shelton

Carpets and Rugs Bigelow-Sanford Carpet Co Thompsonville

Carton Closure Equipment
Better Packages Inc ("Tape-O-Matic," "Better

Casters
Bassick Company The (Industrial and General)

Castings
Connecticut Foundry Co (grey iron)
Connecticut Malleable Castings Co (malleable Iron Castings)
Ductile Iron Foundry Inc
Eastern Malleable Iron Company The (malleable iron, metal and alloy)
Farrel-Birmingham Company Inc (Meehanite, Nodular, Iron, Steel)
H R Engineering Laboratories Inc (centrifugal, steel mold)
Hartford Electric Steel Corp The (carbon, low alloy and stainless steel castings)
Hartford Malleable Iron Fittings Co (malleable iron and steel)
Enuadry Co (grey iron)
New Haven Malleable Iron Fittings Co (malleable iron and steel)

McLagon Foundry Co (grey iron)

New Haven Co (zinc and aluminum)

New Haven Co (zinc and aluminum)

Nutmeg Crucible Steel Co (steel)

Plainville Casting Company (gray, alloy and high tensile irons)

Producto Machine Company The Sako Aluminum Castings Inc

Scovill Manufacturing Company (Brass & Waterbury 91

Turner & Seymour Mfg Co The (gray Iron, semi steel and alloy)

Union Mfg Co (grey iron & semi steel)

Waterbury Foundry Company The (highway & waterbury wilcox Crittenden & Co Inc (gray iron and brass)

(Advt.)

Guilford	Copper Castings Knapp Foundry Company Inc	Bischoff Chemical Corporation (Peelable Plastic Coatings)	Castings—Investment Arwood Precision Casting Corp Groton Cements—Refractory
s orp Bridgepor	Bridgeport Deoxidized Bronze Co	Coll Winding Machines Boesch Mfg Co Inc Danbury	Mullite Works Refractories Div H K Porter Co Inc Shelton
	Copper Sheets	Bittermann Electric Company Canaan	Winsted Centerless Co Winsted
Waterbury Seymour	American Brass Company The New Haven Copper Co The	Coils—Pipe or Tube National Pipe Bending Co The 160 River St New Haven	Ready Tool Co The (anti friction, carbide tipped, high speed) Stratford
Seymour	New Haven Copper Co The	Whitlock Manufacturing Co The Hartford Cold Molded Electrical Insulation	Centrifugal Pumps Hamco Inc (gasoline or electric driven)
Bridgepor	Bridgeport Brass Company (cook	Meriden Molded Plastics Meriden Commercial Heat Treating A F Holden Company The	Cermets Russell Mfg Co (for missiles, and for friction materials) Middletown
Waterbury Bridgepor	American Brass Company The Bridgeport Brass Co	52 Richard St West Haven Commercial Truck Bodies Metropolitan Body Company Bridgeport	Chain Risdon Manufacturing Co John M Russel Div Naugatuck
ero shock) Middletown	Russell Mfg Co The (marine & ac	Compacts Scovill Manufacturing Company (powder and rouge) Waterbury	Furner and Seymour Mfg Co The (weldless, sash, jack, safety, furnace, universal, lion and cable) Torrington
ated Bridgepor	General Electric Company	Comparators Pratt & Whitney Co Inc (Electro-limit and Air-O-Limit) West Hartford	Auto-Swage Products Inc Bead Chain Mfg Co The Bridgeport
Bridgepor	General Electric Company	Compressors Norwalk Company Inc (high pressure air and	Chain—Power Transmission and Conveying Whitney Chain Company Hartford Chairs
Bridgepor	General Electric Company	gas) South Norwalk	The Hitchcock Chair Company Riverton Chemical Manufacturing
Bridgepor	Cords—Portable General Electric Company	Reflectone Corporation The Stamford Concrete Products	Carwin Company The North Haven Chemicals Apothecaries Hall Company Division
Bridgepor Bridgepor	Cord Sets-Electric General Electric Company Seeger-Williams Inc	Plastricrete Corp Hamden Condenser and Heat Exchanger Tubes	The Hubbard Hall Chemical Company Waterbury Axton-Cross Co Carwin Company The North Haven
vell Div) Mysti	Sonoco Products Co (Climax-Low	Bridgeport Brass Company Scovill Manufacturing Company Cones Bridgeport Waterbury	Macalaster Bicknell Company MacDermid Incorporated Waterbury Naugatuck Chemical Division United States
	Correspondence Files Wassell Organization Inc	Sonoco Products Co (Climax-Lowell Div) (Paper) Mystic	Rubber Co New England Lime Company Canaan Pfizer & Co Inc Chas Groton United States Chemical Corp (maintenance
turers	Corrugated Box Manufact Connecticut Container Corporation Corrugated Containers Inc	Gorn Electric Co Inc (precision miniature electrical and printed circuit) Stamford	and powdered hand soap, floor waxes, cleaners, disinfectants, fuel additives) New Haven
on New Have and Portlan Shelton Av New Have		McNeal J D (Electrical and Electronic) New Haven Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Hartford Continuous Mill Gages Pratt & Whitney Co Inc West Hartford	Naugatuck Chemical Division United States Rubber Co (insecticides, fungicides, weed killers) Naugatuck Chemists—Anaylitical and Consulting Bridgeport Testing Laboratory Inc Bridgeport Christmas Light Clips Foursome Manufacturing Co Bristol
Waterbui (metal) Thomasto		Contract Machining Laurel Mfg Co Inc (Precision Production Small Parts) Plainville Malleable Iron Fittings Company Branford	Chromium Plating Chromium Corp of America Chromium Process Company The Chucks
Waterbui	Scovill Manufacturing Company Cosmetics	Contract Manufacturers Fenn Mfg Co The (Precision Machine Work)	Cushman Chuck Co The Hartford Jacobs Manufacturing Co The West Hartford Union Manufacturing Company New Britain
Glastonbu	J B Williams Co The Cotton and Asbestos Wie	Newington Greist Mfg Co The (metal parts and assemblies) 503 Blake St New Haven Merriam Mfg Co (production runs—metal boxes	Chucks-Drill Jacobs Manufacturing Co The West Hartford
Hartfo	Bland Burner Co The Counting Devices	and containers to specifications) Durham Plume & Atwood Mig Co The (metal parts and assemblies) Thomaston	Cushman Chuck Co The Hartford Union Mfg Co New Britain
	Veeder-Root Inc Couplings Scovill Manufacturing Company	Scovill Manufacturing Company (metal parts and assemblies) Waterbury 91 J H Sessions & Son Bristol	Chucks—Power Operated Cushman Chuck Co The Hartford Union Manufacturing Company New Britain
Waterbu	tube)	Controllers Bristol Company The Waterbury Manning Maxwell & Moore Inc Stratford	Circuit Breakers Circuit Protective Devices Dept., General Electric Co. Plainville
c (Stone at	Farrel-Birmingham Company Inc Ore)	Controls—Remote Panish Controls (Remote Controls for Marine	Corley Co Inc The Plainville Clay
ner Div Kensingte	Cups—Paper Continental Can Co Paper Contain	& Aeronautic Applications) Bridgeport Controls Remote, Hydraulic Sperry Products Inc Danbury	Howard Company (Fire Howard "B" and High Temperature Dry) New Haven Cleaning Compounds
ging Gilm	Cushioning for Packag Gilman Brothers Co The	Converters DC to AC	Enthone Inc (Industrial) MacDermid Incorporated Clock Mechanisms New Haven Waterbury
New Have	Dextone Company	Electric Specialty Co Stamford Conveyer Systems	Lux Clock Mfg Co The Waterbury Clocks
pinion)	Cutters Atrax Company The (solid carbid Mitrametric Co The (ground)	Hayes-Te Equipment Corp Connecticut Conveyor Division (Conn-Veyor) Unionville Leeds Conveyor Mfg Co The East Haven Production Equipment Co Meriden	E Ingraham Co The Bristol Seth Thomas Clocks United States Time Corporation The Waterbury Clocks—Alarm
Torringt ng Cutters West Hartfo	Pratt & Whitney Co Inc (Millin types)	Copper American Brass Corp The (sheet, wire, rods,	Lux Clock Mfg Co The Waterbury Clocks—Automatic Cooking
Rule Brist	Cutting & Creasing R	tubes) Waterbury Bridgeport Brass Company (sheet, rod, wire and tubing) Bridgeport	Lux Clock Mfg Co. The Waterbury Clutches Snow-Nabstedt Gear Corp The New Haven
New Hav	Sirocco Screenprints	Bristol Brass Corp The (steel) Bristol Chase Brass & Copper Co (sheet, rod, wire tube) Waterbury	Clutch Facings Raybestos Division of Raybestos-Manhattan
earning Hamd Hartfo	Deep Hole Drilling & Re Hamden Deep Hole Drilling Co Wilson Arms Co The	Thinsheet Metals Co The (sheet and rolls) Waterbury Western Brass Mills Div Olin Mathieson	Inc (Molded, Woven, Semi-metallic and Full-metallic) Bridgeport Russell Mfg Co (rubber Shock Cord—all sizes

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ristol

aven tford Deep Drawings Stanley Pressed Metal New Britain

Delayed Action Mechanism
M H Rhodes Inc
R W Cramer Company Inc The Co Hartford

Demineralizers Crystal Research Laboratories Hartford

Design
Designers for Business and Industry (product design-appearance)
New Haven

Design & Drafting Service
Smith & Winchester Mfg Co The
South Windham

Diamonds—Industrial Hartford **Dictating Machines** Dictaphone Corporation
Gray Manufacturing Company The
SoundScriber Corporation The Bridgeport Hartford New Haven

C&F Tool & Die Corp Bridgeport

Die Castings Newton-New Haven Co Inc New Haven

Die Casting Dies

Manchester
Eastern Machine Serew Corp The Truman &
Barclay Sts
Weimann Bros Mfg Co The
Derby

Die Heads-Self Opening
Eastern Machine Screw Corp The New Haven
Geometric Tool Division, Greenfield Tap & Die
Corp New Haven

Die Polishing Machinery Hartford Special Machinery Co The Hartford

Dle Sets
Pratt & Whitney Co Inc (Precision)
West Hartford
Producto Machine Company The Bridgeport
Union Mfg Co (precision, steel and semi-steel)
New Britain

Pratt & Whitney Co Inc West Hartford

Hoggaon & Pettis Mfg Co The 141 Brewery St New Haven Mitrametric Co The (ground for gears) Pratt & Whitney Co Inc (Monocone and Ducone Dies)

Dies & Die Cutting
Douglas Co Geo M New Haven

Display Containers

National Folding Box Co Div Federal Paper
Board Co Inc (folding paperboard)
New Haven and Versailles

Displays—Design & Production
Ad-Craft Displays, Inc.
Bloomfield
Stifel & Kufta
New Britain

Displays—Metal
Durham Mfg Co The (Designing & Mfg to customers' specifications)
Durham Merriam Mfg Co (Contract Work to Individual Specifications)
Parsons Co Inc W A (custom designed)

Distribution Assemblies Department, General Plainville

Door Closers Sargent & Company Yale & Towne Mfg Co The New Haven Stamford

Bilco Co The (metal, residential and commercial)
West Haven

Dowel Pins Allen Manufacturing Co The Holo-Krome Screw Corp The West Hartford Drafting Accessories

Corley Co Inc The Plainville

Townsend Mfg Co The H P

Drilling Machines Howe & Fant Inc (Turret Type) Pratt & Whitney Co Inc (Deep Hole)
West Hartford

Drilling and Tapping Machinery
Hartford Special Machinery Co The Hartford

Drop Forgings
Atwater Mfg Co
Billings & Spencer Co The
Consolidated Industries
Wilcox Crittenden & Co Inc Plantsville Hartford West Cheshire Middletown

Druggists' Rubber Sundries
Seamless Rubber Company The New Haven

Duplicating Machines-Automatic Pratt & Whitney Co Inc West Ha West Hartford

Duplicator Tables
Regent Machine Co

Russell Mfg Co (rubber shock cord-all sizes and types) Middletown

Electric Cables

General Electric Company (for residential, commercial and industrial applications)

Bridgeport

Rockbestos Products Corp (asbestos insulated)

New Haven

Electric Cord Springs Bristol Spring Manufacturing Co Plainville

Electric Cords
General Electric Company
Rockbestos Products Corp (asbestos insulated)
New Haven

Electric Eye Control Middletown Ripley Company Inc

Rockbestos Products Corp (asbestos insulated) New Haven

Electric Hand Irons
Winsted Hardware Mfg Co (trade mark "Durabilt")
Winsted

Electric Heating Elements
Hartford Element Co Hartford

General Electric Company Bridgeport

Case Brothers Inc Stevens Paper Mills Inc The Manchester Windsor

Fan-Craft Mfg Co (residential, church, lanterns)
Plume & Atwood Mfg Co The
Wasley Products Inc rch, post **Plainville** Thomaston Plainville

Electric Motor Controls

Arrow-Hart & Hegeman Electric Co The
Hartford

Electric Motor Winding
Monarch Electric Co (3 phase industrial
New Britain

Electric Motor Repair B & J Electric Co Ansonia

Monarch Electric Co (Allis Chalmers)
New Britain

Berger Sign Co Electric Signs Hartford Electric Switches
Arrow-Hart & Hegeman Electric Co The
Hartford

Electric Time Controls Cramer Controls Corporation The

Centerbrook Electric Underfloor Duct System
General Electric Company Bridgeport

Electric Wire
General Electric Company
Rockbestos Products Corp (asbestos insulated)
New Haven

Electric Wiring Devices Arrow-Hart & Hegeman Electric Co The Hartford

Electrical Appliances
Iona Manufacturing Company The
Manchester

Electrical Conduit Fittings & Grounding
Specialities
Gillette-Vibber Company The
New Lond New London

Electrical Control Apparatus
Plainville Electrical Products Co The
Plainville

Electical Controls Monarch Electric Co (Allis Chalmers) New Britair.

Electrical Motors Electric Specialty Co Iona Manufacturing Company The Stamford Manchester Milford U S Electrical Motors Inc

Electrical Recorders Bristol Co The Waterbury

Electrical Relays and Controls Allied Control Co Plantsville

Electrical Switchboards
Plainville Electrical Products Co The Plainville Simsbury Pneumatic Applications Co

McNeal J D New Haven

Electrical Wiring Systems
Wiremold Co The Hartford

Patent Button Company The Waterbury
Prentice Mfg Co The G E (stampings to customers' specifications)
Terryville Manufacturing Co (Stampings to customer specifications)

Terryville Wanufacturing To (Stampings to customer specifications)

Cray Manufacturing Company The Hartford McNeal J D New Haven Middletown Mfg Co (metal panels, brackets, cases) Middletown Middletown Middletown Sturrup Larabee & Warmers Inc Middletown

Giering Metal Finishing Inc National Sherardizing & Machine Co Waterbury Plating Company Waterbury

Electroplating—Equipment & Supplies
Apothecaries Hall Company Division
The Hubbard Hall Chemical Company
Waterbury Comeo Inc Div of Enthone Inc Lea Manufacturing Co The MacDermid Incorporated New Haven Waterbury Waterbury

Electroplating Processes & Supplies
one Inc New Haven

Electrotypes
Barnum-Hayward Electrotype Co Inc
New Haven
Lockwood Sons Inc Wm H
Hartford
New Haven Electrotype Div Electrographic Corp
New Haven

Elevators
Eastern Elevator Co (passenger and freight)
New Haven
Hartford

Giering Metal Finishing Inc Waterbury Plating Company Waterbury

Enamels & Lacquers
Dobbs Chemical Co The (industrial finishes
to customers' specifications) New Haven

End Milling Cutters
Pratt & Whitney Co Inc West Hartford

End Mills Atrax Company The (solid carbide) Newington

Engraving-Plastic and Nonferrous Metals Salisbury Products Inc Lakeville

Envelopes Curtis 1000 Inc United States Envelope Company Hartford Division Hartford Hartford

Envelopes-Stock and Special Continental Can Co Paper Container Div Kensingtor

Extractors—Tap

West Hartford
(Advt.) Walton Company

Extruders and Accessories
Standard Machinery and Davis-Standard Divisions of Franklin Research Corp Mystic Eyelets American Brass Company The Waterbury
Mark Eyelet & Stamping Co (small—metal
stampings) Wolcott Mark Eyelet & Stamping Co (small—metal Wolcott Wolcott Platt Bros & Co The P O Box 1030 Waterbury Plume & Atwood Mfg Co The Covill Manufacturing Company Stevens Co Inc Eyelets, Perrules and Wiring Terminals American Brass Company The Waterbury Companies Inc Waterbury Waterbury Waterbury Waterbury Waterbury Waterbury **Eyelet Machine Products** Waterbury

American Brass Company The Ball & Socket Mfg Co The Cold Forming Mfg Co The Plume & Atwood Mfg Co The Stevens Co Inc Waterbury Companies Inc West Cheshire
Waterbury
Thomaston
Waterbury Waterbury

Fabricators Scovill Manufacturing Company (aluminum, brass, bronze, copper, steel) Waterbury

Russell Mfg Co (Teflon, Moulded Fabric, Bearing Surfaces, High Temperature Fab-rics) Middletown

rics)

Fan Blades

Torrington Manufacturing Company The
Torrington Fancy Dress Buttons and Buckles rbury Companies Inc Water

Waterbury Companies and Fans—Electric
General Electric Company
Monarch Electric Co (attic, industrial and New Britain Waterbury Waterbury

Fasteners—Aircraft
Scovill Manufacturing Company
Aircraft Fasteners) (PANELOC Waterbury

Fasteners—Laundry Proof
Scovill Manufacturing Company (
snap fasteners) (GRIPPER Waterbury

snap fasteners)
Fasteners—Silde & Snap
G E Prentice Mfg Co The Kensington
Scovill Manufacturing Company (GRIPPER
zippers and GRIPPER snap fasteners)
Waterbury

Felt
Auhurn Manufacturing Company The (mechaniMiddleton

cal, cut parts)

Miduleton,
cal, cut parts)

Prycor Felt Company (paper makers and inStaffordville Felt—All Purpose
American Felt Co (Mill & Cutting Plant)

Chas W House & Sons Inc (Mills & Cutting Plant)

Faculty Part

Fenders—Boat

B F Goodrich Sponge Products Division Shelton Fiber-glass Fabrication
Davis Co The E J West Haven

Fibre Board Bird & Son Inc
Case Brothers Inc
Colonial Board Company
C H Norton Co The
Stevens Paper Mills Inc The New Britain Manchester Manchester North Westchester Windson

Stevens Paper Pality Standard Card Clothing Co The Stafford Springs

Filing Equipment
Wassell Organization Inc Westport Filters-Fluid
Cuno Engineering Corp The

Meriden Filters-Liquid
Alsop Engineering Corporation Milldale

Finger Natl Clippers
o The 32 Beaver St Ansonia H C Cook Co The

Firearms Colt's Patent Fire Arms Mfg Co Inc Hartford Junior Screw Machine Products Inc West Haven Marlin Firearms Co The OF Mosberg & Sons Inc New Haven Arms and Ammunition Div Olin Mathieson Marlin Firearms Co The
O F Mosberg & Sons Inc
Arms and Ammunition
Chemical Corp

West Haven
New Haven
New Haven
New Haven

Firearms Accessories
Poly Choke Co Inc The East Hartford Co Inc The
Fire Alarm Systems
New Haven Fire-Lite Alarms Inc

Fire-Lite Alarms and Fire Hose
Fabrics Fire Hose (municipal and industrial)
Sandy Hook

Fireplace Goods
American Windshield & Specialty Co The
881 Boston Post Road Milford
John P Smith Co The (screens) 423-33 Chapel
St New Haven

Fireproof Floor Joists New Haven Dextone Company

Fireworks M Backes' Sons Inc Wallingford Fishing Tackie H C Cook The 32 Beaver St

Flashlights
Bridgeport Metal Goods Mfg Co
Electrical Div Olin Mathieson Chemical Corp New Haven Flat Springs

Bristol Spring Manufacturing Gemeo Manufacturing Co Inc Plainville Southington Flexible Shaft Machines
Pratt & Whitney Co Inc West Hartford

Float Switches
Gorn Electric Co Inc (for aircraft and commercial use)
Stamford

Floor & Celling Plates
Beaton & Cadwell Mfg Co The New Britain

Fluorescent Lighting Equipment
Fullerton Manufacturing Corp Norwalk
Vanderman Manufacturing Co The
Willimantic
Wiremold Company The
Hartford

Foam Rubber
Armstrong Rubber Company The
West Haven

Porgings
Atwater Manufacturing Company
Billings & Spencer Company
Capewell Manufacturing Company
Clark Brothers Bolt Co
Consolidated Industries Inc
Heppenstall Co (all kinds and shapes)
Bridgeport
Manufacrous)
Bridgeport

Scovill Manufacturing Company (Non-ferrous) Waterbury 91

Foundries
Connecticut Malleable Castings Co (malleable New Haven Seymour Stratford iron castings)

Derby Castings Company, The
Ductile Iron Foundry Inc
Farrel-Birmingham Company Inc (Iron Steel)
Hartford Electric Steel Corp The
Malleable Iron Fittings Co (Malleable Iron and
Steel Castings)
Plainville Casting Company (gray, alloy and
high tensile irons)
Producto Machine Company The
Smith & Winchester Mfg Co The
South Windham

Smith & Winchester Mfg Co The South Windham Turner & Seymour Mfg Co The (gray, iron, semi steel and alloy) Union Mfg Co (gray iron & semi steel)

Wilcox Crittenden & Co Inc (iron, brass, aluminum and bronze)

Mew Britain
Middletown Fountain Pens and Mechanical Pencils Waterman Pen Company Inc Seym

John P Smith Co The 4 423-33 Chapel St

Peck Spring Co Plainville

Frames—Hack Saw
Thompson & Son Co The Henry G
New Haven

Fuel Oil Pump and Heater Sets
Peabody Engineering Corporation Stamford

Furnaces
Norwalk Airconditioning Corp South Norwalk

Gage Blocks
Pratt & Whitney Co Inc (Alloy steel and Carbide, Hoke and USA)
West Hartford

Malleable Iron Fittings Co Wilcox Crittenden & Co Inc Branford Middletown

Wilcox Crittenden a Caskets

Auburn Manufacturing Company The (from all materials)

Middletown

Raybestos Division of Raybestos-Manhattan Inc

Bridgeport

Gaskets-Insulation American Felt Co

Gas Range Conversion Burner Holyoke Heater Corp of Conn Inc Hartford Gas Scrubbers, Coolers and Absorbers Peabody Engineering Corporation Stamford

Gauges
Bristol Co The (pressure and vacuum-recording automatic control) Waterbury
Helicoid Gage Division American Chain & Cable
Co The (pressure and vacuum)

Bridgepor Manning Maxwell & Moore Inc Stratford
New Haven Trap Rock Co The Machine Products Div (Johan Universal and Special Purpose Gauge)
Pratt & Whitney Co Inc (Precision Measurement all types)
George Bridgeport
Stratford
Strat

ment all types)

Gears

Mitrametric Co The (blanked fine pitch)

Torrington

Gears and Gear Cutting Farrel-Birmingham Company Inc Fenn Mfg Co The Hartford Special Machinery Co The United Gear & Machine Co Newington Hartford Suffield

Generators
Hamco Inc (electric, portable, gasoline driven) New Haven

Glass Blowing Macalaster Bicknell Company New Haven Glass Cutters

Fletcher-Terry Co Th A D Steinbach & Sons Inc New Haven

Farrel-Birmingham Company Inc (Roll and

Cylindrical)
Hartford Special Machinery Co The (gears, threads, cams and splines)
Horberg Grinding Industries Inc (Precision custom grinding; centerless, cylindrical, surfaces, internal and special)

19 Staples St Bridgeport

Orinding Heads-Internal

Pratt & Whitney Co Inc (Pneumatic, High
Speed)

West Hartford

Grinding Machines
Farrel-Birmingham Company Inc (Roll)

Farrel-Birmingham Company Inc (Roll)
Pratt & Whitney Co Inc (Surface, Die, Gear
and Cutter Grinders) West Hartford
Rowbottom Machine Company Inc (cam)
Waterbury

Grommets American Brass Company The Plume & Atwood Mfg Co The Waterbury

Guards for Machinery
Wheeler Co The G E
New Haven

Hack and Band Saw Blades
Capewell Manufacturing Co The Hartford

Parker Herbex Corporation Stamford

Hammers-Carpenters and Machinists Capewell Manufacturing Company Ha

Hand Tools Hand Tools

Billings and Spencer Company (wrenches sockets and shop tools)

Bridgeport Hdwe Mfg. Corp The (nail pullers, scout axes, box opening tools, towels, coping saws, putty knives)

Bridgeport

Wilson Mechanical Instrument Div American Chain & Cable Company Inc Bridgeport

Hardware
Bassick Company The (Automotive) Bridgeport
City Lumber Co of Bridgeport Inc Bridgepor' Derby

Gordon Associates Corp
Harlock Products Corp
Sargent & Company
Wilcox Crittenden & Co Inc
and industrial)
Yale & Towne Mfg Co The
Stamford

Hardware-Marine & Bus Rostand Mfg Co The Milford

Hardware—Trailer Cabinet
Excelsior Hardware Co The Stamford

Hardware, Trunk & Luggage
Corbin Cabinet Lock Div American Hardware
New British Corp J II Sessions & Son Vale & Towne Mfg Co The Bristol Stamford Hat Machinery

Doran Bros Inc Danbury

Health Surgical & Orthopedic Supports
Berger Brothers Company The (custom made
for back, breast and abdomen) New Haven

Electroflex Heat Inc
Safeway Heat Elements Inc (woven wire resistance type)
Middletown

Heat Exchangers Whitlock Manufacturing Co Hartford

Heat Treating
Bennett Metal Treating Co The
1045 New Britain Ave Elmwood
Commercial Metal Treating Co Bridgeport
New Britain-Gridley Machine Division
The New Britain Machine Co New Britain
New Haven Heat Treating Co., Inc. New Haven
Skene Co Inc The William A (metals)
Rridgeport Bridgeport

Stanley P Rockwell Co Inc The 296 Homestead Ave

(Advt.)

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Heat-Treating Equipment
Barnes Co The Wallace Div Associated Spring
Corp
Bristol
Bauer Company Inc Hartford
Roleck Inc (Retorts, Muffles, etc.) Fairfield
Stanley P Rockwell Co Inc The (commercial)
296 Homestead Ave Hartford Heat Treating Fixtures Rolock Inc (Trays, Baskets, etc.) Wiretex Mfg Co Inc Heat Treating Salts and Compounds
Mitchell-Bradford Chemical Co Milford Heaters-Electric General Electric Company Heating and Cooling Colls
G & O Manufacturing Co **Heating Elements** Hartford Element Co. Naugatuck Chemical Division United States Rubber Co (sulphuric nitric and muriatic acids and aniline oil) Heavy Machinery
Smith & Winchester Mfg Co The
South Windham Hex-Socket Screws
Allen Manufacturing Company The Hartford
Bristol Company The Waterbury
Holo-Krome Screw Corp The West Hartford High Frequency Alternators
Electric Specialty Co Stamford Highway Guard Rail Hardware
Malleable Iron Fittings Co Branford Homer D Bronson Company Hobs and Hobbings

ABA Tool & Die Co

Manchester

Pratt & Whitney Co Inc (Die and Thread milling)

West Hartford Union Mfg Company New Britain Hose Fittings Scovill Manufacturing Company Hose—Flexible Metallic American Brass Co American Metal Hose Branch Hose Supporter Trimmings Hawle Mfg Co The (So-Lo Grip Tabs) Bridgeport Hydraulic Brake Fluids Middletown Eis Manufacturing Co Hypodermic Needles Roehr Products Company Impregnating
American Metaseal Inc (metal, wood, etc.)
Hamden Industrial Chrome Plating
Mirror Polishing & Buffing Co Waterbury Industrial Displays
Sansone Co S Frederick (Designers Builders and Counselors) Short Beach

Industrial Finishes
Chemical Coatings Corporation Cycle-Flo Company The Waterman Pen Company Inc American Cyanamid Company

Inhalaters

Ink

Insulated Wire & Cable
General Electric Company (for residential commercial and Industrial applications)
Bridgeport Kerite Company The Seymour Insulated Wire & Cable Machinery
Davis Electric Company Wallingford Fairfield Bridgeport Bristol Company The Waterbury
J-B-T Instruments Inc New Haven
Manning Maxwell & Moore Inc Stratford
Pratt & Whitney Co Inc (Precision Measuring)
West Hartford Integrators Reflectone Corporation Stamford Bridgeport Interval Timers
Lux Clock Manufacturing Company
Rhodes Inc M H
Waterhury
Hartford New Haven Case Brothers Inc Hartford Manchester Japanning H Sessions & Son Bristol Jig Borer Linley Brothers Company Moore Special Tool Co (Moore) Pratt & Whitney Co Inc Bridgeport Bridgeport West Hartford Jigs, Fixtures & Gages Federal Machine & Tool Co Bristol Moore Special Tool Co (Moore) Bridgeport Junior Automobiles Power Car Company Mystic Keller Machines
Pratt & Whitney Co Inc West Hartford Key Blanks Sargent & Company Yale & Towne Mfg Co The New Haven Stamford Labels
Naugatuck Chemical Division United States
Rubber Co (for rubber articles) Naugatuck Beacon Falls Label Dispensers
Derby Sealers Inc (pressure-sensitive labels)
Derby Label Moisteners
Better Packages Inc ("Counterboy"—"Packer")
Shelton
Derby Waterbury Laboratory Equipment Eastern Industries Inc New Haven Laboratory Supplies
Macalaster Bicknell Company New Haven Waterbury Laces
American Fabrics Company The
Wilcox Lace Corporation Bridgeport Middletown Wilcox Lace Corporation The Middletown Lacquers & Synthetic Enamels
Chemical Coatings Corporation Roc
I-Sis Chemicals Inc S Rocky Hill Stamford Waterhury Ladders 196 Chapel St New Haven A W Flint Co Laminated Metal Bridgeport Brass Company Bridgeport Lamps
Plume & Atwood Mfg Co The (metal oil)
Waterbury Lampholders—Incandescent and Flourescent General Electric Company Bridgeport Lamp Shades Verplex Company Rocky Hill Lanterns-Battery Operated
Electrical Div Olin Mathieson Chemical Corp
New Haven Milford Bullard Co The (automatic tracer on multiple Bridgeport Seymour Lathes-Man-Au-Trol
Bullard Company The (single spindle-auto-Bridgeport Waterbury Lathes-Mult-Au-Matic
Bullard Company The (vertical multi-spindle-indexing type) Bridgeport Wassell Organization Inc Westport

Lathes-Toolroom and Automatic
Pratt & Whitney Co Inc West Hartford Lathes-Vertical Turret
Bullard Company The (single spindle)
Bridgeport Christie Plating Co The Leather Norwich Leather Co Herman Roser & Sons Inc (Genuine Pigskin) Glastonhury Leather Dog Furnishings
Andrew B Hendryx Co The New Haven
The Smith-Worthington Saddlery Co Hartford Leather Goods Trimmings
G E Prentice Mfg Co The Kensington Leather, Mechanical
Auburn Manufacturing Company
ings, cubs, washers, etc)
The (packMiddletown Letterheads
Lehman Brothers Inc (designers, engravers, lithographers)
New Haven Levels-Machinist's Precision
Bullard Company The Bridgeport Lighting Accessories-Flourescent General Electric Company Brid Bridgeport Fullerton Manufacturing Corp Miller Co The (Miller, Ivanhoe) Meriden New England Lime Company Canaan Lipstick Cases
Scovill Manufacturing Company Waterbury Lipstick Containers
Bridgeport Metal Goods Mfg Co
Plume & Atwood Manufacturing Co
Waterbury O'Toole & Sons Inc T Stamford Kellogg & Bulkeley A Division of Printers Inc Hartford Lehman Brothers Inc A D Steinbach & Sons Connecticut Hartford Herman New Haven Yale & Towne Mfg Co The Stamford Locks-Builders Sargent & Company Yale & Towne Mfg Co The New Haven Stamford Locks—Cabinet
Excelsior Hardware Co The
Yale & Towne Mfg Co The Stamford Stamford Yale & Towne Mfg Co The Stamford Locks—Suitcase and Trimmings Excelsion Hardware Co The S Stamford Locks-Trunk Excelsior Hardware Co The Yale & Towne Mfg Co The Stamford Stamford Locks-Zipper Excelsior Hardware Co The Stamford Loom-Non-Metallic Wiremold Company The Hartford Lubricating System-Mist Thompson & Son Co The Henry G New Haven Lumber & Millwork Products
City Lumber Co of Bridgeport Inc Bridgeport Collins Company The Collinsville Machine Design Black Rock Mfg Company The Bridgeport Machine Shop Fabrication
Smith & Winchester Mfg Co The
South Windham

MADE IN CONNECTIC

Hartford

Hartford

ticut Con-Unionville Durham

Hartford

Machines-Paper Ruling
John McAdams & Sons Inc

Machine Tools	Machines-Paper Ruling	Metal Formings
Bullard Company The Bridgeport Farrel-Birmingham Company Inc Ansonia	John McAdams & Sons Inc Norwalk	Master Engineering Company Stanley Pressed Metal West Cheshire New Britain
Pratt & Whitney Co Inc Producto Machine Company The West Hartford Bridgeport	Machines—Precision Boring New Britain-Gridley Machine Division	Metallurgists
Machine Work	The New Britain Machine Co New Britain	Bridgeport Testing Laboratory Inc Bridgeport
Banthin Engineering Co Black Rock Mfg Company The Farrel-Birmingham Company Inc Ansonia	Machines—Rolling Fenn Manufacturing Company The Newington	Leed Co The H A Hamden
Fenn Manufacturing Company The (precision parts) Newington Hartford Special Machinery Co The (contract	Machines-Slotting Waterbury Farrel Foundry & Machine Co The	Metal Novelties H C Cook Co The J2 Beaver St Ansonia
work only) National Sheradizing & Machine Co (job)	(screw head) Waterbury	Metal Products—Stampings American Brass Company The Waterbury
Parker-Hartford Corporation Hartford	Machines—Spacing Table Bullard Company The Bridgeport	Plume & Atwood Manufacturing Co
Swan Tool & Machine Co The Hartford Torrington Manufacturing Co The (special roll-	Machines-Special	J H Sessions & Son Reistel
ing mill machinery) Torrington	Fenn Mfg Co The Newington Fuller Brush Co The Hartford	Scovill Manufacturing Company (Made-to-Or- der) Waterbury 91 Stanley Pressed Metal New Britsin
Fenn Manufacturing Company The (special)	Machines—Swaging	and a street
Hallden Machine Company The (mill) Thomaston	Fenn Manufacturing Company The Newington Machines—Thread Rolling	Metal Specialties Excelsior Hardware Co The Stamford
Torrington Manufacturing Co The (mill) Torrington	Hartford Special Machinery Co The Hartford Peterson Division, Mettler Machine Tool, Inc. New Haven	Moseley Metal Crafts Inc West Hartford
Machinery—Automatic Banthin Engineering Company (new and re- built) Bridgeport	Waterbury Farrel Foundry & Machine Co The Waterbury	Metal Stampings American Brass Company The Waterbury
Machinery-Bolt and Nut	Machines—Turks Head Fenn Manufacturing Company The Newington	Better Formed Metals Inc Waterbury DooVal Tool & Mfg Inc The Naugatuck
Waterbury Farrel Foundry & Machine Co The Waterbury	Machines—Wire Drawing	Excelsior Hardware Co The Greist Mfg Co The 503 Blake St New Haven
Machinery—Cold Heading	Fenn Manufacturing Company The Newington	H C Cook Co The 32 Beaver St Ansonia Stanley Humason Inc
Waterbury Farrel Foundry & Machine Co The Waterbury	Machining—Horizontal Boring Tucker Machine Co North Haven	Mohawk Mfg Co (threaded) Middletown J A Otterbein Company The (metal fabrica- tions) Middletown
Machinery Dealers & Rebuilders Rotwinik Brothers New Haven	Manganese Bronze Ingot	J H Sessions & Son Bristol Patent Button Co The Waterbury
J L Lucas and Son Fairfield State Machinery Co Inc New Haven	Whipple and Choate Company Bridgeport	G E Prentice Mfg Co The Plume & Atwood Mfg Co The Thomaston
Marking Francisco	Mankure Instruments W E Bassett Company The Derby	Saling Manufacturing Company Unionville Stanley Pressed Metal New Britain
Machinery—Extruding Standard Machinery and Davis-Standard Divisions of Franklin Research Corp Mystic		Swan Tool & Machine Co The Terryville Manufacturing Co Verplex Company The (Contract) Essex
Machinery—Metal-Working	Marine Equipment Wilcox-Crittenden Div North & Judd Mfg Co Middletown	Waterbury Lock & Specialty Co The Milford
Fenn Mfg Co The Newington Waterbury Farrel Foundry & Machine Co The		Meters-Gas
Pratt & Whitney Co Inc West Hartford	Marine Reserve Gears Snow-Nabstedt Gear Corp The New Haven	Sprague Meter Company Bridgeport
rint a frince, of alle West Hattioid		Meters-Parking
Machinery-Nut Waterbury Farrel Foundry & Machine Co The	Marking Devices Cooney Engraving Co Branford	Rhodes Inc M H Hartford
(forming and tapping) Waterbury	Cooney Engraving Co Hoggson & Pettis Mfg Co The Parker-Hartford Corporation (steel)	Microfilming American Microfilming Service Co.
	rainer-martinia Corporation (steet)	Atmerican actionisming Service Co.

Machinery—Screw and Rivet
Waterbury Farrel Foundry & Machine Co The
Waterbury Co The

Machine Tools

Machinery-Wire Drawing
Newington
Machine Co The Fenn Mfg Co The
Waterbury Farrel Foundry & Machine Co The
Waterbury

Machinery-Wire Straightening
Mettler Machine Tool Inc New Haven

Machinery-Wire Straightening and Cutting Mettler Machine Tool, Inc. New Have

Machines
Campbell Machine Div American Chain & Cable
Co Inc (cutting & nibbling) Bridgeport
Coulter & McKenzle Machine Co The (snecial,
new development engineering design and construction) Bridgeport
Patent Button Company The Waterbury

Machines Automatic Globe Tapping Machine Co Bridgeport
A H Nilson Mach Co The (Special) Bridgeport

Machines—Automatic Chucking
Bullard Company The
New Britain-Gridley Machine Division
The New Britain Machine Co (multiple
spindle and double end) New Britain
Pratt & Whitney Co Inc (Potter & Johnson)
West Hartford

Machines—Brushing
Fuller Brush Co The Hartford

Machines-Contin-U-Matic
Rullard Company The (verticle multi-spindle continuous turning)
Bridgepo Bridgeport

Machines—Draw Benches
Fenn Manufacturing Company The Newlington

Machines—Forming
A H Nilson Mach Co The (four-slide wire and libban stock)
Bridgeport

Waterbury Mattress Co Waterbury Metal Boxes
Parsons Co Inc W A (tool kits) Durham Metal Boxes and Displays

Durham Mfg Co The (Designing & Mfg to custemers' specifications)

Merriam Mfg Co (Bond, Security, Cash, Utility, Personal Files, Drawer Safes, Custombit containers and displays)

Middletown Mfg Co Middletown Metal Cleaners
Apothecaries Hall Company Division
The Hubbard Hall Chemical Company
Waterbury
New Haven
Waterbury

Mattresses

Marking Tools
Parker-Hartford Corporation

Mats-News Lockwood Sons Inc Wm H

Materials Handling
Hayes-Te Equipment Corp Conn
veyor Division (Conn-Veyor)
Parsons Co Inc W A (tote pans)

Metal Displays
Durham Mfg Co The Durham

Metal Finishes Enthone Inc Mitchell-Bradford Chemical Co New Haven Milford

Metal Finishing Hartford Industrial Finishing Co National Sheradizing & Machine Co Waterbury Plating Company Hartford Hartford Waterbury

New Haven Cine-Video Productions Inc Milk Bottle Carriers
John P Smith Co The 423-33 Chapel St
New Haven Torrington Manufacturing Company The Torrington Milling Machines
Pratt & Whitney Co Inc (Keller Tracer—
Controlled Milling Machines) West Hartford
Rowbottom Machine Company Inc (can)
Waterbury Scovill Manufacturing Company (aluminum, rod, wire, tube)

Mill Products
Company (aluminum, rod, wire, tube)
Waterbury
Waterbury Wilcox-Crittenden Div North & Judd Mig Co Middletown Millwork Hartford Builders Finish Co Miniature Precision Connectors
Stamford Gorn Electric Co Minute Minders
Lux Clock Mfg Co The Waterbury

Mirror Rosettes and Hangers Waterbury Companies Inc Waterbury

Mixing Equipment

Eastern Industries Inc
Gabb Special Products Inc
Windsor Locks

Model Work

B & N Tool & Engineering Co (instruments and timing devices)

Oakville

Milldale

Hartford (Advt.)

Mixers-Liquid
Alsop Engineering Corporation

Fuller Brush Co The Mops

Master Engineering Company
Stanley Pressed Metal West Cheshire
New Britain

IT'S IN CONNECTICUT ADE

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maston ington Bristol -to-Or-ury 91 Britain

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Britain

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geport

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Lilford

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wire, erbury

Ifg Co

artford

amford

erbury

erbury

lilldale

American Brass Company The Bridgeport Brass Company Bridgeport Miller Company The (sheets, strips, rolls)

Meriden Mfg Co The Segmour (sheets, strips, rolls) Motion Picture Equipment
Victor Animatograph Corp a div of Kalart
(16mm sound and silent projectors film
splicers and rewinders) Plainville Otis Woven Awning Stripes The Falls Company Norwich Bauer & Company Inc -Electric Hartford Motion Pictures
Cine-Video Productions Inc Packaging-Engineering
Commerce Packaging Corp
National Export Corp. (Military and Commercial—equipped for domestic and export packaging, canning, crating and shipping.

New Haven Milford Motor Control Centers
Distribution Assemblies Department,
Electric Co General Plainville Motor-Generator Sets Electric Specialty Co Stamford Packaging & Packing
Commerce Packaging Corp
Mercer & Stewart Co The Motor Overload Protectors Sperry Products Inc Stamford Hartford Danbury Motors-Electric Timing Cramer Controls Corporation The Packing
Auburn Manufacturing Company The (leather, rubber, asbestos, fibre) Middletown Raybestos Division of Raybestos-Manhattan Inc (Asbestos and Rubber Sheet) Bridgeport Electrical Div Centerbrook Motors-Synchronous Cramer Controls Corporation The Centerbrook Electric Specialty Co Stamford Moulded Plastic Products
Butterfield Inc T F
Patent Button Co The
Scott & Sons Mfg Co Geo. S.
Waterbury Companies Inc
Watertown Mfg Co The
117 Ecbo Lake Road
Watertown New Haven he Milford Sargent & Company
Waterbury Lock & Specialty Co The Milford
Yale & Towne Mfg Co Inc Stamford Pads-Office The Baker Goodyear Company Branford CEM Company ("Spirol") Paints
Tredennick Paint Manufacturing Co The Meriden Mouldings
Himmel Brothers Co The (architectural, metal and store front)
Hamden Verplex Company The Paints and Enamels
Staminate Corp The New Haven Manchester
Hoggson & Pettis Mfg Co The (steel)
114 Brewery St
New Haven Panelboards—Lighting and Distribution
Distribution Assemblies Department, General
Electric Co Plainville Name Plates
Cooney Engraving Co
Seton Name Plate Co (metal & plastic name
plates and identification tags)
New Haven Leed Co The H A Hamden Moore Special Tool Co (crush wheel dresser)
Bridgeport Napper Clothing
Standard Card Clothing Co The (for textile Stafford Springs Corley Co Inc Malleable Iron Fittings Co Paperboard
Continental Can Co., Boxboard and
Folding Carton Division
Nederal Paper Board Co Inc
New Haven Board & Carton Co The Wilcox Lace Corp The Middletown Montville Newspaper Mats Lockwood Sons Inc Wm H Hartford Nickel Anodes
Apothecaries Hall Company Division
The Hubbard Hall Chemical Company
Waterbury Montville, New Haven & Versailles Robertson Paper Box Co Montville Paper Boxes
Atlantic Carton Corp (folding)
National Folding Box Co Div Federal Paper
Board Co Inc (folding)
New Haven & Versailles Nickel Silver
American Brass Company The
Bridgeport Brass Company
Plume & Atwood Mfg Co The
Seymour Mfg Co The
Waterbury Rolling Mills Inc
Waterbury Rolling Mills Inc
Waterbury Waterbury
Polls Mills Inc H J
New Haven Board & Carton Co The
New Haven Wateroury
Western Brass Mills Div Olin Mathieson Chemical Corp (sheet, strip)
New Haven Robertson Paper Box Co (folding) Montville Paper Boxes—Folding and Setup
Bridgeport Paper Box Company
M Backers' Sons Inc

Bridgeport
Wallingford Nickel Silver Ingot Whipple and Choate Company The Jessall Plastics, Inc. Bridgeport Night Latches Paper Clips H C Cook Co The (steel) 32 Beaver St Ansonia Jessall Plastics Inc Sargent & Company Yale & Towne Mig Co Inc New Haven Stamford Paper Mill Machinery Farrel-Birmingham Company Inc Non-ferrous Metal Castings Company The Ansonia Meriden Paper Tubes and Cores
Sonoco Products Co (Climax-Lowell) Div Mystic Nuts, Bolts and Washers Clark Brothers Bolt Co Milldale Plax Corporation Office Equipment Pitney-Bowes Inc Underwood Corporation Bridgeport & Hartford Wassell Organization Inc Parallel Tubes
Sonoco Products Co (Climax-Lowell) Div
Mystic Offset Printing
Kellogg & Bulkeley A Division of Connecticut
Printers Inc Hartford Rhodes Inc M H Hartford Parts
Scovill Manufacturing Company (ammunition, electric instrument, electrical appliance, fountain pen, instrument, lighting fixture, ordance, etc.—blanked, stamped, formed, drawn, re-drawn, forged, screw machined, headed, pointed, finished)
Waterbury Oil Burners Miller Company The (domestic) Meriden Peabody Engineering Corp (Mechanical and/or Steam Atomizer) Stamford Silent Glow Oil Burner Corp The Oil Tanks

Norwalk Tank Co The (550 to 30M gals, underwriters above and under groupd)

South Norwalk

To The Hartford Hartford Pattern-Makers Farrel-Birmingham Company Inc Ansonia Pattern Shop
Smith & Winchester Mfg Co The
South Windham Anderson Oil Co Inc F E Portland open Knife Switches and Accessories
uit Protective Devices Dept., General ElecPlainville Penlights
Bridgeport Metal Goods Mfg Co Bridgeport tric Co. Optical Cores & Ingots
Plume & Atwood Mfg Co The Thomaston Pet Furnishings
Andrew B Hendrix Co The

Seymour Mfg Co The Seymour Waterbury Rolling Mills Inc (sheets, strips, rolls) Waterbury Western Brass Mills Div Olin Mathleson Chemical Corp (sheets, strip) New Haven Phosphor Bronze Ingots Whipple and Choate Company The Bridgeport Photo Engraving
Dowd Wyllie & Olson Inc
Wilcox Photo Engraving Co Inc
New Haven Photoflash Batteries
iv Olin Mathieson Chemical Correction
New Haven Photographic Equipment

Electrical Div Olin Mathieson Chemical Corp
New Haven
Plainville Piano Repairs
Pratt Read & Co Inc (keys and action)
Ivoryton Plane Supplies
Pratt Read & Co (keys and actions, backs,
Ivoryton Pin Up Lamps Essex Pipe
American Brass Co The (brass and copper)
Waterbury Bridgeport Brass Co (brass and copper)
Bridgeport Chase Brass & Copper Co (red brass and copper)
Waterbury Howard Co (cement well and chimney)
New Haven Pipe Fittings Branford Pipe Plugs
Holo-Krome Screw Corporation The (counter-sunk) West Hartford Pipe Piugs-Socketed
Holo-Krome Screw Corp The West Hartford Pistols & Revolvers
Colt's Patent Fire Arms Mfg Co Inc. Hartford Colt's Patent Pile Still Coatings

Plastic Coatings

Bischoff Chemical Corporation (Peelable Plastic Ivoryton Plastic Bottles Plax Corporation

Plastic Buttons

Frank Parizek Manufacturing Co The West Willington Waterbury Plastic Engraving
Salisbury Products Inc Lakeville Plastic Extruders Kensington Plastic Extruders Kensington Plastic Fabrication
Humphrey Fabricating Corporation
Salisbury Products Inc Unionville Lakeville Plastic Film & Sheet Materials Gilman Brothers Co The Gilman Bloomfield Plastic Lining Equipment Comco Inc Div of Enthone Inc N New Haven Plastic Machinery Black Rock Mfg Company The Bridgeport Plastic Molding Corporation
Plastic Molding Corporation
Plastic Molding
Butterfield Inc T F
U S Plastic Molding Corporation Sandy Hook Naugatuck Wallingford Plastic-Moulders Conn Plastics Scott & Sons Mfg Co Geo. S. Waterbury Companies Inc Watertown Mfg Co The Waterbury Wallingford Waterbury Plastic Pipe and Fittings Comco Inc Div of Enthone Inc New Haven Plastic Printing Plates Lockwood Sons Inc Wm H Plastic Wire Coating Materials
Electronic Rubber Co Stamford Plastics

R F Goodrich Sponge Products Division Shelton
Naugatuck Chemical Division United States
Rubber Co
Naugatuck (Advt.)

IT'S MADE IN CONNECTICUT

Plastics Machinery Farrel-Birmingham Company Inc Ansonia	Pressure Vessels Norwalk Tank Co Inc The (unfired to ASME Code Par U 69-70) South Norwalk	Refractories Howard Company Mullite Works Refractories Div H K Porter
Plastics—Moulds & Dies Crown Tool & Die Co Inc Bridgeport	Whitlock Manufacturing Co The Hartford	Refrigeration Shelton
Plasticrete Bloc Plasticrete Corp Hamden	Allied Printing Services Inc Bussmann Press Inc New Haven	Dunham-Bush Inc West Hartford Regulators
Acme Chromium Plating Co New Haven	Case Lockwood & Brainard A Division of Con- necticut Printers Inc Hartford Finlay Brothers Hartford	Norwalk Valve Company (for gas and air) South Norwalk
Christie Plating Co Groton	Finlay Brothers Heminway Corporation The Hildreth Press Hunter Press Hartford Hartford	Research & Development Raymond Engineering Laboratories
Patent Button Co The Water Plating Company Chromium Process Company The Plating only) Shelton	Taylor & Greenough Co. The Wethersfield	(Electro-Mechanical) Middletown State Testing Laboratory Inc (chemical/physical testing) Bridgeport
Platers' Equipment	T B Simonds Inc A D Steinbach & Sons The Walker-Rackliff Company Hartford New Haven New Haven	Resistance Wire C O Jeliff Mfg Co The (nickel chromium, cop-
Apothecaries Hall Company Comco Inc Div of Enthone Inc Lea Manufacturing Co The Waterbury		per nickel, fron chromium, aluminum) Southport
MacDermid Incorporated Waterbury	Printing Machinery Banthin Engineering Co (automatic) Bridgeport	Kanthal Corporation The Stamford Respirators
Platers Metal Plume & Atwood Mfg Co The Thomaston	Lockwood Sons Inc Wm H Hartford	American Optical Company Safety Products Division Resuscitators
Plating Christie Plating Co The (including lead plating)	Printing Rollers	Cycle-Fle Company The Milford
Giering Metal Finishing Inc Hamden Superior Plating Co Bridgeport	Chambers-Storck Company Inc The (engraved) Nerwich	Retainers Hartford Steel Ball Co The (bicycle & automotive) Hartford
Tec-Plate Inc Windsor Locks Plating Processes and Supplies	Ad-Craft Displays, Inc. Bloomfield	Rigid Plastic Sheet Material Gilman Brothers Company The Gilman
Enthone Inc New Haven State Testing Laboratory Inc (plating analyses) Bridgeport	Production Control Equipment	Grant Mfg & Machine Co The Bridgeport
Plumbers' Brass Goods	Ripley Company Inc Wassell Organization Inc Middletown Westport	Grant Mfg & Machine Co The Linley Brothers Company Ripley Company Inc H P Townsend Manufacturing Co The
Bridgeport Brass Co Bridgeport Keeney Mfg Co The (special bends) Newington McGuire Mfg. Co. Waterbury	Profilers Pratt & Whitney Co Inc West Hartford	Elmwood
Scovill Manufacturing Company Waterbury 48	Propellers-Aircraft Hamilton Standard Div United Aircraft Corp	Clark Brothers Bolt Co Plume & Atwood Mfg Co The
Plumbing Specialties Risdon Manufacturing Co John M Russell Div Naugatuck	(propellers and other aircraft equipment) Windsor Locks	Plume & Atwood Mfg Co The Thomaston Raybestos Div of Raybestos-Manhattan Inc The brass and aluminum tubular and solid cop- per)
Pole Line Hardware Malleable Iron Fittings Co Branford	Protective Coatings Bischoff Chemical Corporation (Peelable Plastic	Raybestos Div of Raybestos-Manhattan Inc The (iron) Bridgeport
Police Equipment	Coatings) Harrison Company The A S (Waxes) South Norwalk	American Brass Company The (copper, brass, bronze) Waterbury
The Smith-Worthington Saddlery Co Hartford	Publishers O'Toole & Sons Inc The Stamford	Bridgeport Brass Company Bridgeport Bristol Brass Corp The (brass and bronze) Bristol
Mirror Polishing & Buffing Co Waterbury	Sumo Pumps Inc (Deep-well electro-submer-	Scovill Manufacturing Company (aluminum, brass, bronze, etc.) Waterbury Rollers—Bituminous Paving
Postage Meters	Stamford Yale & Towne Mfg Co The Stamford	Gabb Special Products Div E Horton & Son Company Windsor Locks
Pitney Bowes Inc Stamford Potentiometers—Electronic	Pumps—Small Industrial Eastern Industries Inc New Haven	Roller Skate Wheels Raybestos Division of Raybestos-Manhattan Inc Bridgeport
Bristol Company The Waterbury	Punches Hoggson & Pettis Mfg Co The (ticket & cloth) 141 Brewery St New Haven	Roller Skates Arms and Ammunition Div Olin Mathieson
Precision Machine Tool Spindles Whitnon Manufacturing Co (for milling, grind-	Putty Softeners—Electrical	Chemical Corp New Haven Rolling Mills & Equipment
ing, boring & drilling) Farmington	Fletcher Terry Co The Box 415 Forestville Pyrometers	Farrel-Birmingham Company Inc Fenn Mfg Co The Precision Methods & Machines Inc
Precision Revolving Machinery Whitnon Manufacturing Co Farmington	Bristol Co The (recording and controlling) Waterbury	Waterbury Waterbury & Machine Co The Waterbury Waterbury
Precision Sheet Metal Fabrication Milford Fabricating Co Milford	Radiation—Finned Copper Bush Manufacturing Co West Hartford G & O Manufacturing Company The	Farrel-Birmingham Company Inc (Chilled and
Precision Springs & Wire Forms Rowley Spring Co Inc The Bristol	Vulcan Radiator Co The (steel and copper) Hartford	Alloy Iron, Steel) Rotary Files Atrax Company The (carbide) Newington
Premium Specialties	Radiators-Engine Cooling G & O Manufacturing Co New Haven	Routers Atrax Company The (solid carbide) Newington
Waterbury Companies Inc Waterbury	Ratchet Offset Screw Driver	Rubber-Cellular B F Goodrich Sponge Products Division Shelton
Preservatives—Wood, Rope, Fabric Darworth Incorporated ("Cuprinol") ("Cellu-san") Simsbury	Chapman Co J W Durham	Rubber Cutting Machinery Black Rock Mfg Company The Bridgeport
,	Rayon Staple Fiber Hartford Rayon Corp The Rocky Hill	Rubber Chemicals Naugatuck Chemical Division United States
Case & Risley Press Paper Co (genuine) Oneco	Reamers	Rubber Co Stamford Rubber Supply Co The ("Factice"
(genuine) Oneco	Atrax Company The (solid carbide) Newington Pratt & Whitney Co Inc (All types) West Hartford	Vulcanized Vegetable Oils) Stamford Rubberized Fabrics
Case Brothers Inc Manchester		Rubber Footwear
Presses Farrel-Birmingham Company Inc (Hydraulic)	Record Equipment Wassell Organization Inc (filing equipment) Westport	Goodyear Rubber Co The Rubber Gloves Seamless Rubber Company The New Haves
Presses-Power	Recorders	Rubber-Handmade Specialties Seamless Rubber Company The New Haves
Pneumatic Applications Co The (modernization of presses through conversion to Wichita Air Clutch operation) Simsbury Waterbury Farrel Foundry & Machine Co The	Bristol Co The (automatic controllers, tempera- ture, pressure, flow, humidity) Waterbury Reduction Gears Farrel-Birmingham Company Inc Ansonia	Rubber Latex Compounds and Dispersions Naugatuck Chemical Division United State Rubber Co (coating, impregnating and adher

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Haven Porter Shelton

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brass, erbury geport te) Bristol

erbury k Son Locks n Inc geport hieson Haven nsonia

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Rubber Mill Machinery Farrel-Birmingham Company Inc Ansonia Rubber-Moided Specialties
Airex Rubber Prod Corp
Bond Rubber Corporation
Canfield Co The HOO
Esemiess Rubber Company The Portland Derby Bridgeport New Haven Rubber Products
Airex Rubber Prod Corp Portland Rubber Printing Plates
ADS Inc Div CSW Plastic Types Inc
Lockwood Sons Inc Wm H
Hartford Rubber Products—Mechanical
American Felt Co
Auburn Manufacturing Company
gaskets, molded parts)
Canfield Co The H O
Seamless Rubber Company The

Rubber Company The

Ridgeport
New Haven Rubber—Reclaimed
Naugatuck Chemical Division United States
Rubber Co Naugatuck

Naugatuck Chemical Div U S Rubber Co (synthetic rubbers and latex) Naugatuck Rubbish Burners
John P Smith Co The 423-33 Chapel St
New Haven Portland

Anderson Oil Co Inc F E New Haver Rust Removers New Haven Enthone Inc Saddlery
The Smith-Worthington Saddlery Co Hartford Safety Belts Middletown Russell Mfg Co

Safety Clothing

American Optical Company Safety Products Division

Safety Fuses

Ensign-Bickford Co The (mining & detonating)

Simsbury

Safety Gloves and Mittens American Optical Company Safety Division Products Putnam

American Optical Company Safety Products

Division

Division

Safety Switches

Circuit Protective Devices Dept., General ElecPlainville

Saw Blades—Hack Capewell Mfg Co The Thompson & Son Co The Henry G

New Haven Saw Blades—Hack & Band Capewell Manufacturing Company Hartford

Saws, Band, Metal Cutting
Atlantic Saw Mfg Co New Haven
Capewell Manufacturing Co The
Thompson & Son Co The Henry
G
New Haven

Saws-Hole Capewell Manufacturing Co The Thompson & Son Co The Henry G Hartford New Haven

Scissors Acme Shear Company The Bridgeport

Screens
Hartford Wire Works Co The (Windows, Doors and Porches) Screw Caps Weimann Bros Mfg Co The (small for bottles)

Screw Machines H P Townsend Mfg Company The Elmwood

Screw Machine Products
Accurate Screw Products Inc (B & S Swiss & Southington Accurate Screw Products Inc (B & Southington Davenports)
Apex Tool Co Inc The Auto Electric Screw Machine
Consolidated Industries
Eastern Machine Screw Corp
Tuman & Barclay Sts
Tuman & Barclay Sts
Fairchild Screw Products Inc
Franklin Screw Machine Co The (up to 1½"
Capacity)
Garthwait Mfg Co A E (up to and incl ½")
Waterbury
Canacity) Greist Mfg Co The (up to 1½" capacity)
New Haven
Horberg Grinding Industries Inc (heat treated and ground type only)
19 Staples Street

Screw Machine Products (Cont.)
Stanley Humason Inc.
Independent Screw Machine Products
(up to an incl 1½" capacity)
Junior Screw Machine Products Inc.
West Haven
Wethersfield
(davenoort & davenoort & davenoort

Lowe Mfg Co The
Main Screw Machine Products
automatics exclusively)
National Automatic Products

Wethersfield
(davenport & Waterbury
Company The
Berlin

National Automatic Products
Nelson's Screw Machine Products
New Britain Machine Company The
New Britain
New Haven Screw Machine Prods Inc
(up to 1½" capacity)
Newton Screw Machine Products
Olson Brothers Company (up to 4" capacity)
Plainville
Southington

Olson & Sons R P
Plainville
Southington
Thomaston
United Screw Machine Co
Waterbury Machine Tools &
(Brown & Sharpe and Davenport)

Plainville
Southington
Thomaston
Waterbury 91
Thomaston
Products Co
(Waterbury Machine Tools &
Waterbury Waterbury

Screw Machine Tools

American Cam Company Inc (Circular Form Tools)
Pratt & Whitney Co Inc (Reamers, Taps, Dies, Blades and Knurls)
West Hartford
Somma Tool Co (precision circular form tools)
Waterbury

Allen Manufacturing Company The Hartford
American Screw Company Willimantic
Atlantic Screw Works (wood)
Bristol Company The (socket set and socket cap
Waterhury
Screws)
Bolt Co
Waterhury
Mildale Bristol Company The (socket set and socket cap waterbury Clark Brothers Bolt Co Holo-Krome Screw Corporation and socket cap)
Scovill Martufacturing Company Superior Manufacturing Co The Winsted

Allen Manufacturing Company The Hartford Bristol Co The Holo-Krome Screw Corp The Waterbury West Hartford

Sealing Tape Machines
Better Packages Inc ("Counterboy," "Tapeshooter," "Big Inch") Shelton
Derby Sealers Inc (gummed and pressure-Derby Sealers In sensitive tapes)

Russell Mfg Co (for oven doors and fire bulkheads) Middletown

Service Entrance Equipment
Circuit Protective Devices Dept., General Electric Co.
Plainville

tric Co.

Sewing Machines

Greist Mfg Co The (Sewing Machine attachments)

503 Blake St New Haven
Singer Manufacturing Company The (industrial)

Bridgeport

Gorn Electric Co Inc (electric knife and Stamford J B Williams Co The Glastonbury

Acme Shear Co The (household) Bridgeport

Sheet Metal Products

American Brass Co The (brass and copper)

Merriam Mfg Co (security boxes, fitted tool boxes, tackle boxes, displays)

Parsons Co Inc W A (fabricators)

Plume & Atwood Mfg Co The Thomaston United Manufacturing Co Division of The W L Maxson Corp

Sheet Metal Stampings
American Brass Company The
American Buckle Co The
DooVal Tool & Mig Inc The
J H Sessions & Son
Plume & Atwood Mig Co The
Scovill Manufacturing Company
brass, bronze, copper, nickel silver, steel and
other metals and alloys)
Waterbury

Sheet Steel Dolan Steel Company Inc Bridgeport Victors Brass Foundry Inc

Victors Brass Foundry Inc Guilford

Guilford

Victors Brass Founds)

Shells
Scoville Manufacturing Company (aluminum, brass, bronze, copper, nickel silver—drawn, stamped—electric socket, screw) Waterbury
Wolcott Tool and Manufacturing Company Inc
Waterbury

Showcase Lighting Equipment
Wiremold Company The Hartford

H C Cook Co The (for card files)
32 Beaver St

Ansonia

Signs
Berger Sign Co (neon electric-porcelain enamelstainless steel)
Ad-Craft Displays, Inc. (all types, quantity
Bloomfield

Silk Screen Process Printing
Ad-Craft Displays, Inc.
Norton Co R H
Sirocco Screen prints
Stifel & Kufta Inc

New Haven
New Haven
New Britain

Silk Screening on Metal
Ad-Craft Displays, Inc.
Bloomfield
Merriam Mfg Co (Displays and Specialties, to
order)

Reflectone Corporation The

Sintered Metal Products
Raybestos Division of Raybestos-Manhattan Sizing and Finishing Compounds
American Cyanamid Company Wat Waterbury

Side Fasteners
G E Prentice Mfg Co The
North & Judd Manufacturing Co
Scovill Manufacturing Company
zippers) Kensington New Britain (GRIPPER Waterbury Smoke Stacks

Bigelow Company The (steel) Norwalk Tank Co The New Haven South Norwalk Snap Fasteners
Scovill Manufacturing Company (GRIPPER Waterbury

J B Williams Co The (industrial scaps, toilet scaps, shaving scaps)

Waterbury

Soap

Glastonbury

Special Machinery
Banthin Engineering Company (complete and/or parts)
Black Rock Mfg Company The
Boesch Mfg Co Inc
Bristol Banthin Engineering Company (complete and/or parts)
Black Rock Mfg Company The Boesch Mfg Co Inc Farrel-Birmingham Company Inc Federal Machine & Tool Co Fenn Mfg Co The Hartford Special Machinery Co The Hartford Special Machinery Co The National Sheradizing & Machine Co Mandrels Swan Tool & Machine Co The Tucker Machine Co The Tucker Machine Co North Haven

Special Parts Fenn Mig Co The Newington Greist Mig Co The (small machines, especially precision stampings)

J H Sessions & Son

Rew Haven
Bristol

Spinnings
Gray Manufacturing Company The Hartford

Spline Milling Machines Townsend Mfg Co The H P Elmwood

Sponge Rubber
B F Goodrich Sponge Products Division Shelton

Spotwelding
Spotwelders Inc (aluminum, steel, magnesium, titanium & alloys)
Stratford

Spray Painting Equipment and Supplies
Lea Manufacturing Co The Waterbury

Spring Coiling Machines
Torrington Manufacturing Co The Torrington

Spring Presses
Townsend Mfg Co The H P Elmwood

Spring Units
Owen Silent Spring Division American Chain
& Cable Company Inc
Bridgeport

Barnes Co The Wallace Div Associated Spring Corp Central Spring Co (Torsion and Double Torsion)

Torsion)
Springs—Coil & Flat
Barnes Co The Wallace Div Associated Spring
Bristol

Barnes Co The Wallace Div Associated Spring Corp Bristol Spring Manufacturing Co Foursome Manufacturing Co Stanley Humason Inc Peck Spring Co Plainyille (Advt.)

Springs-Wire Banner Spring Corporation Hartford Barnes Co The Wallace Div Associated Spring	Surface Metal Raceway & Fittings Wiremold Company The Hartford	Thread Rolling Machinery Hartford Special Machinery Co The Mettler Machine Tool, Inc. New Haven
Corp Bristol Spring Manufacturing Co Colonial Spring Corporation The Connecticut Spring Corporation sion, extension, torsion) Bristol Plainville Hartford (compres- Hartford	Acme Cotton Products Co Inc East Killingly Seamless Rubber Company The New Haven Surgical Rubber Goods	Grant Mfg & Machine Co The (double end automatic)
Foursome Manufacturing Co Bristol Stanley Humason Inc D R Templeman Co (coil and torsion) Plainville Newcomb Spring Corp The Peck Spring Co Plainville Plainville	Seamless Rubber Company The Swaging Machinery Fenn Mfg Co The Switchboards New Haven Newington	A W Haydon Co The H C Thompson Clock Co The Cramer Controls Corporation The Rhodes Inc M H Hartford
Springs, Wire & Flat Peck Spring Co Plainville	Distribution Assemblies Department, General Electric Co Switchboards Wire and Cables	B & N Tool & Engineering Co (development and
Scovill Manufacturing Company (GREEN SPOT) Waterbury	Rockbestos Products Corp (asbestos insulated) New Haven Switches—Electric	Cramer Controls Corporation The A W Haydon Co The Lux Clock Manufacturing Company Waterbury
Stamped Metal Products American Brass Company The Waterbury	General Electric Company Synthetic Fabrics American Felt Co Glenville	Rhodes Inc M H Seth Thomas Clocks United States Time Corporation The Waterbury
Stampings DooVal Tool & Mfg Inc The Naugatuck Foursome Manufacturing Co Plume & Atwood Mfg Co The (small)	Tabulating Equipment—Manual Denominator Company Inc Woodbury Veeder-Root Incorporated Hartford	Timing Devices & Time Switches A W Haydon Co The Waterbury Lux Clock Manufacturing Company Waterbury
Scovill Manufacturing Company aluminum, brass, bronze, copper, nickel silver, steel and other metals and alloys—automotive, electrical, radio, etc.—deep drawn, enameled)	Tanks Bigelow Company The (steel) New Haven Comeo Inc Div of Enthone Inc (steel, alloy and lined) New Haven Connecticut Welders Inc (steel, alloy & lined)	M H Rhodes Inc Tinning Thinsheet Metals Co The (non-ferrous metals in rolls) Waterbury Wilcox-Crittenden Div North & Judd Mfg Co
Stanley Pressed Metal New Britain	Connecticut Welders Inc (steel, alloy & lined) Wallingford Norwalk Tank Co The Rolock Inc (Alloy) South Norwalk Fairfield	Middletown Tires
Stampings—Small Acme Shear Co The Bridgeport Barnes Co The Wallace Div Associated Spring	Rolock Inc (Alloy) Fairfield Storts Welding Company (steel and alloy) Meriden	Armstrong Rubber Company The Tokens West Haven
Corp Barrett Co William L Bristol Spring Manufacturing Co Plainville	Alsop Engineering Corporation Milldale Tap Extractors	Scovill Manufacturing Company (bus, street car and subway fare) Waterbury
Greist Manufacturing Co The Stanley Humason Inc Wire Form Inc Milldale	Walton Company The West Hartford Tape Russell Mfg Co (Glass Electrical Insulating	Thompson & Son Co The Henry G New Haven
Stamps Hoggson & Pettis Mfg Co The (steel) 141 Brewery St New Haven	Tapes, Glass Fabrics for Plastic Moulding) Middletown Tapes—Industrial Pressure Sensitive	Vanderman Manufacturing Co The Willimantic
Parker-Hartford Corporation (steel) Hartford Stationery Specialties	Seamless Rubber Company The New Haven Tape Machines	Tool Hardening Commercial Metal Treating Co Bridgeport
American Brass Company The Waterbury Steel Castings Hartford Electric Steel Corp The (carbon, low alloy and stainless steel castings) Hartford	Better Packages Inc (Manual and electric models for case taping) Derby Sealers Inc (manual and electric models)	Tools B & N Tool & Engineering Co (dies, jigs, factures, sub-press and progressive) Thomaston Hoggson & Pettis Mfg Co The (rubber workers) 141 Brewery St New Haves
Malleable Iron Fittings Co Nutmeg Crucible Steel Co Steel—Cold Rolled Spring	Hanson-Whitney Company The Pratt & Whitney Co Inc West Hartford Tarred Lines	Tools & Dies Metropolitan Tool & Die Hartford
Barnes Co The Willace Div Associated Spring Corp Bristol Detroit Steel Corporation Hamden	Brownell & Co Inc Moodus Telemetering Instruments	Moore Special Tool Co Swan Tool & Machine Co The Bridgeport Hartford
Steel—Cold Rolled Stainless Ulbrich Stainless Steels Wallingford Wallingford Steel Company Wallingford	Bristol Co The Waterbury Television—Radio Junior Screw Machine Products Inc	Greist Mfg Co The New Haven Tools, Dies, Jigs & Fixtures
Steel-Celd Rolled Strip Detroit Steel Corporation Hamden	West Haven Testers-insulation New Haven	Lyons Tool & Die (modelwork, jig boring) Meriden Otterbein Co J A Middletown
Stanley Works The New Britain Steel—Cold Rolled Strip and Sheets Detroit Steel Corporation New Haven	Testers—Insulation Wire & Cable Davis Electric Company Wallingford	Telke Tool & Die Mfg Co New Britain Tools, Fixtures, Gauges
Wallingford Steel Company Wallingford Steel Goods	Testers—Nondestructive, Ultrasonic Sperry Products Inc Danbury	Fredericks Tool Co J F West Hartford Toroldal Winding Machines
Merriam Mfg Co (sheets products to order) Steel-Ground Flat Stock Thompson & Son Co The Henry G	State Testing Laboratory Inc (environmental, X-ray, tensile, bearings) Bridgeport	Boesch Mfg Co Inc Danbury Totalizers Reflectone Corporation The Stamford
New Haven Steel Rolling Rules	Textile Printing Gums Polymer Industries Inc Springdale	Geo S Scott Mfg Co The Wallingford
Waterbury Lock & Specialty Co The Milford Steel Stamps	Amerbelle Corporation Rockville	Gilbert Co The A C N N Hill Brass Co The Waterbury Companies Inc Waterbury
Cooney Engraving Co Branford Steel Strapping Stanlar Works The	Bristol Co The (recording and automatic con- trol) Waterbury	Transformers Monarch Electric Co (Allis Chalmers)
Stanley Works The New Britain Stereotypes New Haven Electrotype Div Electrographic Corp	Manning Maxwell & Moore Inc Stratford Thin Gauge Metals	New Britain Trucks—Commercial
Stop Clocks, Electric H C Thompson Clock Co The Bristol	Plume & Atwood Mfg Co The Thinsheet Metals Co The (plain or tinned in rolls) Thomaston Waterbury	Metropolitan Body Company (International Har- vester truck chassis and "Metro" bodies) Bridgeport
RAE Storage Battery Mfg Co Glastonbury	American Thread Co The Willimantic Belding Heminway Corticelli Putnam	Truck-Lift Excelsior Hardware Co The Stamford
Straps, Leather Auburn Manufacturing Company The (textile, industrial, skate, carriage) Middletown	Max Pollack & Co Inc Groton and Willimantic Thread Chasers	Excelsior Hardware Co The (lift) Stamford
Dolan Steel Company Inc Bridgeport	Geometric Tool Division, Greenfield Tap & Die Corp New Haven Thread Gages	H C Cook Co The (for collapsible tubes) 32 Beaver St Weimann Bros Mfg Co The (for collapsible
Structural Mouldings Leed Co The H A * Hamden	Hanson-Whitney Company The Hartford Pratt & Whitney Co Inc West Hartford Thread Milling Machines	tubes) Derby
Studio Couches Waterbury Mattress Co Waterbury	Hanson-Whitney Company The Hartford Pratt & Whitney Co Inc West Hartford	Scovill Manufacturing Company (UNIFLARE flared tube and LOXIT compression tube) Waterbury
Mullite Works Refractories Div H K Porter Co Inc Shelton	Thread Rolling Bland Burner Co The Thread Products Div Hartford	Standard Machinery and Davis-Standard Di- visions of Franklin Research Corp Mystic (Advt.)

Tubes—Collapsible Metal
Sheffield Tube Corp The New London Tubing
American Brass Co The (brass and copper)
Waterbury Bridgeport Brass Company (brass and copper)

Bridgeport Brass Company (brass and copper)

Bridgeport Brass Company

Bridgeport Brass and Company

C Scovill Manufacturing Company (Brass and Copper) Waterbury 91 Wallingford Steel Co The (stainless and super metals) Wallingford Tubing-Flexible Metallic American Brass Co Metal Hose Waterbury Tubing—Heat Exchanger
American Brass Company The Waterbury
Scovill Manufacturing Company Waterbury 91 Tumbling Barrels and Accessories
Wheeler Co G. E. New Haven Tumbling Equipment & Supplies
Esbec Barrel Finishing Corp
Byram Tumbling Service Esbec Barrel Finishing Corp Meriden Turntables
Macton Machinery Company Inc (industrial & Stamford Typewriters Royal McBee Corp Underwood Corporation Hartford Hartford Typewriters—Portable Royal McBee Corp Underwood Corporation Hartford Hartford Typewriter Ribbons and Supplies
Royal McBee Corp Hartford
Underwood Corporation
Hartford and Bridgeport Ultrasonic Processing Equipment General Ultrasonies Co The Hartford Underclearer Rolls
Sonece Products Co (Climax-Lowell Div)
Mystic V-Belt Drives

Monarch Electric Co (Allis Chalmers)

New Britain Vacuum Bottles and Containers American Thermos Products Co Norwich Vacuum Cleaners
Electrolux Corporation Old Greenwich
Spencer Turbine Co The Hartford Valves—Automobile Tire Bridgeport Brass Company Bridgeport Valves
Norwalk Valve Company (sensitive check valves)
South Norwalk Valves—Aircraft
Bridgeport Thermostat Div Robertshaw—
Controls Co -Fulton Milford Valves—Radiator Air Bridgeport Brass Company Bridgeport Valves-Relief & Control
Beaton & Caldwell Mfg Co N New Britain Valves-Safety & Relief Manning Maxwell & Moore Inc Stratford Vanity Boxes
Bridgeport Metal Goods Mfg Co
Plume & Atwood Manufacturing Co Bridgeport Thomaston Waterbury Scovill Manufacturing Company Staminite Corp The New Haven Velvets
American Velvet Co (owned and operated by A Wimpfheimer & Bros Inc)
Leiss Velvet Mfg Co Inc The Williamntic Venetian Blinds Findell Manufacturing Company Jennings Company The S Barry Manchester Ventilating Systems
Colonial Blower Company Plainville Vertical Shapers
Pratt & Whitney Co Inc West Hartford Vibrators—Pneumatic Branford Co The (industrial) New Haven Vinyl Extrusion & Moulding Compounds ectronic Rubber Co Stamford Fenn Manufacturing Company The (Quick-Action Vises)
Action Vises

Adderman Manufacturing Co The (Combination Bench Pipe) Stamford Wall Paper Co Inc

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Auburn Manufacturing Company
terials)

The (all manufacturing Company
Milldale town
Milldale
Milldale
Vialanguille
Vialanguille terials)
Clark Brothers Bolt Co
Humphrey Fabricating Corp
Plume & Atwood Mfg Co The (brass & Unionville & copper) J H Rosenbeck Inc Saling Manufacturing Company (made to order) Unionville Washers—Felt

American Felt Co
Chas W House & Sons Inc (Mills & Cutting Plant)

Unionville Watches

E Ingraham Co The
United States Time Corporation The
Waterbury Penfield Mfg Co Meriden Water Heaters
Whitlock Manufacturing Co The
(instantaneous & Storage) - Hartford Water Heaters—Electric Bauer & Company Inc Hartford Water Heaters—Gas or Kerosene Holyoke Heater Corp of Conn Inc H Hartford Harrison Company The A S (and other protective coatings) Fuller Brush Co The Hartford Russell Mfg Co (Webbing for Safety Seat Belts—all types of webbing) Middletown Saling Manufacturing Company (hammer & Unionville Welding
Aircraft Welding & Mfg Co Inc (aluminum. stainless steel, magnesium)
Hartford
Connecticut Welders Inc (fabrication & repairs)
Wallingford
Avenia Farrel-Birmingham Company Inc Ansonia
G E Wheeler Company (Fabrication of Steel &
Non-Ferrous Metals)
Industrial Welding Company (Equipment Manufacturers—Steel Fabricators)
Hartford Welding Rods
American Brass Company The
Bridgepert Brass Company
Bristol Brass Co The (brass & bronze) Church Co The Stephen B Wicks

Welding—Lead
Connecticut Welders Inc (tanks & coils)
Wallingford
Storts Welding Company (tanks and fabrication)
Werden Waterbury Bridgeport Bristol

Seymour

American Felt Co
Auburn Manufacturing Company
bestos)
Holyoke Heater Corp of Conn Inc

Glenville
The (felt, asMiddletown
Hartford

Wiffle Ball Inc The New Haven

Window & Door Guards Hartford Wire Works Co The Smith Co The John P N Hartford New Haven

American Brass Company The Atlantic Wire Co The (steel)
Bartlett Hair Spring Wire Co The North Haven Bridgeport Brass Company (brass and silicon Bridgeport Bridgeport Brass Company (brass and silicon bronze)
Bridgeport Bristol Brass Corp The (brass & bronze)
Bridgeport Bristol Brass Corp The (steel)
Bridgeport Bristol Br

and Nicket Silver;

Wire and Cable

Continental Wire Corp (for industrial and military applications)

General Electric Company (for residential, commercial and industrial applications)

Rockbestos Products Corporation (all abestos, mining, shipboard and appliance applications)

New Haven

Wire Arches & Trellises
Hartford Wire Works Co The
John P Smith Co The
423-33 Chapel St Hartford New Haven Wiretex Mfg Inc
treating and degreasing)

Wire Cloth

Hartford Wire Works Co The
C O Jeliff Mfg Co The (all metal, all meshes)
Southport
Wire Cloth Co Inc
Norwalk
Fairfield
New Haven Wire Baskets
Wiretex Mfg Inc (Industrial, for acid, heat, treating and degreasing)
Bridgeport Wire Dipping Baskets Hartford Wire Works Co The John P Smith Co The 423-33 Chapel St Hartford New Haven Wire Drawing Dies Waterbury Wire Die Co The Waterbury Wire Forming Machinery Torrington Manufacturing Company The Torrington Torrington Manusacuturing

G E Prentice Mfg Co The
Master Engineering Company
North & Judd Manufacturing Co
Peck Spring Co
Turner & Seymour Manufacturing

The
The Verplex Company Anse

Wire Forms

Banner Spring Corporation
Barnes Co The Wallace Div Associated Spring
Corp
Corp
Bristol Spring Manufacturing Co
Central Spring Co (short run orders)
Terryville
The Hartford Colonial Spring Corporation The Connecticut Spring Corporation The Foursome Manufacturing Co Gemeo Manufacturing Co Ine Stanley Humason Inc New England Spring Mfg Co Peek Spring Co Templeman Co D R Terryville Manufacturing Co Wire Form Inc Hartford Hartford Bristol Southington Forestville Unionville Plainville Plainville Terryville Milldale Wire Form Inc

Wire Goods

American Buckle Co The (overall trimmings)
West Haven
Waterbury
Scovill Manufacturing Company
(To Order)
Waterbury 91 Wire Partitions Hartford Wire Works Co The John P Smith Co The 423-33 Chapel St New Haven Wire Products Stanley Humason Inc Peck Spring Co
Plume & Atwood Mfg Co The (to order)
Thomaston Wire Reels Mettler Machine Tool, Inc. A H Nilson Mach Co The New Haven Bridgeport Wire Rings
American Buckle Co The (pan
tinners' trimmings)
Stanlev Humason Inc
Peck Spring Co
Templeman Co D R handles and West Haven Forestville Wire—Specialties Andrew B Hendryx Co The New Haven Wire Straightening and Cutting Machinery Mettler Machine Tool, Inc. New Have New Haven Wiring Devices Harvey Hubbell Inc Bridgeport Wood Scrapers
Fletcher-Terry Co The Forestville Woodwork
C H Dresser & Sons Inc (Mfg all kinds of woodwork)
Hartford Builders Finish Co
Hartford Woven Felts-Wool
Chas W House & Sons Inc (Mills & Cutting Plant)
Unionville Yarns

Aldon Spinning Mills Corporation The (fine-woolen and specialty)

Ensign-Bickford Co The (jute-carpet) Simsbury
Hartford Spinning Incorporated (Wollen, knitting and weaving yarns)

Unionville

Platt Bros & Co The (ribbon, strip and wire) P O Box 1030 Waterbury Newton-New Haven Co Inc West Haven

Zinc Die Castings Mt Vernon Die Casting Corporation Stamford (Advt.)

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Recipe For An Essay Contest

(Continued from page 37)

sense and clean hands will help. I mean, if the potential sponsor hopes only for selfish gain, easily achieved, he may be hurt. If he expects others to provide the thinking and the execution while he acts merely as the stand-by treasurer, he may find his offer declined by the Board of Education. Or, if he gets past that group, he will be rebuffed by the teachers who will quickly detect his motives. If this happens he may find his single dividend a negative one, a reputation tarnished badly among his employees and the entire community.

On the other hand, if he is sincere in his desire to contribute on a community basis to the understanding of industry-of which his company is a part-and if he is prepared, either personally or through his associates, to help his and his neighbors' children learn more of this wellspring of American strength, here is an extremely attractive field worthy of his best efforts.

STATEMENT OF THE OWNERSHIP, MANAGEMENT, CIRCULATION, ETC., REQUIRED BY THE ACT OF CONGRESS OF AUGUST 24, 1912. OF CONNECTICUT INDUSTRY, published monthly at Hartford, Conn., October 1, 1958.

STATE OF CONNECTICUT COUNTY OF HARTFORD Before me, a Commissioner of the Superior Court, in and for the State and County aforesaid, personally appeared L. M. Bingham, who, having been duly sworn according to law, deposes and says that he is the Editor of the Connecticut Industry and that the following is, to the best of the knowledge and belief, a true statement of the ownership, management, etc., of the aforesaid publication, for the date shown in the above caption, required by the Act of August 24, 1912, embodied in Section 233, Postal Laws and Regulations, printed on the reverse of this form to wit:

1. That the names and addresses of the publisher, editor, managing editor, and business managers are:

Editor .

Publisher Manufacturers' Assoc. of Conne

business managers are:

Editor: L. M. BINGHAM

Publisher MANUFACTURETS' ASSOC. OF CONN.

Managing Editor: N. W. Ford

2. That the owner is the Manufacturers'

Association of Connecticut, a non-profit cor-

poration.
3. The the known bondholders mort-gagees, and other security holders owing or holding 1 per cent or mure of total amount of bonds, mortgages, or other securities are:

of bonds, mortgages, or other securities are:

None.

4. That the two paragraphs next above, giving the names of the owners, stockholders, and security holders, if any, contain not only the list of stockholders and security holders as they appear upon the books of the company but also, in cases where the stockholders or security holder appears upon the books of the company as trustee or in any other fiduciary relation, the name of the person or corporation for whom such trustee is acting, siven; also that the said two paragraphs contain statements embracing affiant's full knowledge and belief as to the circumstances and conditions under which stockholders and security holders who do not appear upon the books of the company as trustees, hold stock and securities in a capacity other than that of bona fide owners, and this affiant has no reason to believe that any other person association or corporation has any interest direct or indirect in the said stock, bonds, and other securities than as so stated by him.

E. M. BINGHAM.

Sworn to and subscribed before me this 16th day of September, 1958.

FERDRICK H. WATERHOUSE Count.

Wyatt, Inc.

Advertising Index

Ætna Life Affiliated Companies	44
Allen, Russell & Allen 2	& 46
Alpha Molykote Corporation	36
Anderson Associates	20
Anderson-Nichols & Co.	19
Ballard Oil Company Outside Back (
Barnes Company, Wallace	
Inside Back (Cover
Barney's of Hartford	46
Belanger & Associates, Inc., Phil. A.	28
Bigelow Company, The	31
Billings & Spencer Co.	37
Chase Brass & Copper Co.	41
Church Co., The Stephen B.	39
Colonial Blower Company	60
Commercial Metal Treating, Inc.	31
Connecticut Blue Cross	38
Connecticut Medical Service	21
Connecticut Printers, Inc.	3
Connecticut Utility Companies	18
Copeland Co., Inc.	20
	7.5
Corrugated Containers, Inc.	28
Curtis 1000, Inc.	20
Detroit Steel Corporation	34
Dolge Co., C. B.	46
DooVal Tool & Mfg. Co.	24
Dowd, Wyllie & Olson, Inc.	42
Eastern Elevator Co., Inc.	27
Ellis Co., The George	22
Factory Finance Co.	20
Frasse & Co., Inc., Peter	29
Gross & Associates, Julian	26
Hart Mfg. Co.	35
Hartford Special Machinery Co.	32
Holland Machine Co.	45
Howard Company, The	26
Jones Co., T. A. D.	4
Main Screw Machine Products, Inc.	33
Mercer & Dunbar	20
Mills, Inc., H. J.	20
Morris Co., The Robert E.	46
Morrissey & Cheney	41
New Haven Electrotype Div., Electr	0-
graphic Corp.	33
Newton Company	32
Nutmeg Crucible Steel Co.	32
Page, Robert W.	42
Quantum, Inc.	25
Research & Development Designers, I	nc. 27
Retail Credit Company	25
Robertson Paper Box Co.	30
Rolock, Inc.	24
Sargeant & Wilbur Heat Treating Co	гр. 36
Scovill Manufacturing Co.	43
Souther Engineering Co., The Henry	
Southern New England Telephone C Inside Front	
Swan Tool & Machine Co.	46
Tel-Rad, Inc.	23
Travelers Insurance Co., The	40
	32
Wireh Management Company	22
Wittersin Teck	26
Wittstein, Jack	20

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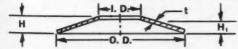


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Part No.	O.D. (max.)	I.D. (min.)	t	H (approx.)	\mathbf{H}_1	P ₁ ±10%	P*
375-15	.375	.190	.015	.027	.021	35	55
375-20	.375	.190	.020	.030	.025	60	110
500-18	.500	.255	.018	.034	.026	45	70
500-25	.500	.255	.025	.038	.031	95	160
625-22	.625	.317	.022	.042	.032	70	105
625-32	.625	.317	.032	.048	.040	145	260
750-28	.750	.380	.028	.051	.039	110	175
750-40	.750	.380	.040	.059	.049	235	415
1000-35	1.000	.505	.035	.067	.051	175	260
1000-50	1.000	.505	.050	.075	.062	340	600
1250-40	1.250	.630	.040	.082	.061	230	330
1250-62	1.250	.630	.062	.092	.077	475	870
1500-45	1.500	.755	.045	.093	.069	284	400
1500-72	1.500	.755	.072	.107	.089	665	1180



*P Calculated Load at Flat Position

Wallace Barnes Division

Bristol, Connecticut



Associated Spring Corporation



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